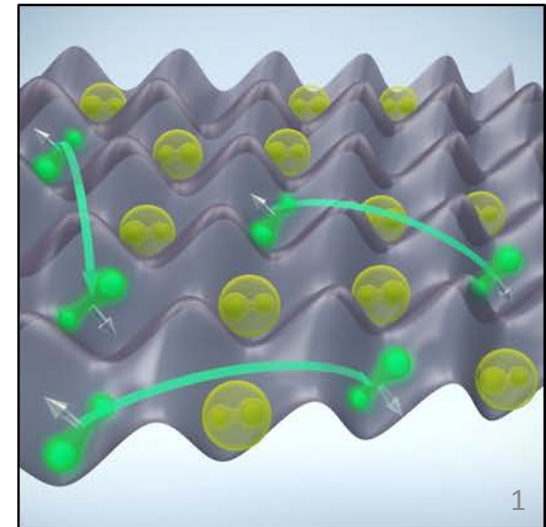
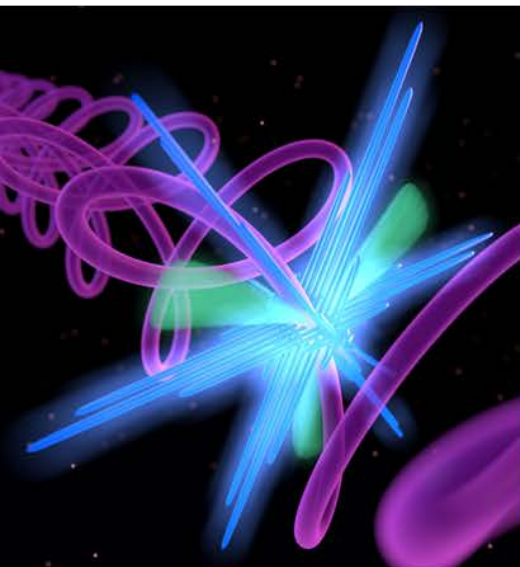


[jila.colorado.edu](http://jila.colorado.edu)

# JILA: NIST/CU Partnership for Research, Innovation and Training

**JILA**  
NIST/CU



# Assessment of the NIST Quantum Physics Division

***THANK YOU!***

For your service in helping to assess the Quantum Physics Division, Physical Measurement Lab, and NIST.

A lot of work, and distraction from your regular responsibilities.

We find the formal and informal interactions very helpful as we continually strive to improve our programs.

# Assessment of the NIST Quantum Physics Division

## Charge to the NRC Board on Assessment of NIST Programs from the NIST Director through contract with NRC (*paraphrased*):

1. Technical programs.
  - Quality of research compared to rest of world.
  - Are technical programs adequate to achieve stated mission?
2. Scientific expertise.
  - Quality of technical staff compared to rest of world.
  - Is technical staff expertise adequate to achieve stated mission?
3. Infrastructure.
  - Are quality of facilities, equipment, human resources adequate to achieve stated mission?
4. Dissemination of outputs.
  - How effectively does the organization disseminate/transfer its outputs?

# Assessment of the NIST Quantum Physics Division

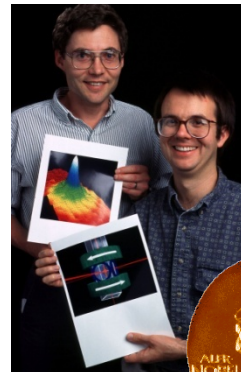
## Strategic planning, external review of plans, input for planning for Quantum Physics Division, Physical Measurement Lab, NIST:

- Visiting Committee on Advanced Technology.
  - Industry, academia, government agencies.
- Department of Commerce (parent agency of NIST).
- Congress of the United States.
- Multiple internal strategic planning exercises.
  - Division, Laboratory, NIST-wide.
- JILA Cooperative Agreement External Review.
- NSF Physics Frontier Center reviews.
- Other reviews by funding agency program managers.



# JILA

- Joint institute of NIST and University of Colorado (CU).
- Founded 1962 as “Joint Institute for Laboratory Astrophysics.”
- Physically located on CU campus.
- 26 JILA Fellows (CU and NIST).
  - NIST employee JILA Fellows hold Adjoint CU faculty appointments.
- 250 personnel, including Fellows, Research Associates, graduate and undergraduate students, staff.
- Leading center for:
  - AMO physics.
    - With applications in bio, nano.
  - Measurement science.



## NIST Investments in JILA

- NIST supports through the JILA Cooperative Agreement (financial arrangement) the following activities at JILA:
  - Research led by NIST employees and associates at JILA (members of NIST Quantum Physics Division).
  - Training at JILA (grad students, postdocs, etc.).
  - JILA Visiting Fellows program broadly benefiting all of JILA.
  - JILA infrastructure broadly benefiting all of JILA.
    - Administrative support.
    - Technical support (instrument shops, electronics shops, IT, etc.).
    - Facilities.

## Quantum Physics Division Scientific Focus Areas

- Cold atoms and molecules.
- Precision measurement.
- Ultrafast phenomena.
- Biophysics.
- Nanotechnology.

*Substantial overlap and synergy among all these scientific areas.*

*Much research conducted in collaboration with CU JILA groups, and external partners.*

“Ultra-Cold, Ultra-Precise, Ultra-Fast, Ultra-Small.”

## Quantum Physics Division Scientific Focus Areas

- Cold atoms and molecules.
- Precision measurement.
- Ultrafast phenomena.
- Biophysics.
- Nanotechnology.

*Substantial overlap and synergy among all these scientific areas.*

*Much research conducted in collaboration with CU JILA groups, and external partners.*

“Ultra-Cold, Ultra-Precise, Ultra-Fast, Ultra-Small.”

*Major new area evolving at Quantum Physics Division/JILA:  
Quantum many-body phenomena (collective quantum phenomena)*

## Quantum Physics Division Scientists (JILA Fellows)



John Bohn

*Cold atoms & molecules*  
*Quantum many-body*



Eric Cornell

*Cold atoms & molecules*  
*Precision measurements*



Steve Cundiff

*Ultrafast phenomena*  
*Precision measurements*



Ralph Jimenez

*Biophysics*  
*Ultrafast phenomena*



Debbie Jin

*Cold atoms & molecules*  
*Quantum many-body*

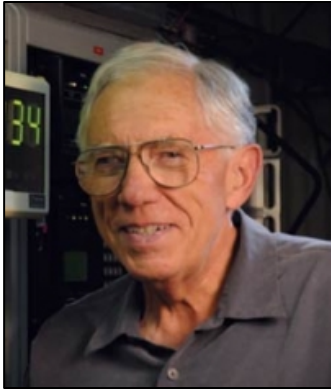


Konrad Lehnert

*Nanoscience*  
*Precision measurements*



## Quantum Physics Division Scientists (JILA Fellows)



Judah Levine  
*Precision measurements*



David Nesbitt  
*Chemical physics*  
*Biophysics*



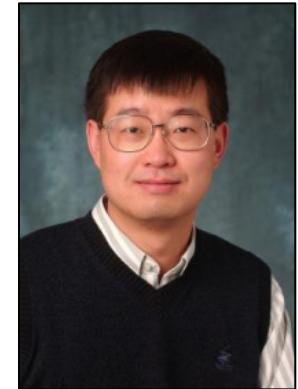
Tom Perkins  
*Biophysics*  
*Precision measurements*



Ana Maria Rey  
*Ultracold atoms & molecules*  
*Quantum many-body*



James Thompson  
*Ultracold atoms & molecules*  
*Quantum many-body*  
*Precision measurements*



Jun Ye  
*Ultracold atoms & molecules*  
*Quantum many-body*  
*Ultrafast phenomena*  
*Precision measurements*





# Quantum Physics Division Scientists (JILA Fellows): Special Cases



Ana Maria Rey

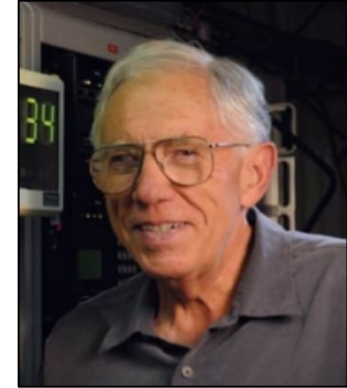
*Cold atoms & molecules*

*Quantum many-body*

CU research faculty fully paid by NIST



John Bohn



Judah Levine

*Precision measurements*

Joint appointment with  
Time & Frequency Division



Steve Cundiff

*Ultrafast phenomena*

*Precision measurements*

University of Michigan as of Fall 2015

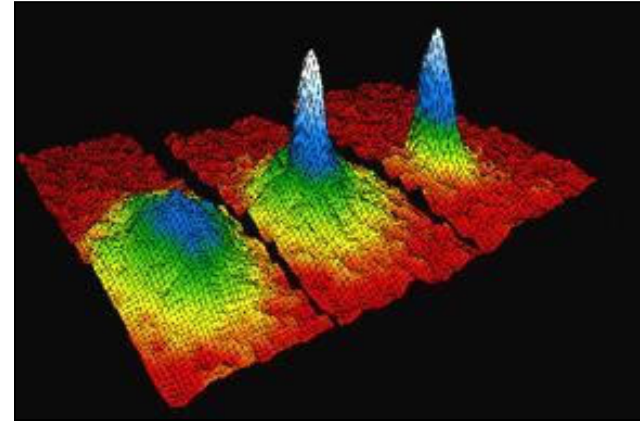
## CU (Non-NIST) JILA Fellows, Indirectly Benefit through Cooperative Agreement

- Dana Anderson, CU Physics, quantum sensors, precision measurements
- Phil Armitage, CU Astrophysics, black holes, galaxy/planet formation
- Andreas Becker, CU Physics, ultrafast phenomena
- Mitch Begelman, CU Astrophysics, astrophysical gas & magnetohydrodynamics
- Andrew Hamilton, CU Astrophysics, black holes, cosmology
- Murray Holland, CU Physics, ultracold atoms & molecules, quantum optics
- Agnieszka Jaron-Becker, CU Physics, ultrafast phenomena
- Henry Kapteyn / Margaret Murnane, CU Physics, ultrafast phenomena, quantum optics
- Heather Lewandowski, CU Physics, ultracold molecules, chemical physics
- Carl Lineberger, CU Chemistry, chemical and molecular physics
- Cindy Regal, CU Physics, quantum nanomechanics
- Juri Toomre, CU Astrophysics, solar/stellar structure and evolution
- Mathias Weber, CU Chemistry, chemical and molecular physics

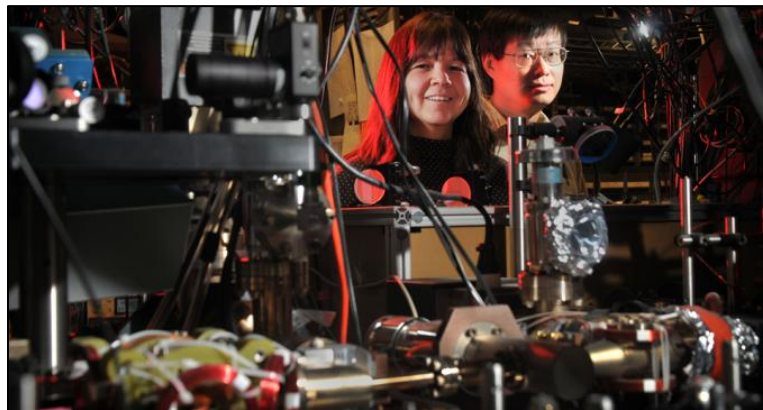
# Cold Atoms and Molecules

A leading center for research and measurement on cold atoms and molecules.

