

June, 2011

*Key Elements for a National  
Manufacturing Strategy*

**Presentation at NIST VCAT Meeting**

**Dr. Robert D. Atkinson, President, ITIF**

## ■ Today's Presentation

1

- The State of U.S. Manufacturing

2

- Why We Need a National Manufacturing Strategy

3

- Outlines of a Strategy

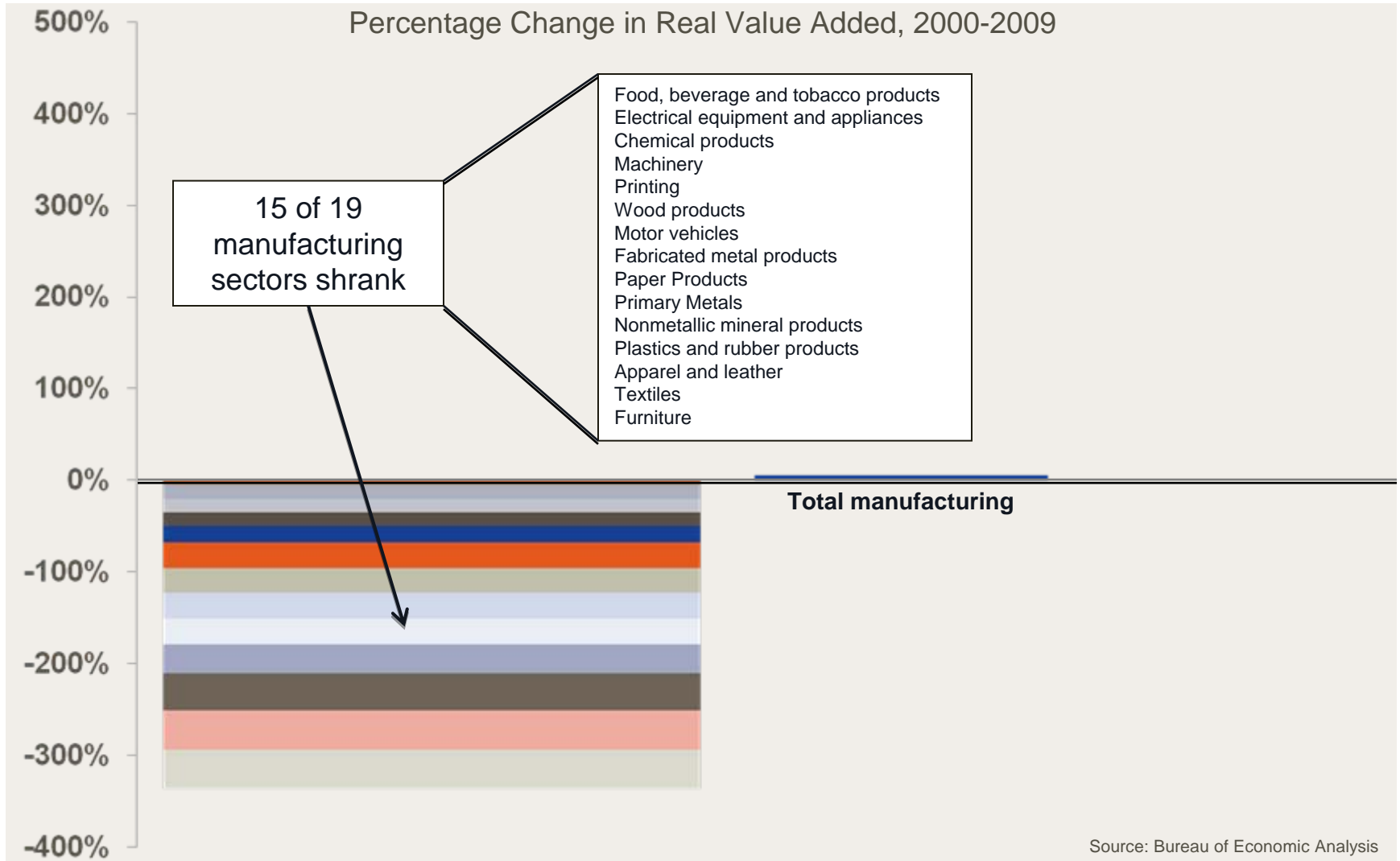
## ■ U.S. Manufacturing: The Agriculture Story?



