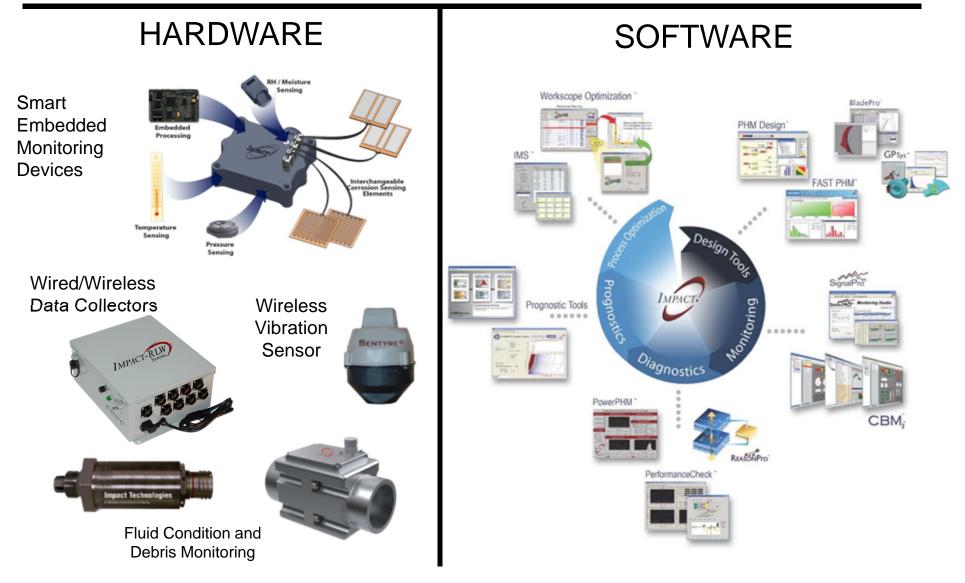


#### Best Practices in PHM and Application to Manufacturing 19 November 2014

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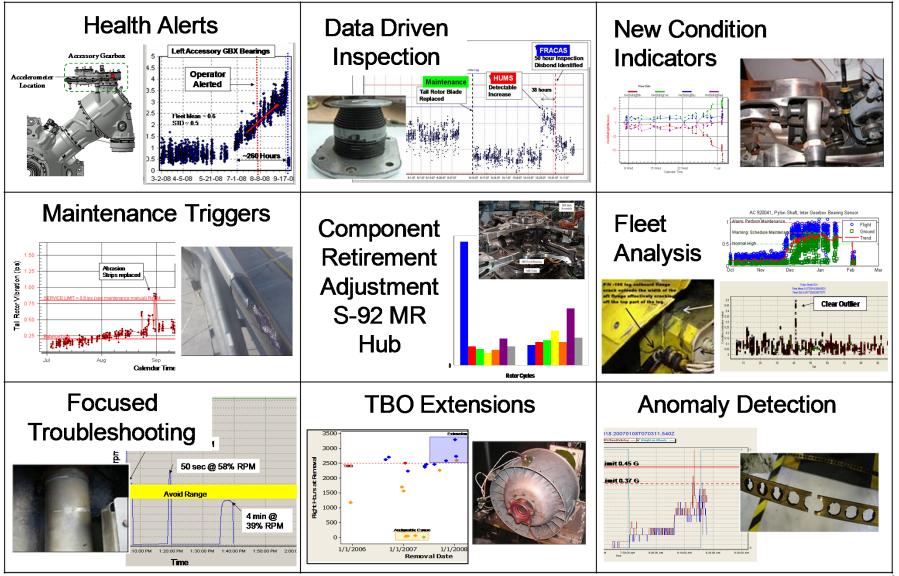
#### IMPACT CORE TECHNOLOGY AREAS



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#### SOME EXAMPLE PHM SUCCESSES



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## TOTAL PRODUCTIVE MAINTENANCE

	World Class Results		<ul> <li><u>The 5S (or 6S) Foundation</u></li> <li>Sort (eliminate anything that is not</li> </ul>
Autonomous Maintenance		Early Equipment Management	<ul><li>truly needed in work area)</li><li>Set in Order (organize remaining</li></ul>
Planned Maintenance	Трм	Training and Education I items) • Shine (clean and inspect wor	<ul> <li>items)</li> <li>Shine (clean and inspect work area)</li> </ul>
Quality Maintenance		Safety, Health, Environment	<ul> <li>Standardize (create standards for performing above three activities)</li> </ul>
Focused Improvement	$\sim$	TPM in Administration	<ul> <li>Sustain (ensure the standards are regularly applied)</li> </ul>
	5S Foundation		<ul> <li>Safety (Job 1)</li> </ul>