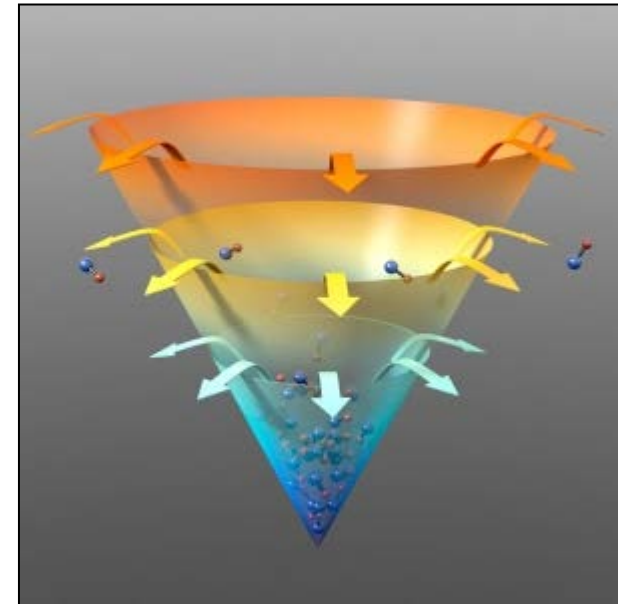
- First Bose-Einstein condensate.
- First Fermi condensate.
- First quantum control of cold molecular reactions.
- Much more...



*First quantum degenerate gas (BEC)  
Eric Cornell and Carl Wieman*



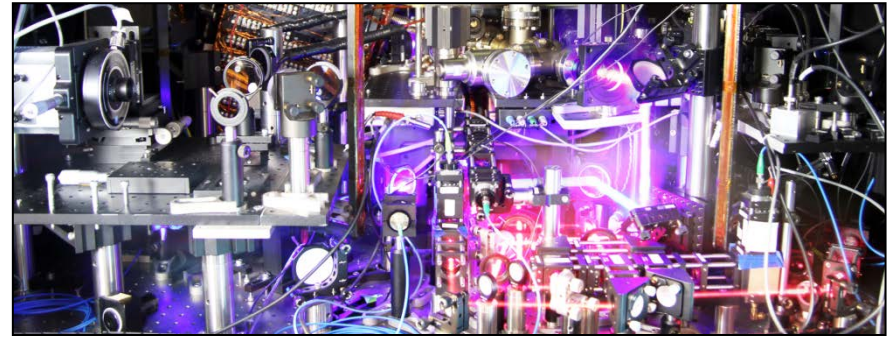
*Ultracold molecules and ultracold chemistry,  
Debbie Jin and Jun Ye*



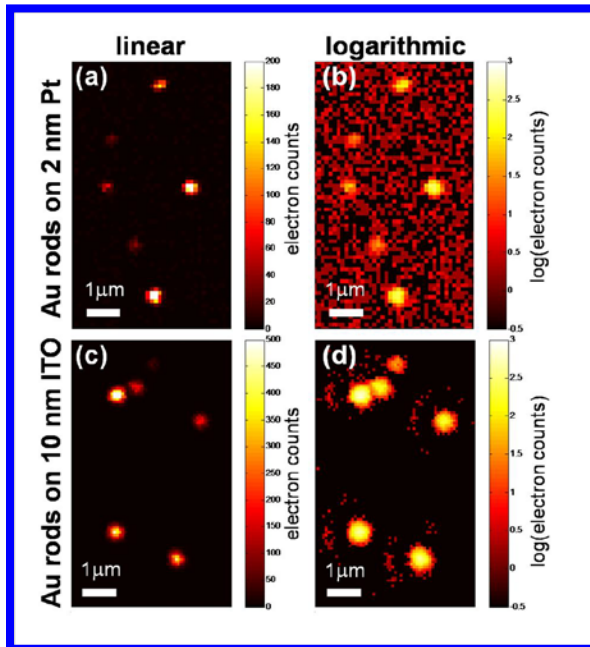
*First evaporative cooling of  
molecules (OH), Jun Ye*

# Precision Measurement

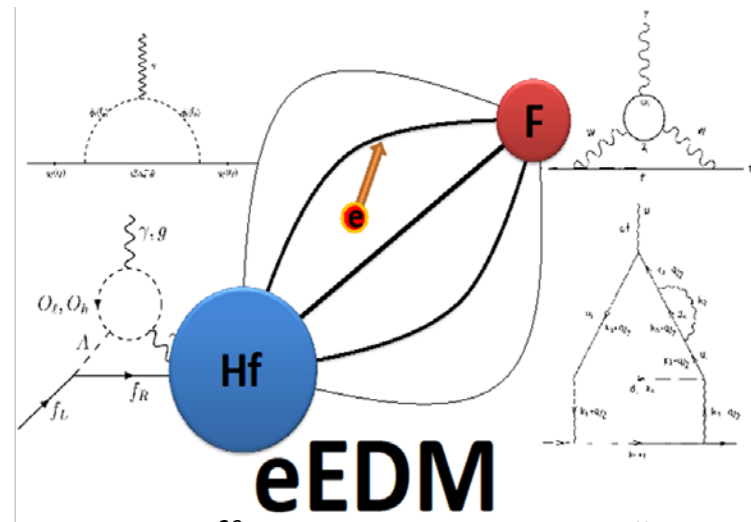
- Optical lattice atomic clock.
- Electric dipole moment of electron.
- Single molecule microscopy.



*Sr optical lattice clock, world's best atomic clock ( $2 \times 10^{-18}$  accuracy and rapidly improving), Jun Ye*



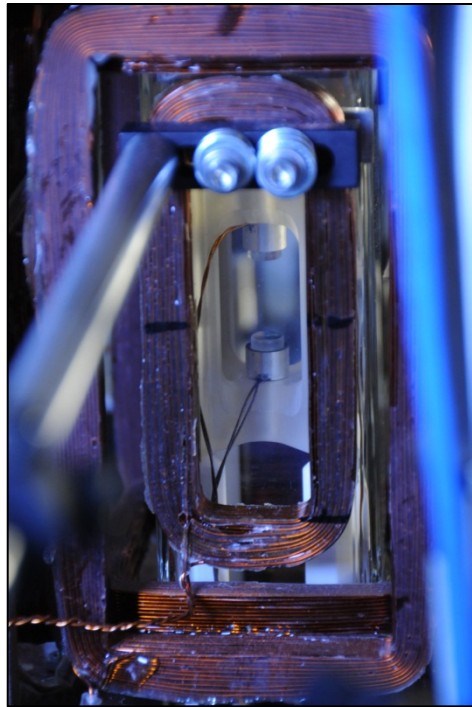
*Tools for single molecule imaging and measurement, David Nesbitt*



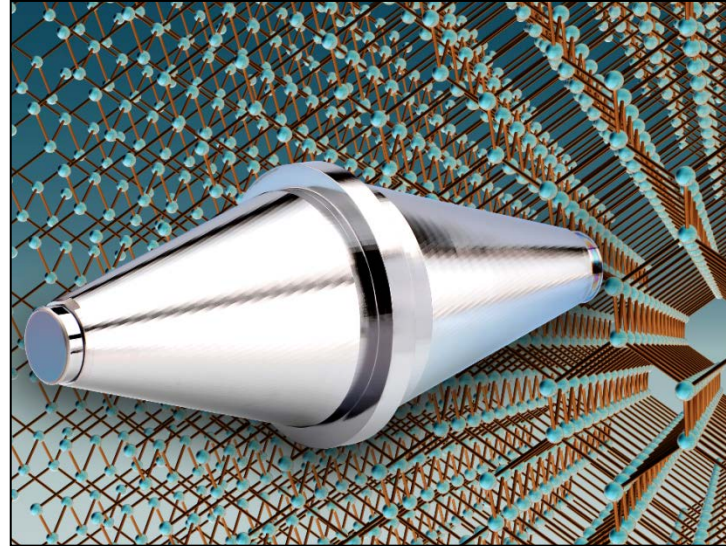


# Precision Measurement

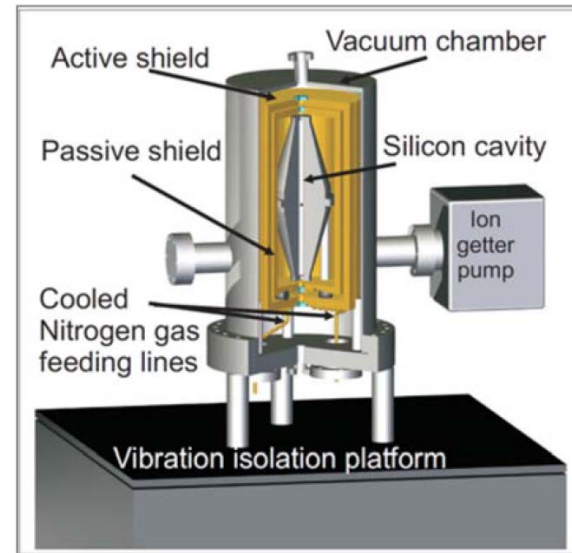
- World's most stable laser.
- Super-radiant laser.
- Much more...