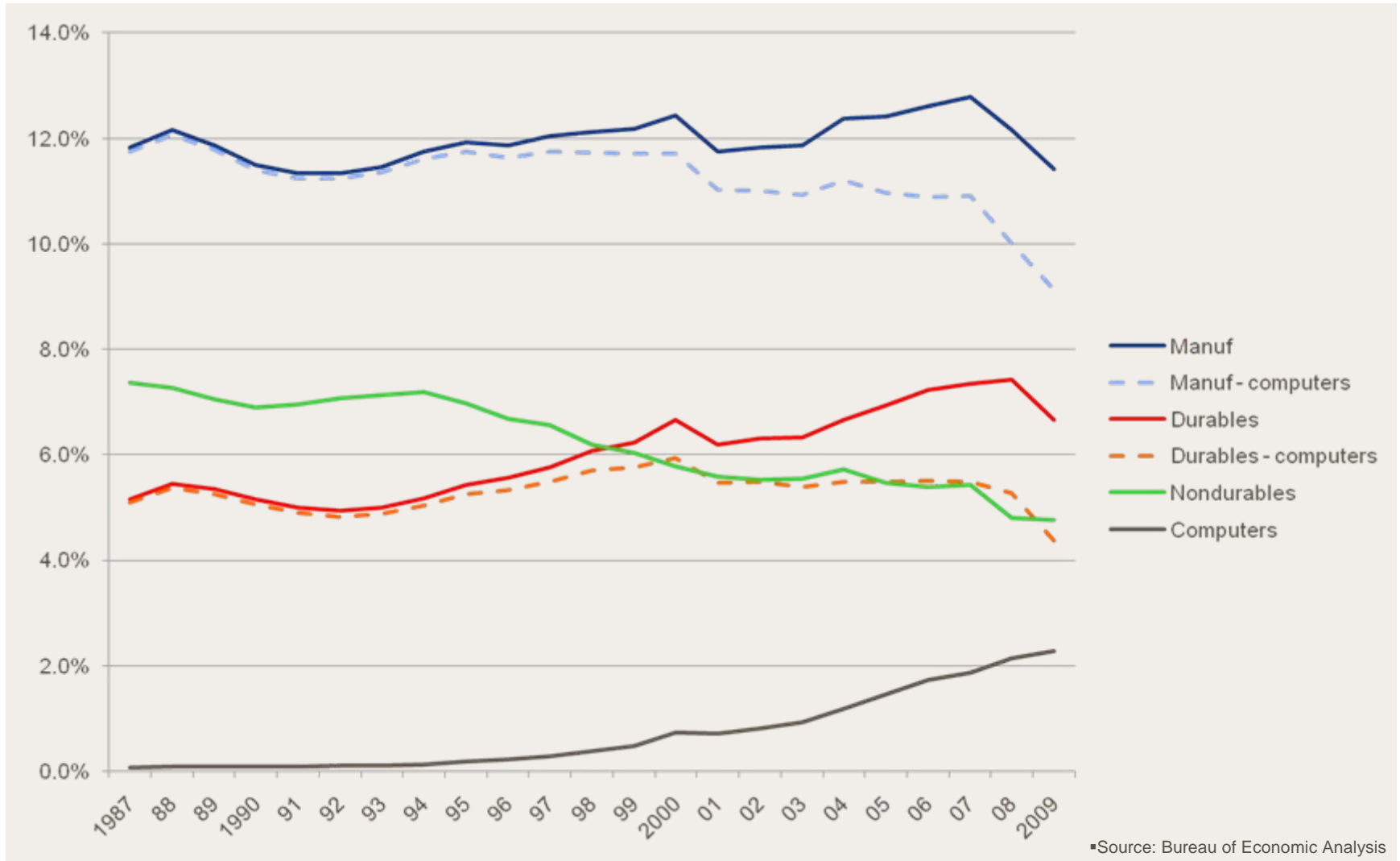
- U.S. Manufacturing: Or the Rust Belt Story?