Component	TPM Goal	Type of Productivity Loss	
Availability	No Breakdowns	Availability takes into account <b>Down Time Loss</b> , which includes all events that stop planned production for an appreciable length of time (typically several minutes or longer).	
Performance	No Small Stops or Slow Running	Performance takes into account <b>Speed Loss</b> , which includes all factors that cause production to operate at less than the maximum possible speed when running.	
Quality	No Defects	Quality takes into account <b>Quality Loss</b> , which factors out manufactured pieces that do not meet quality standards, including pieces that require rework.	
Overall Equip. Effective. (OEE)	Perfect Production	OEE takes into account all losses (Down Time Loss, Speed Loss, and Quality Loss), resulting in a measure of truly productive manufacturing time. >85% considered WC	

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## OVERALL EQUIPMENT EFFECTIVENESS

<u>Six Big</u> Losses	OEE Category	<u>Examples</u>	<u>Comments</u>
Breakdowns	Down Time Loss	<ul><li>Tooling Failure</li><li>Unplanned Maintenance</li><li>Bearing/Motor Failure</li></ul>	There is flexibility on where to set the threshold between a Breakdown (Down Time Loss) and a Small Stop (Speed Loss).
Setup and Adjustments	Down Time Loss	<ul> <li>Setup/Changeover</li> <li>Material Shortage</li> <li>Operator Shortage</li> <li>Adjustments/Warm-Up</li> </ul>	This loss is often addressed through setup time reduction programs such as SMED (Single-Minute Exchange of Die).
Small Stops	Speed Loss	<ul> <li>Component Jam</li> <li>Minor Adjustment</li> <li>Sensor Blocked</li> <li>Delivery Blocked</li> <li>Cleaning/Checking</li> </ul>	Typically only includes stops that are less than five minutes and that do not require maintenance personnel.
Slow Running	Speed Loss	<ul><li>Incorrect Setting</li><li>Equipment Wear</li><li>Alignment Problem</li></ul>	Anything that keeps the equipment from running at its theoretical maximum speed.
Startup Defects	Quality Loss	•Scrap •Rework	Rejects during warm-up, startup or other early production.
Production Defects	Quality Loss	•Scrap •Rework	Rejects during steady-state production.

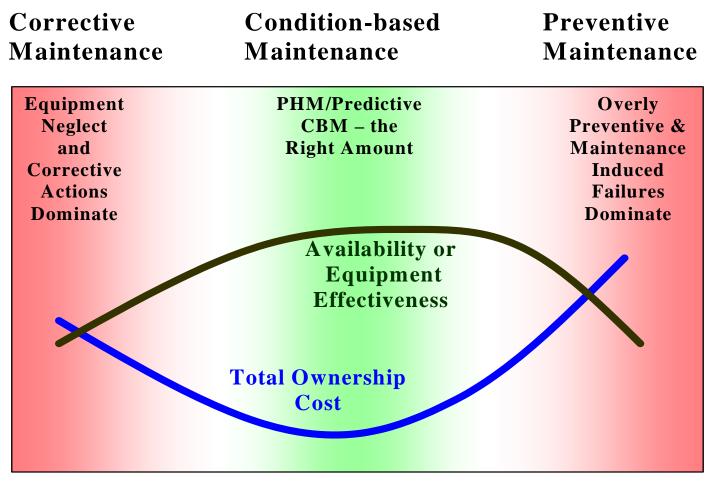
OEE = (Good Pieces x Ideal Cycle Time) / Planned Production Time

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#### COMPARING PHM/CBM WITH OTHER APPROACHES