*Super-radiant laser, potentially  
100x more stable,  
James Thompson*

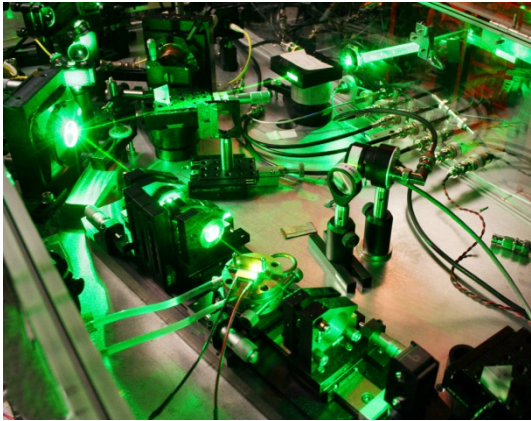


*Unique silicon laser cavity for the world's  
most stable laser, Jun Ye*

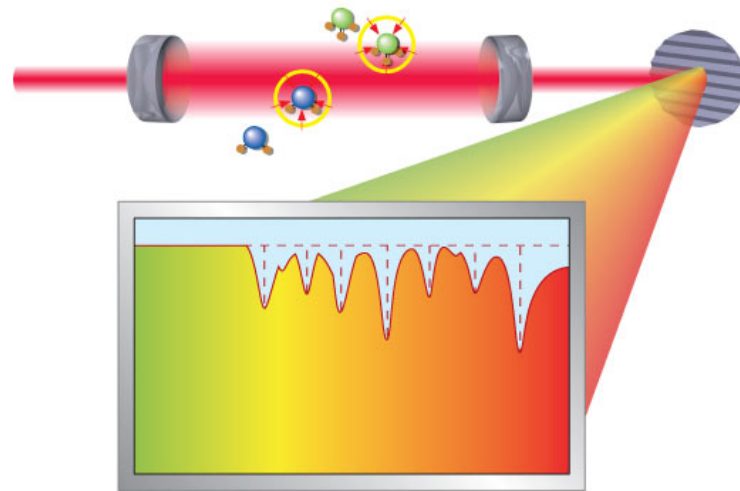


# Ultrafast Phenomena

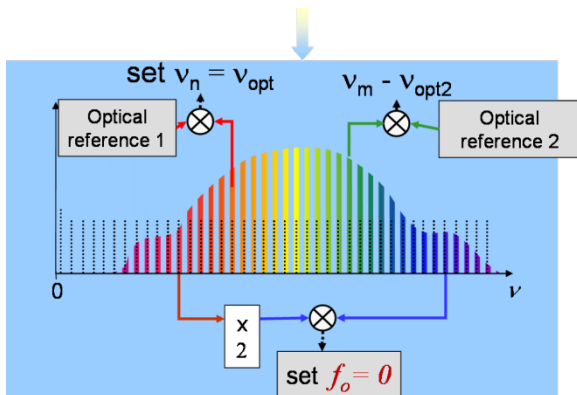
- Innovative frequency comb development and applications.
- Light/semiconductor interactions.



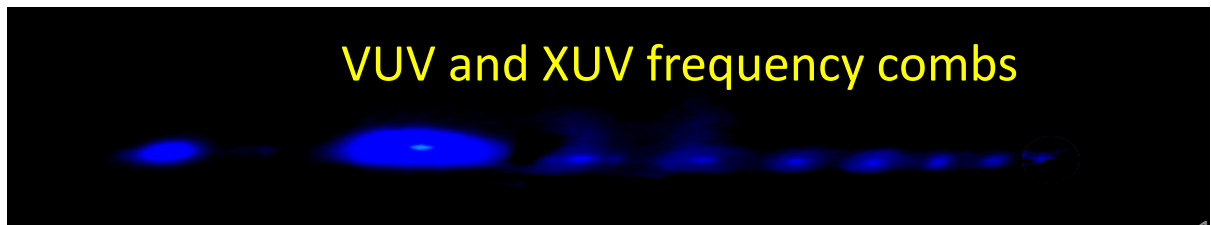
*Semiconductor metrology for improved photovoltaics, optical processing, etc., Steve Cundiff*



*Frequency comb development and applications to atomic clocks, electron dipole moment, medical diagnostics, massively parallel spectroscopy, ultracold molecules, **much** more, Jun Ye.*



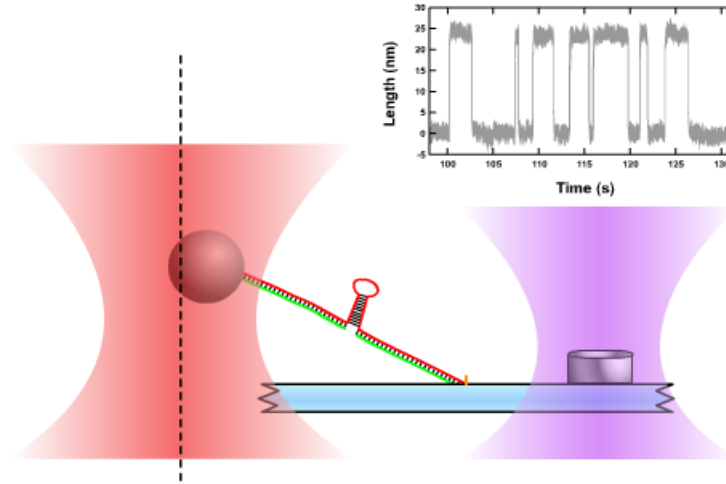
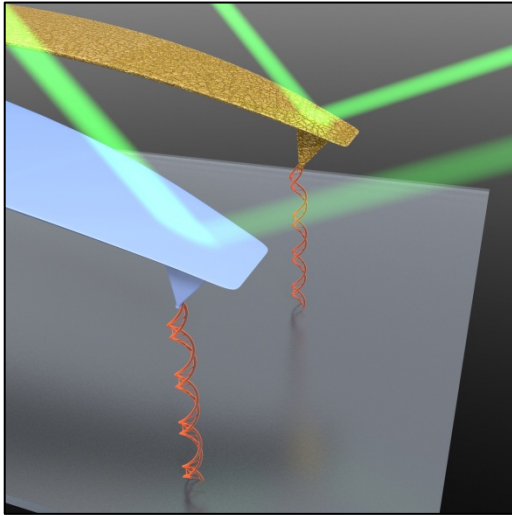
VUV and XUV frequency combs



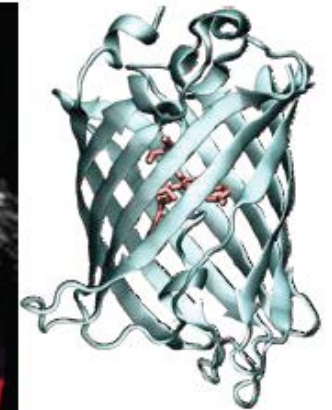
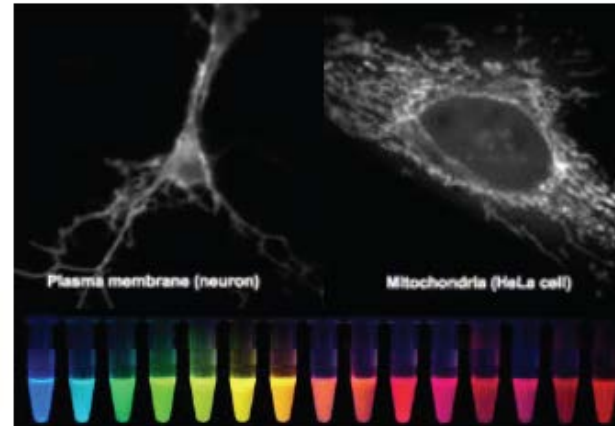
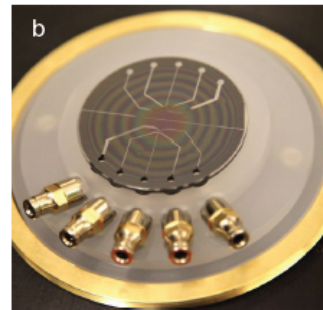
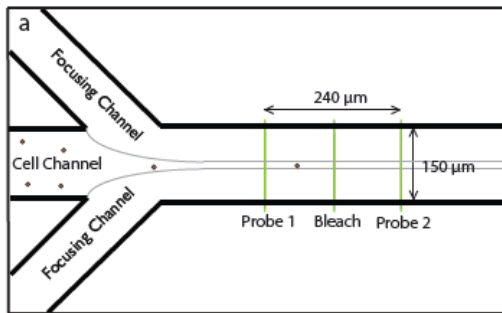


# Biophysics

- Leverage AMO physics expertise.



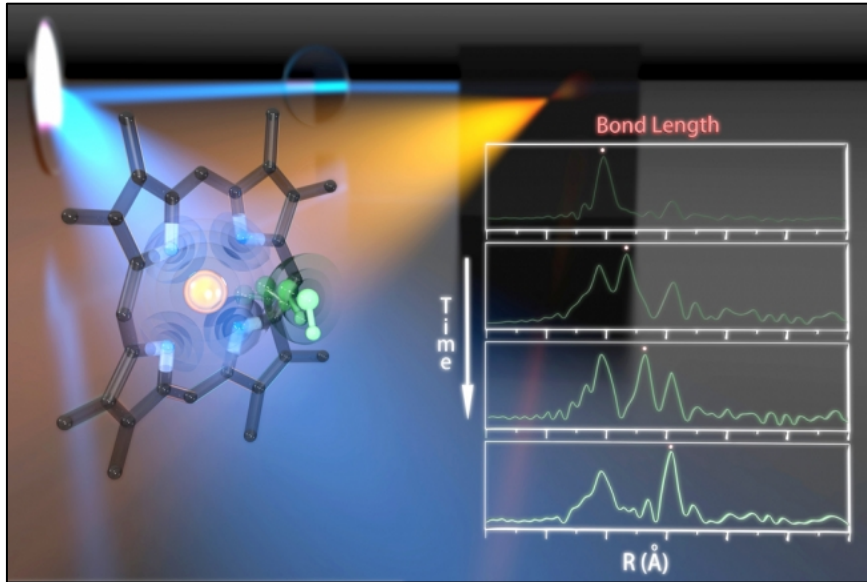
*Ultraprecise AFM and laser trapping measurements of single biomolecules for structure/function determination, precision picoNewton force standards, etc., Tom Perkins*



*Rapid structure/function/genetic analysis with ultrafast lasers and microfluidics, Ralph Jimenez*

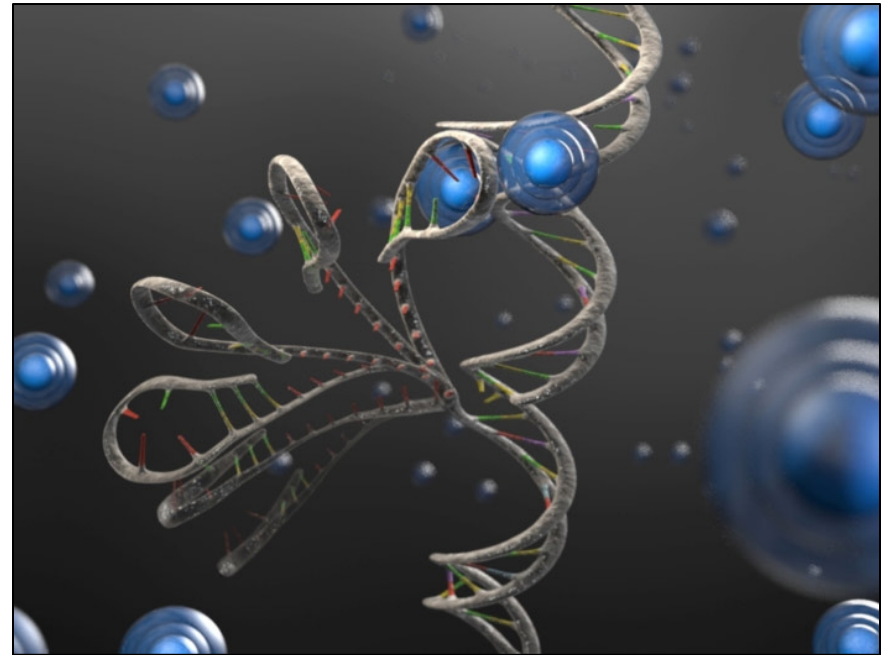
# Biophysics

- Leverage AMO physics expertise.