# ■ Most Manufacturing Lost Output

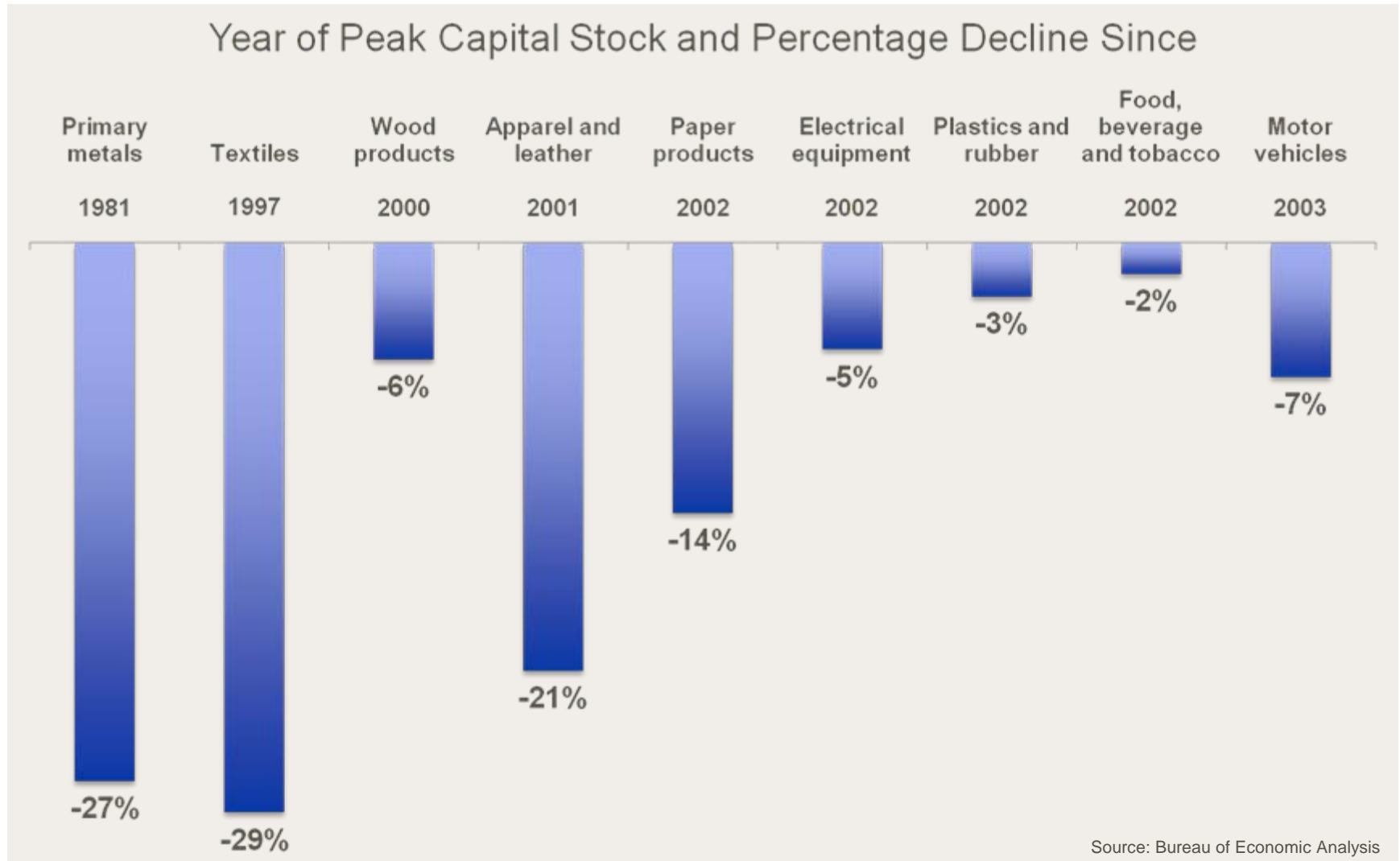


# Real Manufacturing Value-Added As Share of GDP

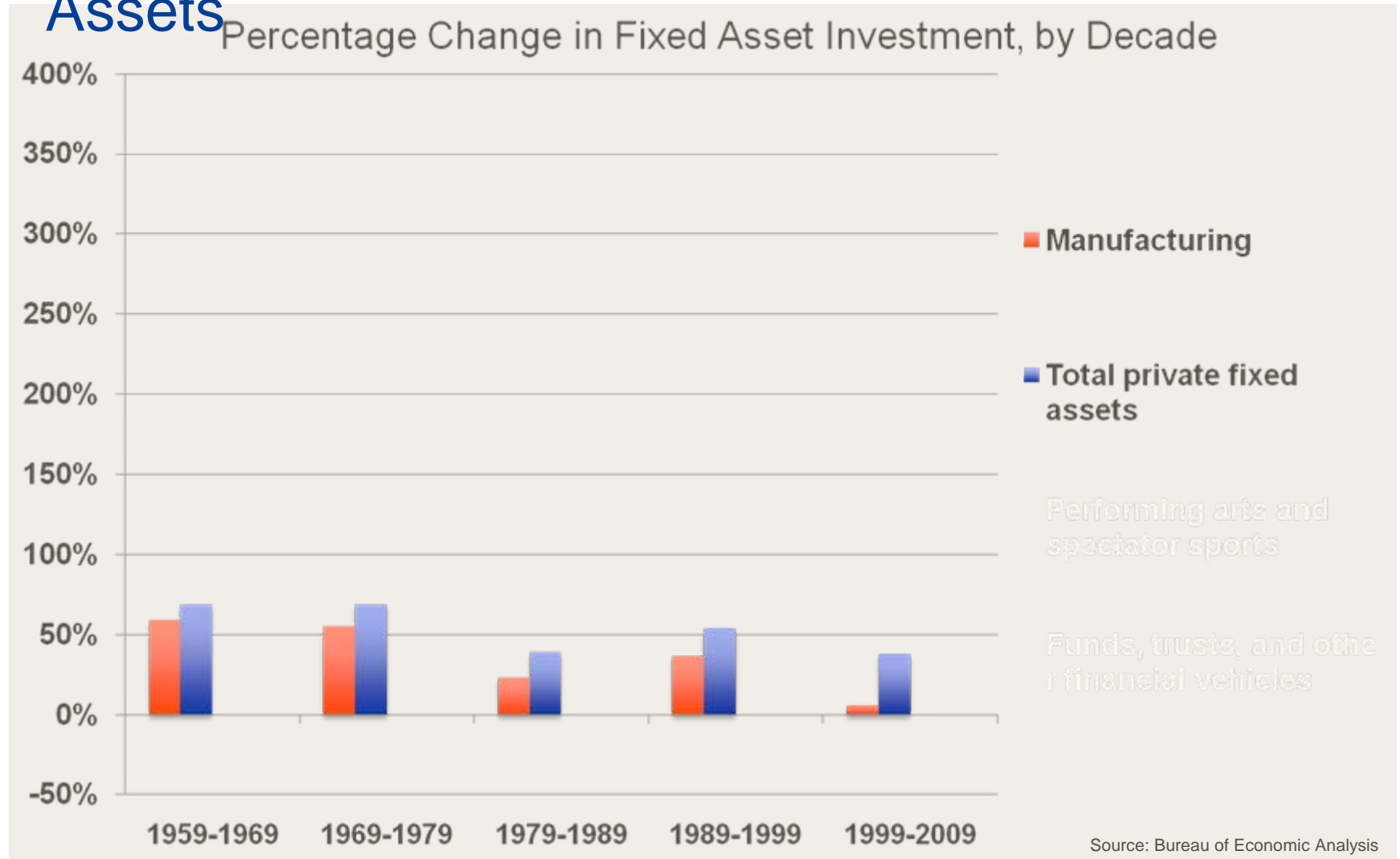


Source: Bureau of Economic Analysis