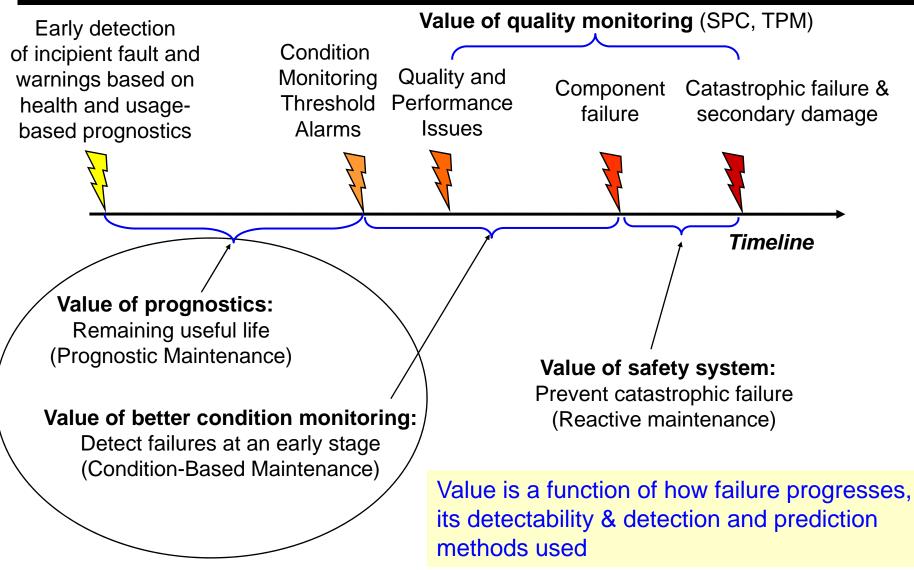


#### **Number of Maintenance Actions**



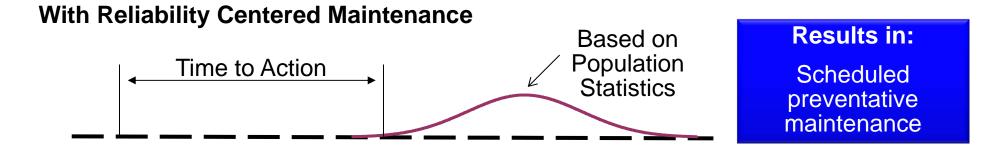
# VALUE OF PROGNOSTICS & CONDITION MONITORING



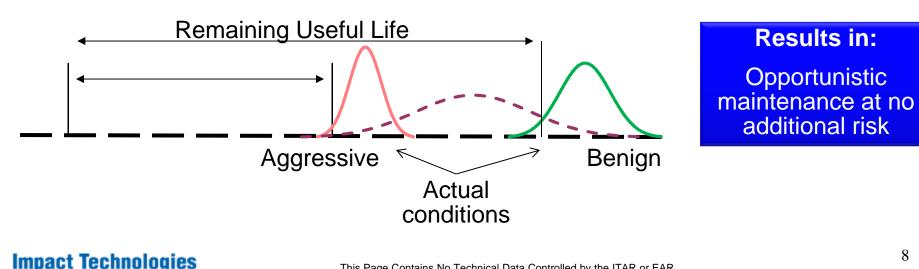


#### **PROGNOSIS AND CBM**



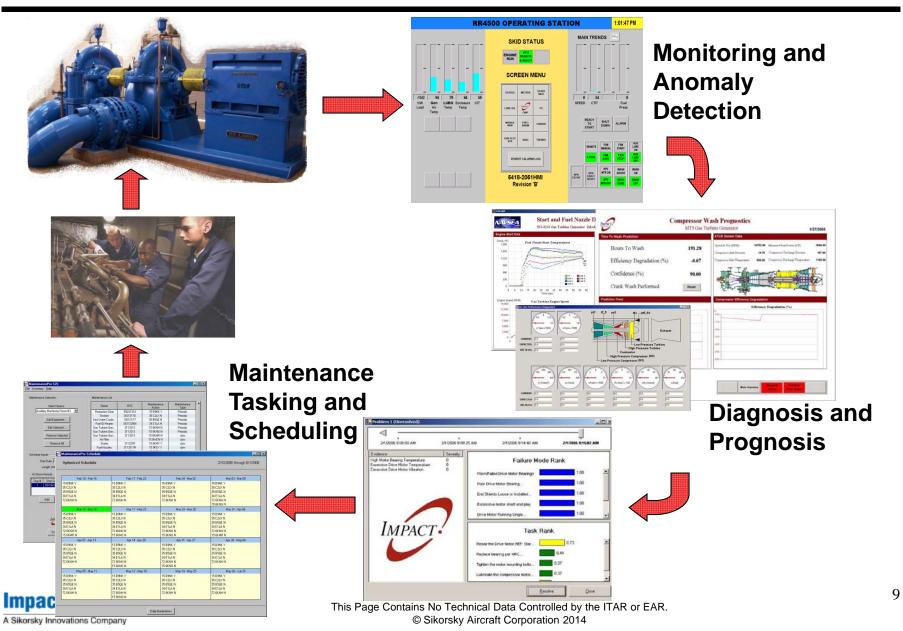


With Condition-Based Maintenance + Prognostics (CBM+)