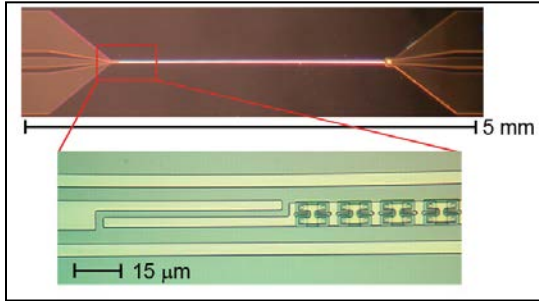
*Molecular movies based on ultrafast x-ray sources to monitor real-time changes in conformation, etc.*  
Ralph Jimenez

*Single-molecule dynamics and kinetics with optical probes.*  
David Nesbitt

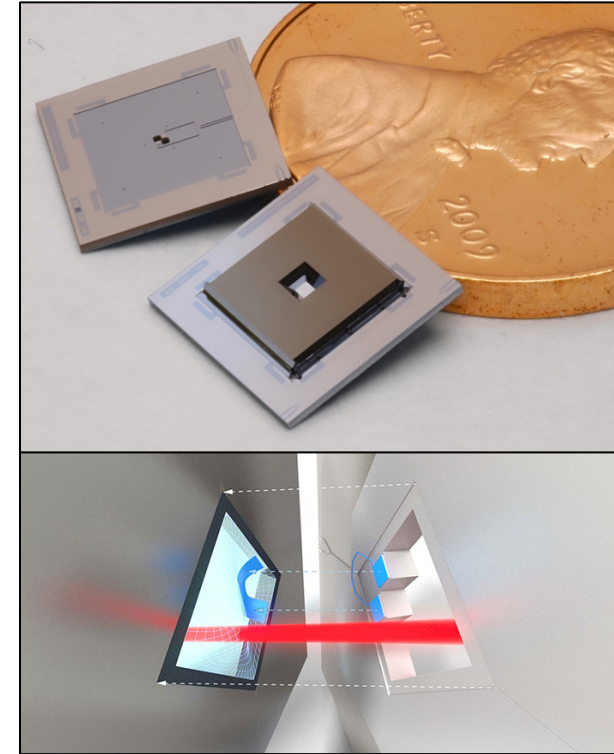
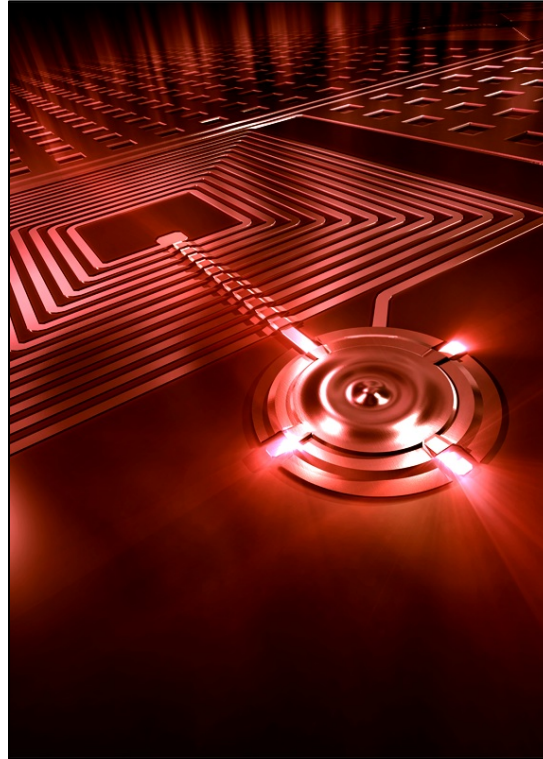


# Nanoscience

- Quantum-based metrology.



*Noiseless Josephson parametric amplifier,  
search for axions (dark matter)  
Konrad Lehnert*



*Opto-electro-mechanical quantum transduction.  
Quantum mechanics in macroscopic objects (microresonators).  
Quantum-based measurements.  
Quantum networks.  
Konrad Lehnert*

## What is the Value of Quantum Physics Division/JILA To NIST

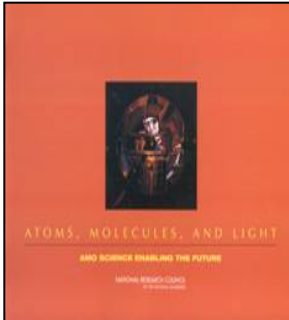
- NIST mission: Promote US economic growth and national security through measurements, standards, technology and innovation.
- Why should NIST invest in JILA?
- Not a question about the intrinsic value of JILA research and training to broad scientific goals.
- A question about the specific roles that JILA plays within the NIST mission as an agency of the Federal Executive Branch.

# Assessment of the NIST Quantum Physics Division

## Charge to the NRC Board on Assessment of NIST Programs from the NIST Director through contract with NRC (*paraphrased*):

1. Technical programs.
  - Quality of research compared to rest of world.
  - Are technical programs adequate to achieve stated mission?
2. Scientific expertise.
  - Quality of technical staff compared to rest of world.
  - Is technical staff expertise adequate to achieve stated mission?
3. Infrastructure.
  - Are quality of facilities, equipment, human resources adequate to achieve stated mission?
4. Dissemination of outputs.
  - How effectively does the organization disseminate/transfer its outputs?

## Develop unique measurement science tools and techniques.



- Yields a “bumper crop of innovations.”
- Produces fundamental new “tools of science.”
- Measurement science technology transfer through new companies, intellectual property, exchange of scientists.
- Broad economic impact.

## Provide new generations of uniquely trained innovators and measurement scientists to work at NIST and other organizations.

Trains top scientists, engineers, and technical staff for NIST (>400 currently), industry, universities, other organizations.

*“Increase our number of science and engineering graduates and encourage undergraduates studying math and science to pursue graduate studies”*

*- President Obama’s Technology Agenda*

*“Make the United States the most attractive setting in which to study and perform research so that we can develop, recruit and retain the best and brightest students, scientists and engineers from within the United States and throughout the world.”*

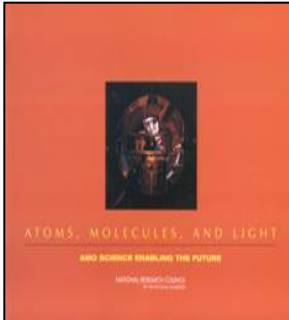
*- Recommendation C in National Academy of Science report “Rising Above The Gathering Storm”*

## Measurement science research in national priority areas.

Advanced Manufacturing, Biosciences/Health Care, Energy, Environment, Nanotechnology, etc.



## Develop unique measurement science tools and techniques.



- Yields a “bumper crop of innovations.”
- Produces fundamental new “tools of science.”
- Measurement science technology transfer through new companies, intellectual property, exchange of scientists.
- Broad economic impact.

## Provide new generations of uniquely trained innovators and measurement scientists to work at NIST and other organizations.

Trains top scientists, engineers, and technical staff for NIST (>400 currently), industry, universities, other organizations.

*“Increase our number of science and engineering graduates and encourage undergraduates studying math and science to pursue graduate studies”*

*- President Obama’s Technology Agenda*

*“Make the United States the most attractive setting in which to study and perform research so that we can develop, recruit and retain the best and brightest students, scientists and engineers from within the United States and throughout the world.”*

*- Recommendation C in National Academy of Science report “Rising Above The Gathering Storm”*

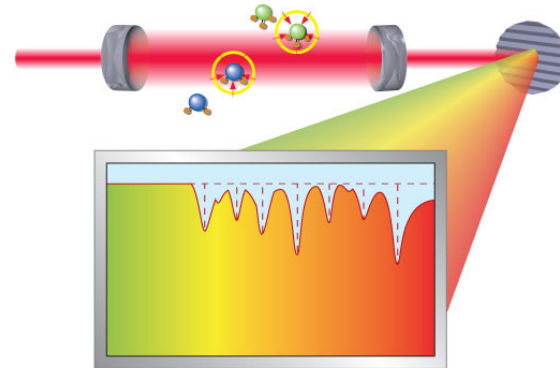
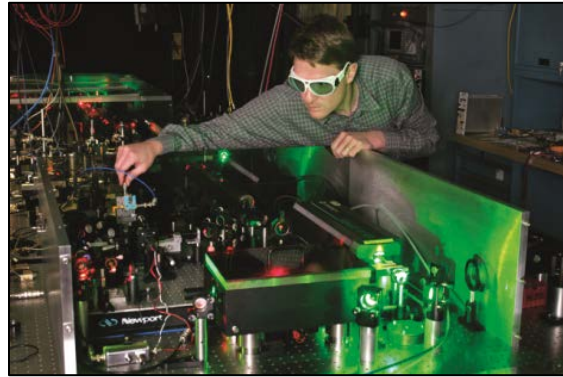
## Measurement science research in national priority areas.

Advanced Manufacturing, Biosciences/Health Care, Energy, Environment, Nanotechnology, etc.