## ■ Capital Stock For Many Manufacturing Sectors Has Fallen



# ■ Falling Behind Growth in Total Private Fixed Assets





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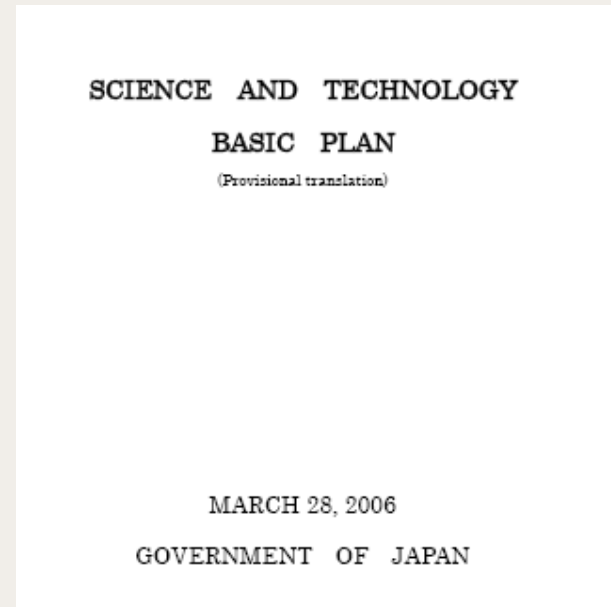
- Why We Need a National Manufacturing Strategy