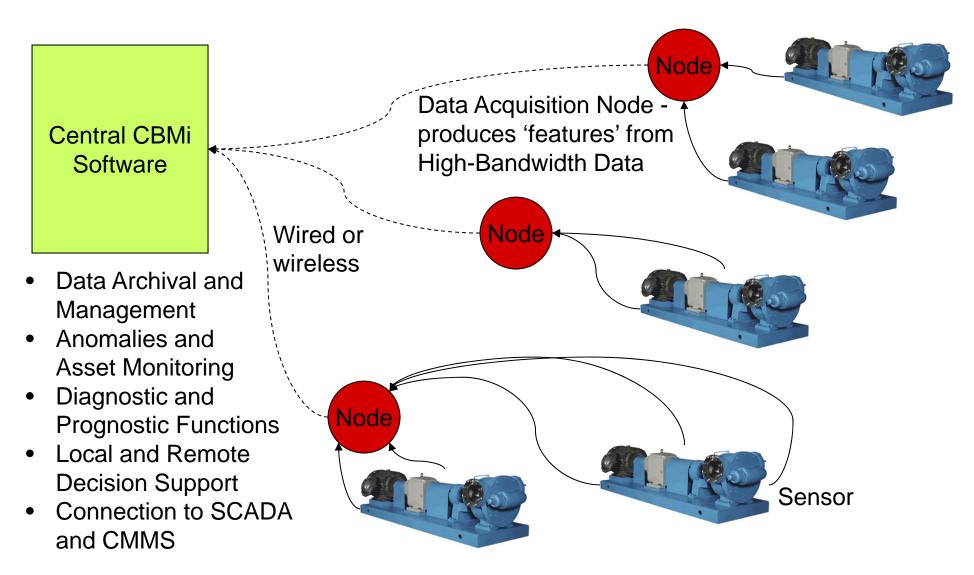


#### ELEMENTS OF A CBM SOLUTION





## A DISTRIBUTED ARCHITECTURE



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#### GENERAL PROGNOSTICS CLASSES/APPROACHES



#### **Usage-based Prognostics**

This approach incorporates reliability data, life usage models and varying degrees of measured or proxy data. Forecast based on actual usage when possible. Incipient fault detection may not be available due to sensor or fault mode coverage limitations.

#### **Condition (Health)-based Prognostics**

This approach involves utilizing the assessed health or diagnostic fault classifier output to predict a failure evolution. Feature trending or physics-of-failure based prediction may then be used. Incipient fault detection and diagnostic isolation is absolutely necessary.

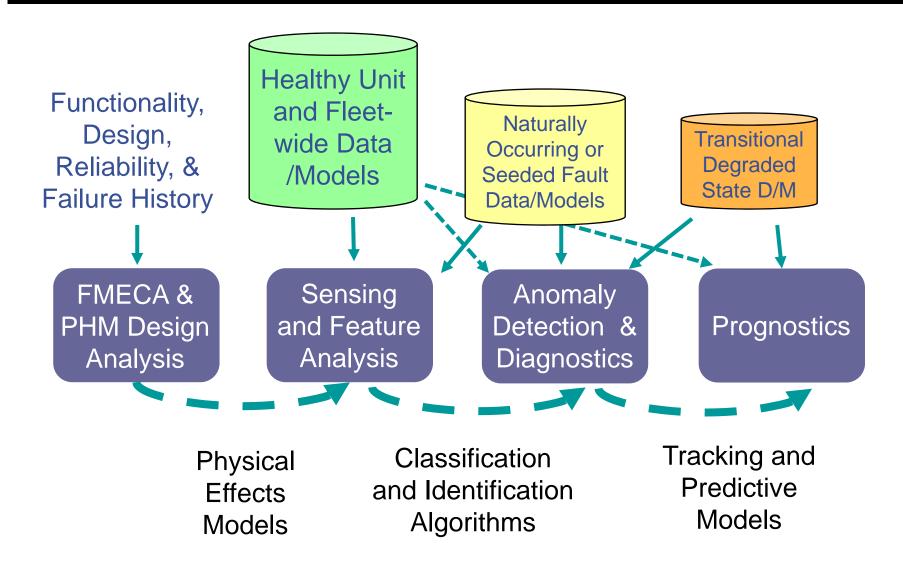
\*Hybrid techniques or fusion approaches may also be used.

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#### DETECTION THROUGH PROGNOSTICS





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# MAN-PHM SUMMARY AND CHALLENGES

- Typical manufacturing environments have rich data potential to develop greater prognostics using usage, health, and hybrid modeling approaches
- A wide range of prognostic approaches is available with selection depending upon available system information and data quality
- Predicting future events is difficult and the accuracy is highly influenced by multiple sources of uncertainty making a probabilistic approach vital
  - Signal noise, operating modes, actual effective usage capture
  - Condition indicators not fully characterized for failure mode identification
  - Tracking of design life / wear / damage progression
  - Uncertainty in data, system parameters, models, etc.
  - Insufficient data, case studies, diagnostic/prognostic validation
- Combining both physics of failure and health based approaches often aid in managing these limitations and uncertainties
- Goal is to reduce unscheduled maintenance to "near zero" and minimize scheduled maintenance to "truly" on-condition to produce highest uptime at lowest overall maintenance cost
- Translate these capabilities to key manufacturing metrics such as OEE (Overall Equipment Effectiveness) and possibly others?