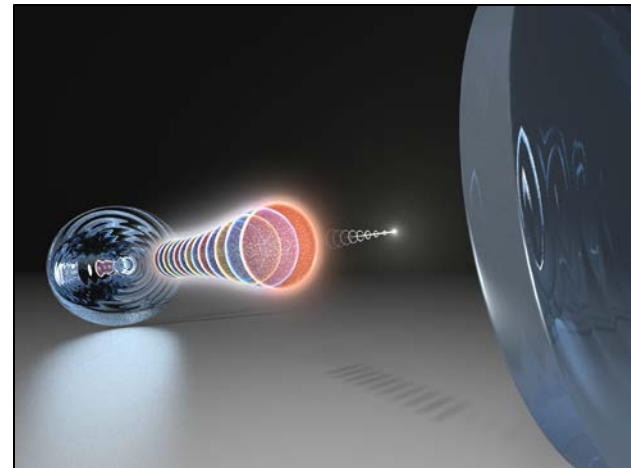
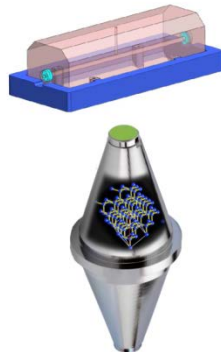
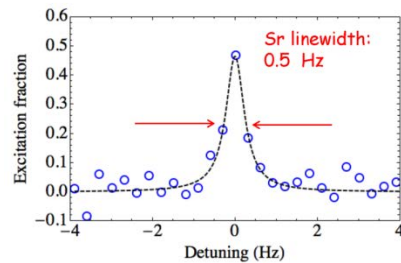
# Quantum Physics Division Technologies Supporting NIST Metrology Mission

A few examples:

## Femtosecond laser frequency combs



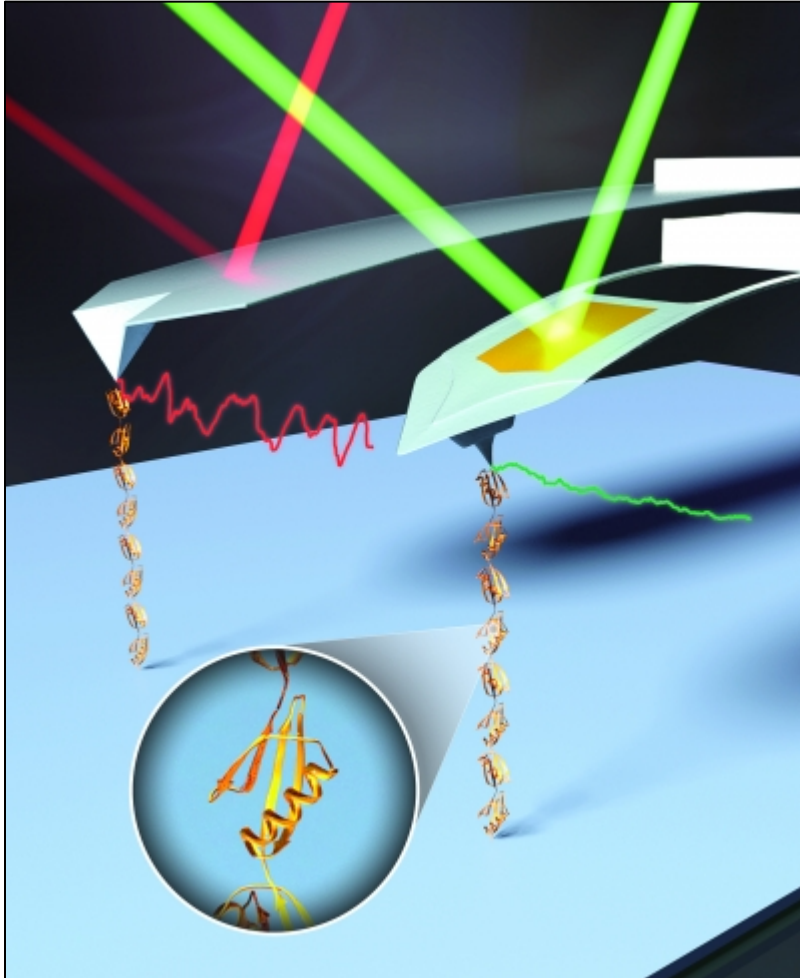
## Ultrastable lasers



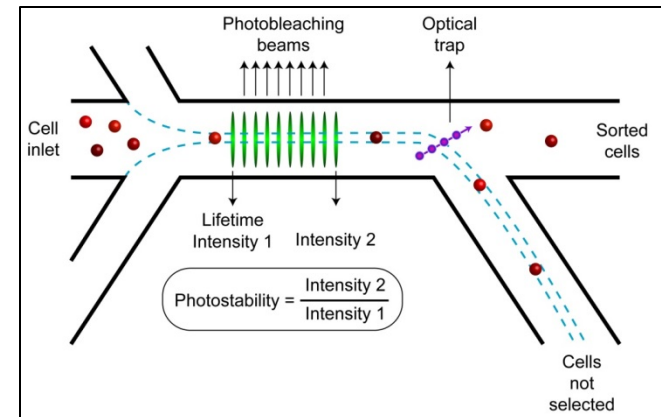
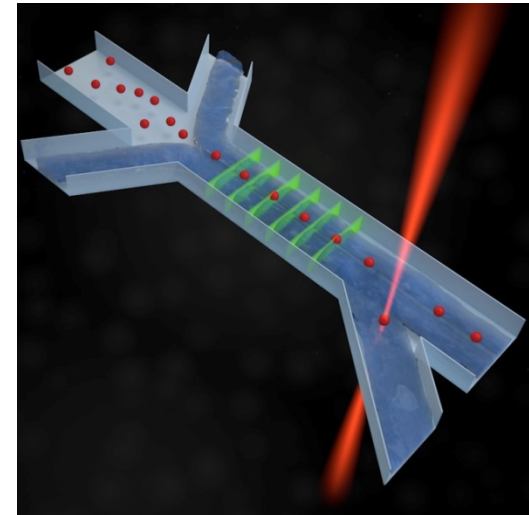
# Quantum Physics Division Technologies Supporting NIST Metrology Mission

A few examples:

## Ultrastable AFM



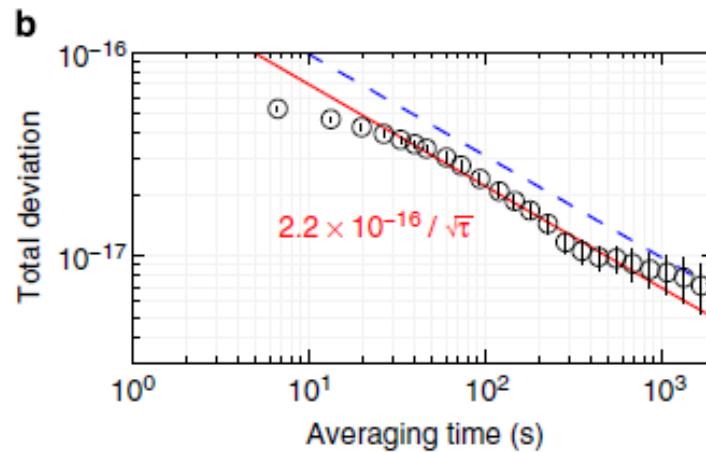
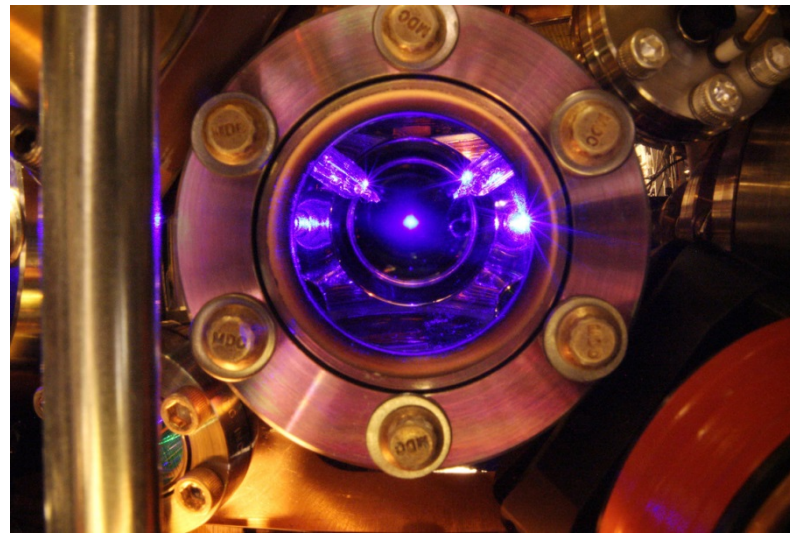
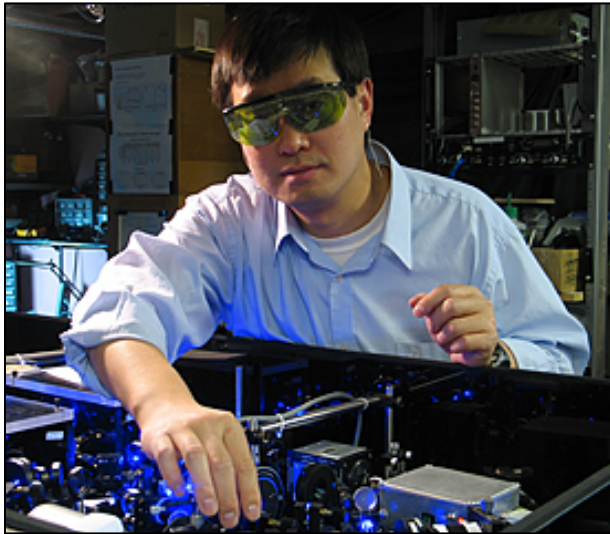
## High speed cell/biochemical analysis and selection



# Quantum Physics Division Technologies Supporting NIST Metrology Mission

A few examples:

## Sr optical lattice clock



## Quantum Physics Division Technologies Supporting NIST Metrology Mission

- More than 20 patents supported by NIST investment in JILA:
  - Technologies to generate and stabilize frequency combs.
  - Frequency comb applications, including medical diagnostics.
  - Monolithic silicon optical cavity for ultrastable laser.
  - Advanced cytometer for high speed identification and sorting of living cells with particular properties.
  - World's most stable AFM (operating in wet, warm environment).
  - Many more...