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- Outlines of a Strategy

# ■ Why We Need a Manufacturing Strategy

## 1. Other countries have manufacturing strategies.



\* Goal 4: Innovator Japan – realizing a strong economy and industries creating innovation constantly -

(6) Realize a ubiquitous Internet society attracting global interest

(7) Become the world's top manufacturing nation

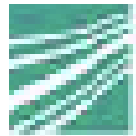
(8) Enhance industrial competitiveness to win in global S&T competition

## ■ And Are Investing More in Innovation

- Per-GDP, Canada invests almost 10x as much in its Industrial Research Assistance Program (IRAP) than the U.S. does through MEP.
  - + IRAP received extra \$100M in 2009-2010 as part of stimulus package.
- Per-GDP, Finland invests 10 times as much as the U.S. does in its principal innovation-support programs.
- 5.5% of the total Korean federal budget is allocated “to promote the competitiveness of SMEs”\* (all sectors)
- Germany’s Fraunhofer Institutes invest €1.66B (\$2.4B) annually in applied industrial R&D.
- Japan’s Kohetsushi centers invest 30 times more than MEP on a per-GDP basis.

\*Source: Professor Brian H. Lee, Kwangwoon University, Korea

## German Fraunhofer Institutes



# Fraunhofer

- 59 Institutes, 17 000 employees
- Non-profit organisation
  - ≈ 33 % basic funding by government
  - ≈ 33 % public funded projects
  - ≈ 33 % direct contracts by industry
- Information and Communication Technology
- Life Sciences
- Microelectronics
- Light & Surfaces
- Production
- Materials and Components - MATERIALS
- Defense and Security

- Undertakes applied research of direct utility to private industry.
- Clustered approach with pilot production centers to close the gap between research and products

## ■ Japan's Kohsetsushi Centers

- System of 180 Public Industrial Technology Research Institutes
  - Mission: “Technological upgrading of SMEs,” providing:
    - Applied research and R&D projects to SMEs;
    - Technology transfer/technology guidance;
    - Training, coaching mentoring.
- Funding and management for centers provided by prefectural/local governments, but under METI guidance.
  - No \$\$ from federal government, all from prefectures
  - Services offered free or low-cost, little income from fee generation
- Staff of 7,000+, primarily engineers, researchers, and other staff

- Why We Need a Manufacturing Strategy

2. Systemic market failures affect manufacturing activity.



- What Should Washington Do?



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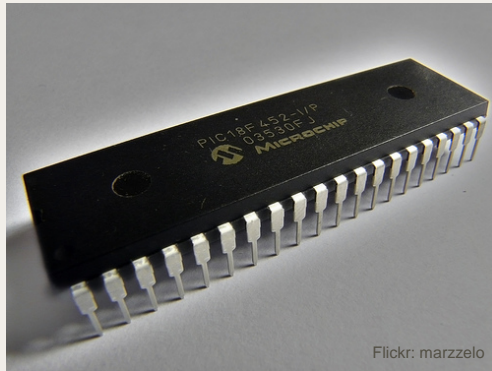
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- Outlines of a Strategy



# ■ Getting the 4 T's Right

## Tech



## Talent



## Trade



## Tax



# ■ Reform U.S. Model for Technology Development



■ Technology and Manufacturing Readiness Levels

# ■ Reform U.S. Model for Technology Development

■ Universities,  
Federal Labs

■ 1

■ 2

■ 3

■ 4

■ 5

■ 6

■ 7

■ 8

■ 9

- Expand Industry-University Partnership programs like NSF's ERC and IUCRC.
- Create a collaborative R&D tax credit for industry support of university and fed lab research

# ■ Reform U.S. Model for Technology Development

■ Applied Research & Development Institutes.

■ 1 ■ 2 ■ 3 ■ 4 ■ 5 ■ 6 ■ 7 ■ 8 ■ 9

- Expand funding for Sector-based Industrial Research Consortia
  - DARPA's Focus Center Program
  - NIST's Advanced Manufacturing Technology Consortia
- Fund state industrial sector R&D and commercialization efforts.

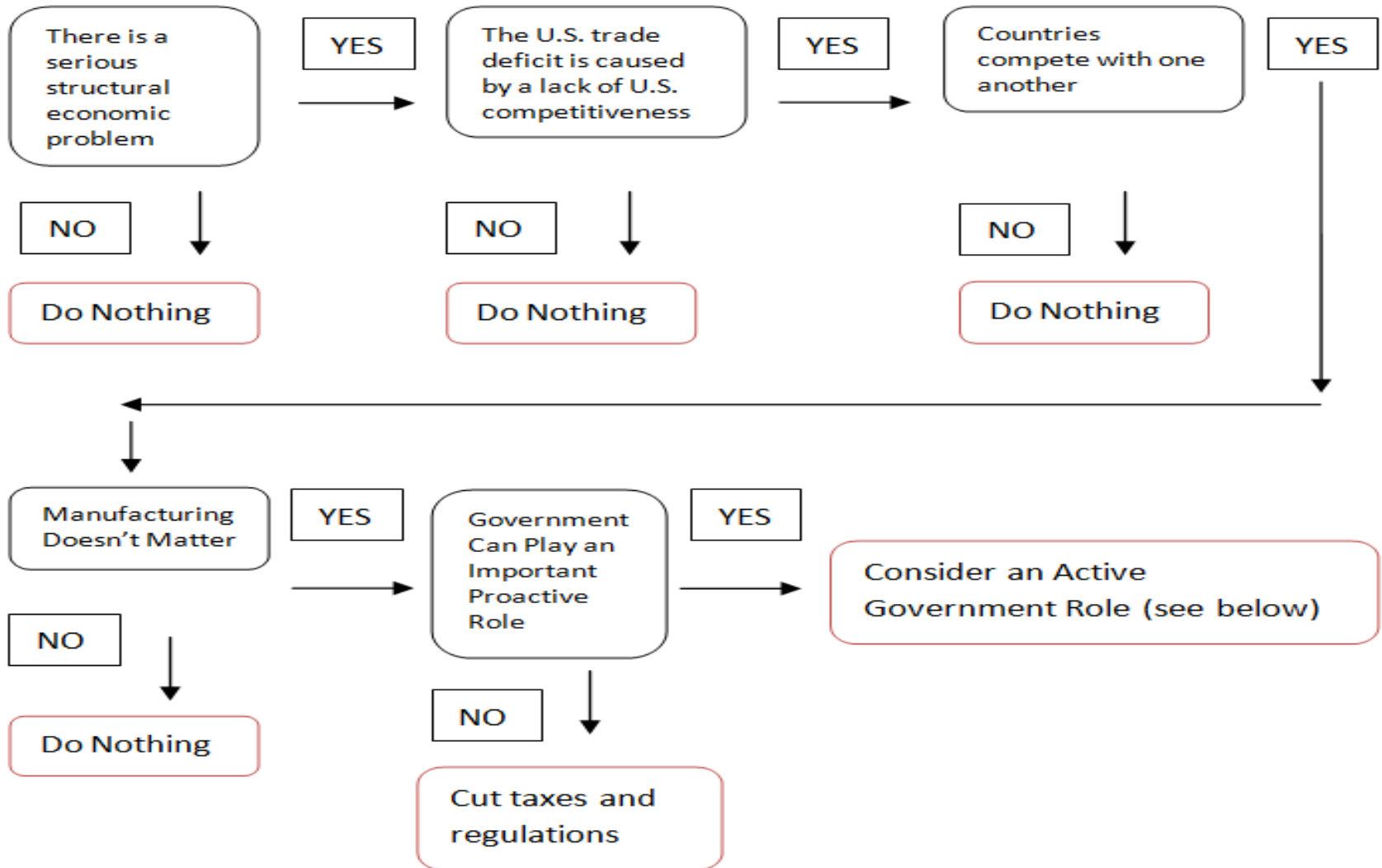
# ■ Reform U.S. Model for Technology Development