# JILA Spinoff Companies (Partial Sample)



**precisionphotonics** capabilities products technical info company contact

Don't take "no" for an answer!  
Whether it's a tight spec, tight delivery or quick ramp up, we work with you to make the impossible possible.  
[Learn More about our Impossible Optics>>](#)

**Advanced Photonics**

**New Products & Capabilities**

- High Energy Cube Polarizing Beam Splitters**  
Standard and custom polarizing beam splitter cubes for multi-wavelength broadband applications. [Learn More >>](#)
- Standard Waveplates Now In Stock**  
FFC row stocks 1" to 4" diameter, 1/4 and 1/2 waveplates, coatings for 1064nm. [Learn More >>](#)
- Custom Laser Optics for SWIR**  
Custom IR5 Coatings, Laser Mirrors and Plate Polarizers for 1.5 - 2.4um and 2.94um. [Learn More >>](#)

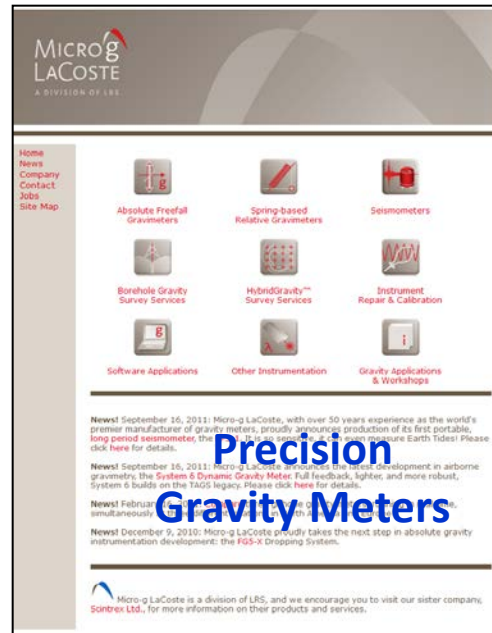
**News & Events**

- Photonics West 2012**  
January 22-25, 2012  
The Hosone Center  
[Learn More >>](#)
- Precision Photonics Announces**  
New Products and Capabilities  
[Learn More >>](#)
- Solid State Laser Optics - thin disk lasers, zig zag slabs, planar waveguides**  
[Learn More >>](#)
- Super-polished Sapphire & 10-5 Titanium Laser Rods**  
[Learn More >>](#)

**2012 Catalog**  
[Download PDF](#)  
[Request a Copy](#)

An ISO 9001:2008 Certified Company  
A leading Cold Supplier Award Winner

©2012 Precision Photonics, Inc. All rights reserved.



**MICROg LACOSTE**  
A DIVISION OF LRS

Home News Company Contact Jobs Site Map

- Absolute Freefall Gravimeters
- Spring-based Relative Gravimeters
- Sismometers
- Borehole Gravity Survey Services
- HybridGravity™ Survey Services
- Instrument Repair & Calibration
- Software Applications
- Other Instrumentation
- Gravity Applications & Workshops

**Precision Gravity Meters**

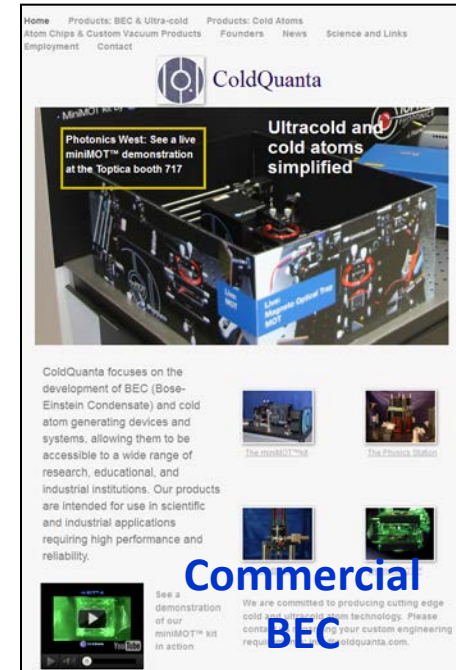
**News!** September 16, 2011: Micro-g LaCoste, with over 50 years experience as the world's premier manufacturer of gravity meters, proudly announce production of its first portable, long period sismometer, the **MiniMOT™** (Mini-Motion Transducer Earth Tides). Please [click here](#) for details.

**News!** September 16, 2011: Micro-g LaCoste announces the latest development in airborne gravimetry, the **System & Dynamic Gravity Meter Full Feedback**, lighter, and more robust, System & buildy on the TADG legacy. Please [click here](#) for details.

**News!** February 2011: Micro-g LaCoste announces the first simultaneous absolute and relative gravimetry system, the **System & Dynamic Gravity Meter Full Feedback**, lighter, and more robust, System & buildy on the TADG legacy. Please [click here](#) for details.

**News!** December 9, 2010: Micro-g LaCoste proudly takes the next step in absolute gravity instrumentation development: the **FGS-X** Dropping System.

Micro-g LaCoste is a division of LRS, and we encourage you to visit our sister company, **Sontrex Ltd.**, for more information on their products and services.



Home Products: BEC & Ultra-cold Atom Chips & Custom Vacuum Products Employment Contact Products: Cold Atoms Founders News Science and Links

**ColdQuanta**

**Photonics West: See a live miniMOT™ demonstration at the Optics booth 717**

**Ultracold and cold atoms simplified**

ColdQuanta focuses on the development of BEC (Bose-Einstein Condensate) and cold atom generating devices and systems, allowing them to be accessible to a wide range of research, educational, and industrial institutions. Our products are intended for use in scientific and industrial applications requiring high performance and reliability.

**Commercial BEC**

See a demonstration of our miniMOT™ in action

We are committed to producing cutting edge cold-atom ultracold atom technology. Please contact us for your custom engineering requirements.



**m.bio**™  
DIAGNOSTICS

Company Technology Applications Contact

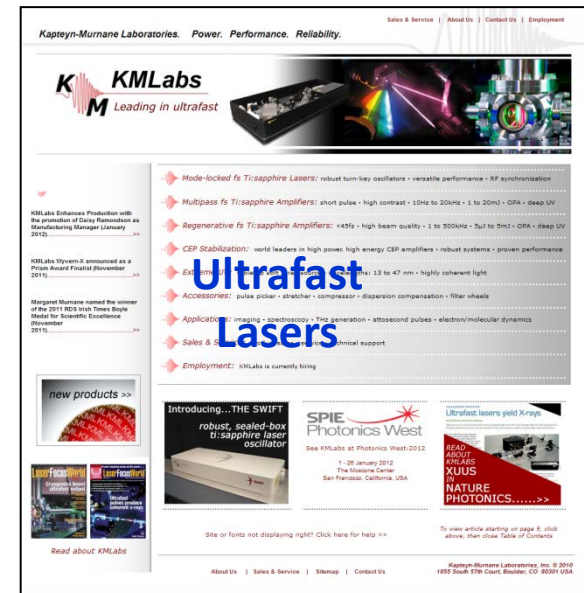
**One small drop of blood,  
One simple test,  
Many answers.**

**Advanced Medical Diagnostics**

MBio is developing a suite of diagnostic tests that deliver high sensitivity, accurate results, and are simple enough to run at the point of care: in a clinic, at a doctor's office, or emergency room. We bring the laboratory to the patient, enabling healthcare decisions where they are needed.

**News & Events**

Privacy Policy | Terms of use | Site map



Kapteyn-Murnane Laboratories. Power. Performance. Reliability.

**KMLabs**  
Leading in ultrast

**Ultrafast Lasers**

- Mode-locked fs Ti:Sapphire Lasers:** robust turn-key oscillators - versatile performance - RF synchronization
- Multipass fs Ti:Sapphire Amplifiers:** short pulse - high contrast - 10Hz to 20kHz - 1 to 20mJ - OPA - deep UV
- Regenerative fs Ti:Sapphire Amplifiers:** cefis - high beam quality - 1 to 500kHz - 50J to 5mJ - OPA - deep UV
- CEP Stabilization:** world leaders in high power high energy CEP amplifiers - robust systems - proven performance
- Dispersion Management:** 13 to 47 nm - highly coherent light
- Accessories:** pulse picker - stretcher - compressor - dispersion compensation - filter wheels
- Applications:** imaging - spectroscopy - The generation - attosecond pulses - electron/molecular dynamics
- Sales & Technical support**
- Employment:** KMLabs is currently hiring

**new products >>**

Introducing...THE SWIFT  
robust, sealed-box  
Ti:Sapphire laser  
oscillator

**SPiE Photonics West**  
See KMLabs at Photonics West 2012  
1-26 January 2012  
The Moscone Center  
San Francisco, California, USA

**Ultrafast lasers yield X-ray**

**READ THE FULL RELEASE X-RAYS FROM NATURE PHOTONICS...>>>**

Site or fonts not displaying right? Click here for help >>>

To view article starting on page 8, click above. Then close Table of Contents

Read about KMLabs

About Us | Sales & Service | SiteMap | Contact Us

Kapteyn-Murnane Laboratories, Inc. © 2014  
1855 South 17th Court, Boulder, CO 80501 USA



# What is the Value of Quantum Physics Division/JILA To NIST

## Develop unique measurement science tools and techniques.



- Yields a “bumper crop of innovations.”
- Produces fundamental new “tools of science.”
- Measurement science technology transfer through new companies, intellectual property, exchange of scientists.
- Broad economic impact.

## Provide new generations of uniquely trained innovators and measurement scientists to work at NIST and other organizations.

Trains top scientists, engineers, and technical staff for NIST (>400 currently), industry, universities, other organizations.

*“Increase our number of science and engineering graduates and encourage undergraduates studying math and science to pursue graduate studies”*

*- President Obama’s Technology Agenda*

*“Make the United States the most attractive setting in which to study and perform research so that we can develop, recruit and retain the best and brightest students, scientists and engineers from within the United States and throughout the world.”*

*- Recommendation C in National Academy of Science report “Rising Above The Gathering Storm”*

## Measurement science research in national priority areas.

Advanced Manufacturing, Biosciences/Health Care, Energy, Environment, Nanotechnology, etc.



# JILA's Biggest Impact: Highly Trained Innovators



## JILA Training Supporting NIST Mission

- NIST investment in JILA supports:
  - Training of about 25 graduate students each year.
  - Training of about 15 postdocs each year.
  - About four Visiting Fellows each year.
- People trained at JILA go on to high impact careers in academia, industry, national labs, start up companies, etc.
  - ~400 people trained at JILA currently work at NIST in some capacity.
    - Gaithersburg and Boulder campuses.
    - NIST employees.
    - NIST associates (guest researchers, contractors, etc.).
    - Typically among the scientific leaders at NIST.



# JILA Training Supporting NIST Mission



## Outstanding Doctoral Thesis Research in Atomic, Molecular, or Optical Physics

To recognize doctoral thesis research of outstanding quality and achievement in atomic, molecular, or optical physics and to encourage effective written and oral presentation of research results. The award to be given annually consists of \$2,500 and a certificate citing the contribution made by the recipient. All finalists will receive a travel stipend of \$500.

### Establishment & Support

The award was established in 1992 by the Division of Atomic, Molecular and Optical Physics and is sponsored by members and friends of the Division of Atomic, Molecular and Optical Physics.

### Rules & Eligibility

With exceptions noted below, doctoral students at any university in the United States or abroad who have passed their thesis defense for the Ph.D. in the disciplines of atomic, molecular, or optical physics any time during the two calendar years preceding the DAMOP Annual Meeting at which the award is to be presented are eligible for the award. For the 2015 meeting, a person is eligible if the Ph.D. is completed in 2013 or 2014. A student who has won a thesis prize in another division or whose thesis advisor serves on the current Selection Committee is not eligible for an award. The student's thesis advisor nominates the student, and must be a member of the APS and DAMOP. A student may be a finalist in the competition only once. Eligible non-finalists may only be renominated by submitting an entirely new package, even if it is the same as the original package. Renominations are NOT made automatically.

### Nomination & Selection Process

Serving a diverse and inclusive community of physicists worldwide is a primary goal for APS. Nominations of qualified women, members of underrepresented minority groups, and scientists from outside the United States are especially encouraged.

The deadline for submitting nominations has past. All applications must be submitted to the chair of the DAMOP thesis prize committee by **December 1** of the year preceding the award.

### 2014 Outstanding Doctoral Thesis Research in AMO Physics Recipient:

[Thibault Peyronel](#)  
Massachusetts Institute of Technology



### Past Recipients:

- 2013: [Michael Foss-Feig](#)   
[Yaroslav Dudin](#)
- 2012: [Waseem Bakr](#)
- 2011: [Elmar Haller](#)
- 2010: [Kang-Kuen Ni](#) 
- 2009: [Andrew Ludlow](#)   
[Javier von Stecher](#) 
- 2008: [David Moehring](#)
- 2007: [Cindy Regal](#) 
- 2006: [Brian Odom](#)
- 2005: [Ana Maria Rey](#) 
- 2004: [James Thompson](#)   
[Markus Greiner](#) 
- 2003: [Daniel Steck](#)
- 2002: [Brian DeMarco](#) 
- 2001: [Thomas Weinacht](#)
- 2000: [Dan M. Stamper-Kurn](#)

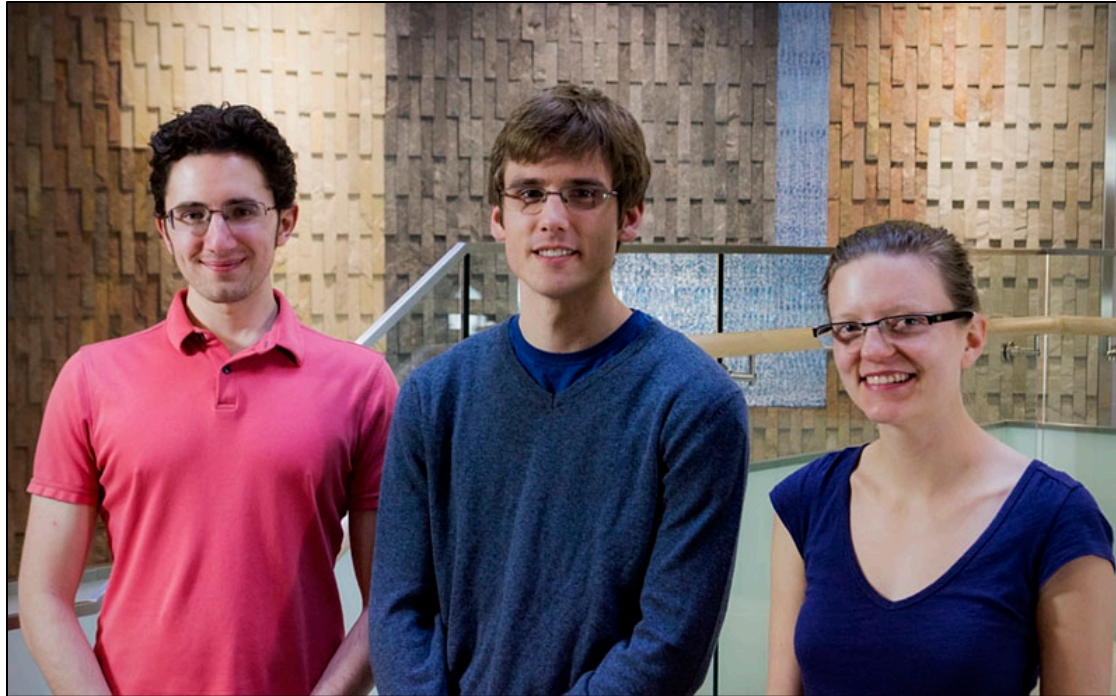
High impact of JILA training

Completed PhD at  
JILA, and/or became  
JILA Fellows

## JILA Training Supporting NIST Mission

High impact of JILA training

Three JILA grad students win 2015 NSF Graduate Research Fellowships  
All working on NIST projects, with NIST advisors



Steve Okoniewski  
Perkins Group  
*DNA dynamics  
with precision  
AFM*

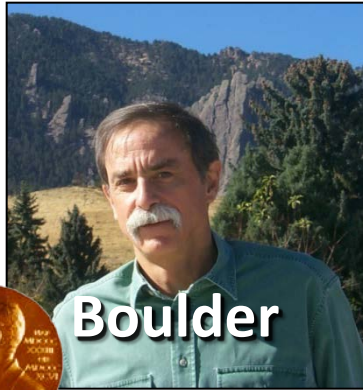
Jake Pettine  
Nesbitt Group  
*Gold/silver  
nanoparticle  
interactions with  
light*

Lindsay Sonderhouse  
Ye Group  
*Improve Sr lattice  
clock to  $10^{-19}$  level*

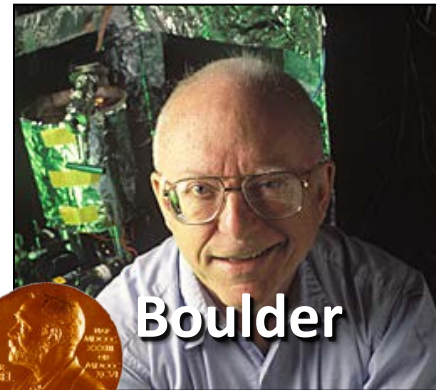
# NIST Technical Staff: Members of the National Academy of Sciences



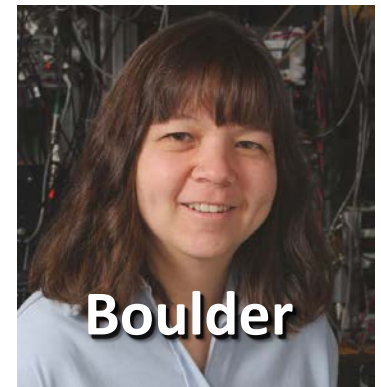
Anneke Sengers  
Thermodynamics



**Boulder**  
Dave Wineland  
Quantum computing  
Nobel Prize in Physics



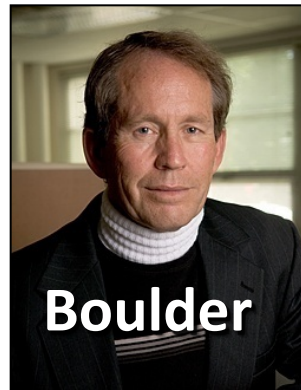
**Boulder**  
Jan Hall  
Precision laser measurements  
Nobel Prize in Physics



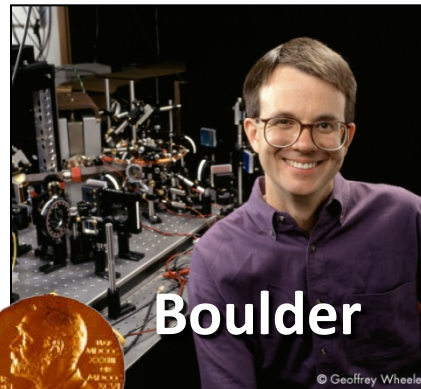
**Boulder**  
Debbie Jin  
Ultracold atoms  
MacArthur "Genius" Award



Bill Phillips  
Laser cooling  
Nobel Prize in Physics



**Boulder**  
Jim Bergquist  
Atomic clocks



**Boulder**  
Eric Cornell  
Bose-Einstein condensate  
Nobel Prize in Physics



**Boulder**  
Jun Ye  
Laser applications  
Newest NIST NAS Member



# What is the Value of Quantum Physics Division/JILA To NIST

## Develop unique measurement science tools and techniques.



- Yields a “bumper crop of innovations.”
- Produces fundamental new “tools of science.”
- Measurement science technology transfer through new companies, intellectual property, exchange of scientists.
- Broad economic impact.

## Provide new generations of uniquely trained innovators and measurement scientists to work at NIST and other organizations.

Trains top scientists, engineers, and technical staff for NIST (>400 currently), industry, universities, other organizations.

*“Increase our number of science and engineering graduates and encourage undergraduates studying math and science to pursue graduate studies”*

*- President Obama’s Technology Agenda*

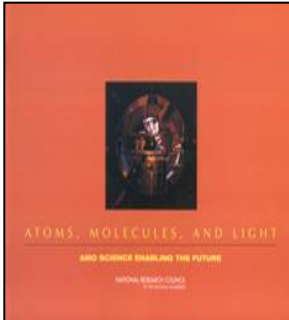
*“Make the United States the most attractive setting in which to study and perform research so that we can develop, recruit and retain the best and brightest students, scientists and engineers from within the United States and throughout the world.”*

*- Recommendation C in National Academy of Science report “Rising Above The Gathering Storm”*

## Measurement science research in national priority areas.

Advanced Manufacturing, Biosciences/Health Care, Energy, Environment, Nanotechnology, etc.

## Develop unique measurement science tools and techniques.



- Yields a “bumper crop of innovations.”
- Produces fundamental new “tools of science.”
- Measurement science technology transfer through new companies, intellectual property, exchange of scientists.
- Broad economic impact.

## Provide new generations of uniquely trained innovators and measurement scientists to work at NIST and other organizations.

Trains top scientists, engineers, and technical staff for NIST (>400 currently), industry, universities, other organizations.

*“Increase our number of science and engineering graduates and encourage undergraduates studying math and science to pursue graduate studies”*

*- President Obama’s Technology Agenda*

*“Make the United States the most attractive setting in which to study and perform research so that we can develop, recruit and retain the best and brightest students, scientists and engineers from within the United States and throughout the world.”*

*- Recommendation C in National Academy of Science report “Rising Above The Gathering Storm”*

## Measurement science research in national priority areas.

Advanced Manufacturing, Biosciences/Health Care, Energy, Environment, Nanotechnology, etc.