■ Industrial  
R&D

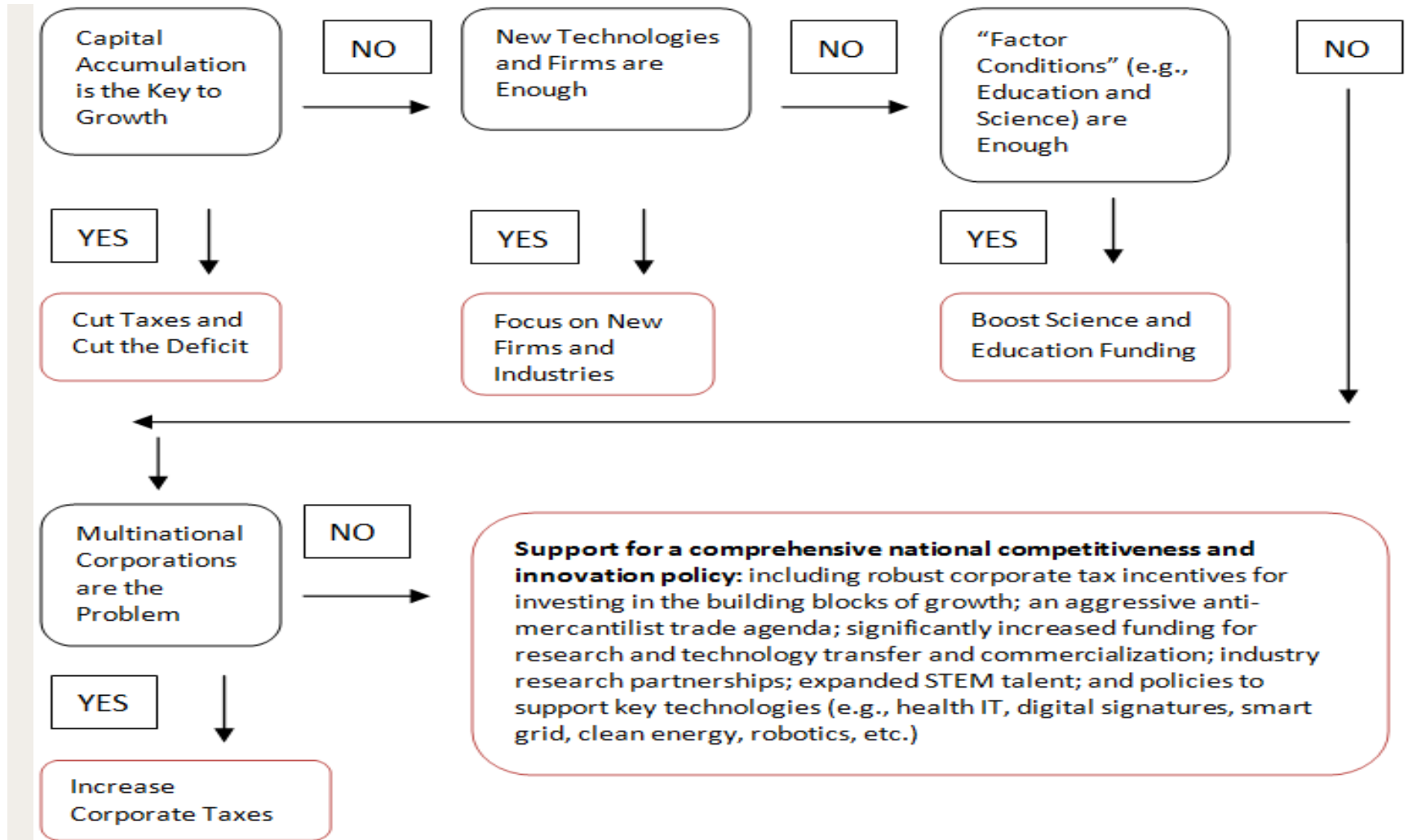
■ 1 ■ 2 ■ 3 ■ 4 ■ 5 ■ 6 ■ 7 ■ 8 ■ 9

- Expand the R&D Tax Credit
  - Increase ASC to 20 percent
  - Make clear that process R&D qualifies
- Make permanent first year expensing of equipment

# The Logic Chain of Action: From Current Conditions to the Need for Government Action



# The Logic Chain of Action: From Acceptance of the Problem to a Comprehensive National Innovation and Competitiveness Policy



# Thank You

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