# General Recognition for Quantum Physics Division and JILA

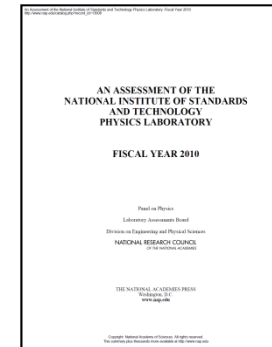
## Quality of JILA Fellows (26 total):

- Three Nobel Prizes in Physics
- Three MacArthur “Genius” Awards
- Eight Members of the National Academy of Sciences
- Five Members of the Academy of Arts and Sciences



## National Academy of Sciences Evaluation of JILA

- “Undeniable world leader in many areas of quantum optics.”
- “Students in JILA receive an outstanding education in fundamental measurement science”
- “Provides a stream of young talent for future needs.”



## U.S. News

- Consistently top-ranked AMO Physics Graduate Program.



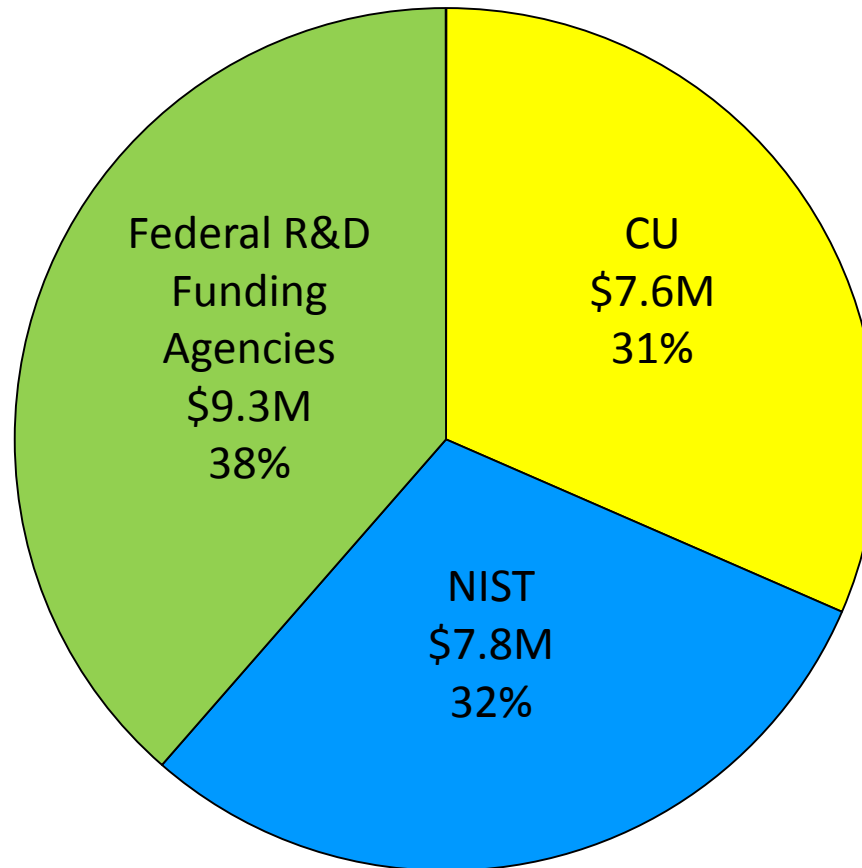
## JILA Activities Supported by the NIST Cooperative Agreement

- Research and training.
  - ~\$6.3 million per year. Primarily supporting JILA Fellows who are NIST employees or NIST associates.
  - Graduate students.
  - Postdocs.
  - Visiting Fellows.
  - Equipment and supplies.
  - Highly flexible distribution among these categories.
- Support services.
  - ~\$1.5 million per year. Supporting all JILA Fellows (NIST and CU).
  - Administrative support.
    - ~9 FTE, roughly half of total JILA administrative support.
  - Technical support.
    - Instrument shop, electronics shop, IT support.
    - ~9 FTE, roughly half of total JILA technical support.
- Facilities support.
  - ~\$1.4 million per year. Supporting all JILA Fellows (NIST and CU).
  - Maintenance, renovation, utilities, etc.
  - Roughly half the total JILA facilities investment.

# JILA Resources: Funding

Annual Operating Budget: \$24.7 million (FY2014)

*Approximate data*



For JILA scientific programs and admin/technical support. Does not include funds for facilities maintenance, utilities, etc.

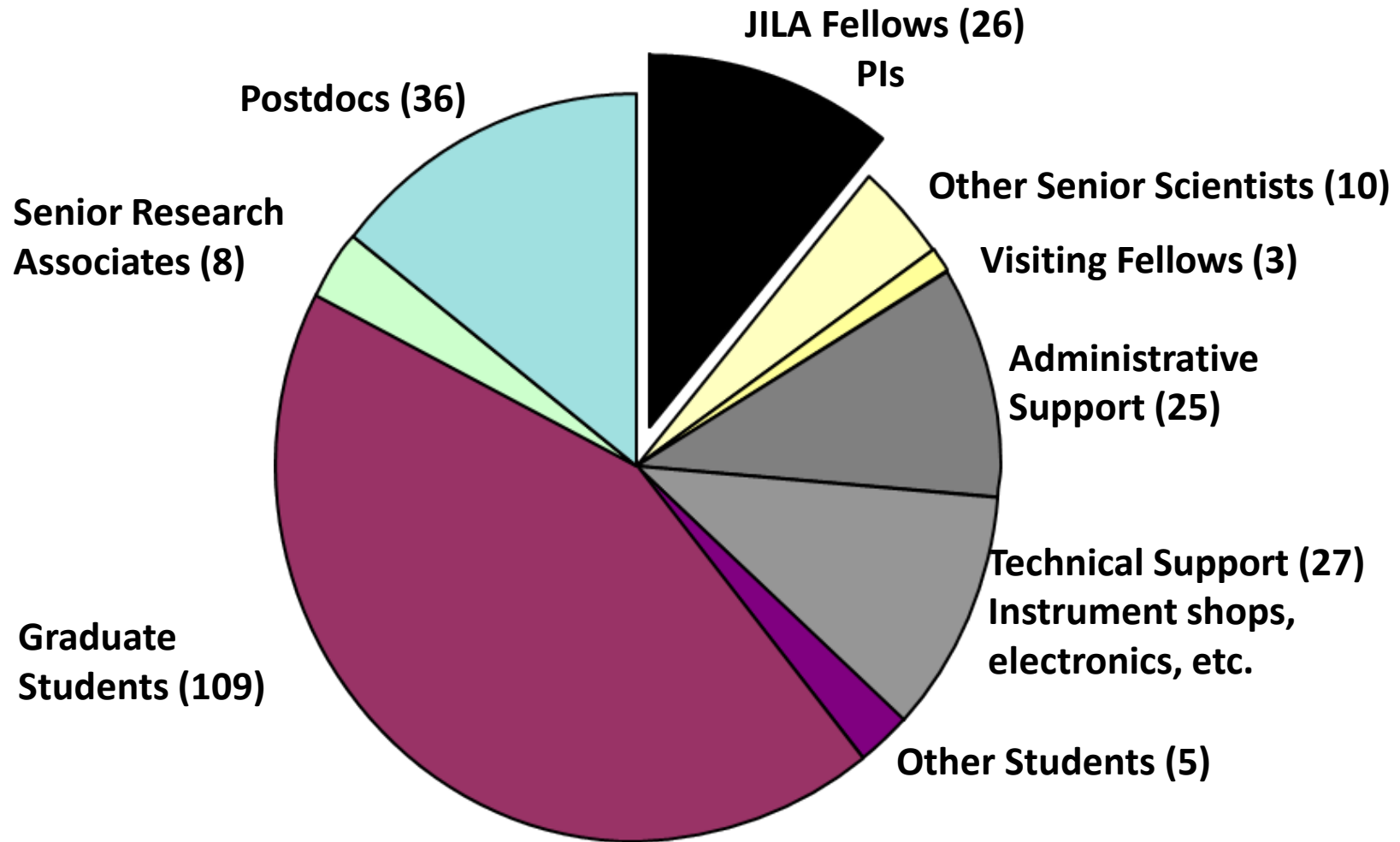
Mutual leverage of:

NIST investment

CU investment

Federal funding agency investment

## JILA Resources: People

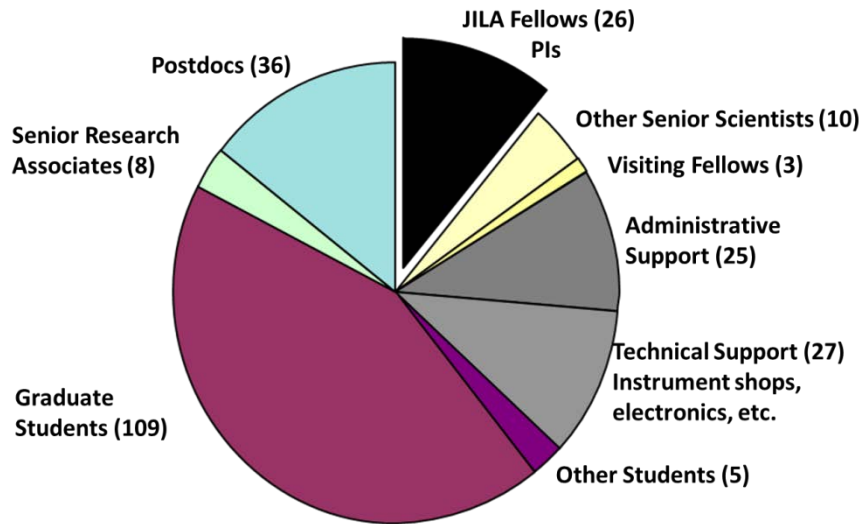


“Snapshot” Total = 249

Many categories vary throughout the year  
(students, postdocs, visitors, etc.)



## JILA Resources: People Supported by NIST Cooperative Agreement



Supported by Cooperative Agreement:

- Direct funding of research activities for 12 NIST-supported Fellows.
- Grad students (~25 per year).
- Postdocs (~15 per year).
- Broad benefits to all of JILA:
  - Visiting Fellows (~4 per year).
  - Administrative staff (~9 FTE).
  - Technical support staff (~9 FTE).
- Roughly 1/3 of total JILA people supported by Cooperative Agreement.
- Most of these are CU employees, NOT NIST employees.
- JILA Overall: ~7% NIST / ~93% CU

## Quantum Physics Division JILA Fellows (PIs)

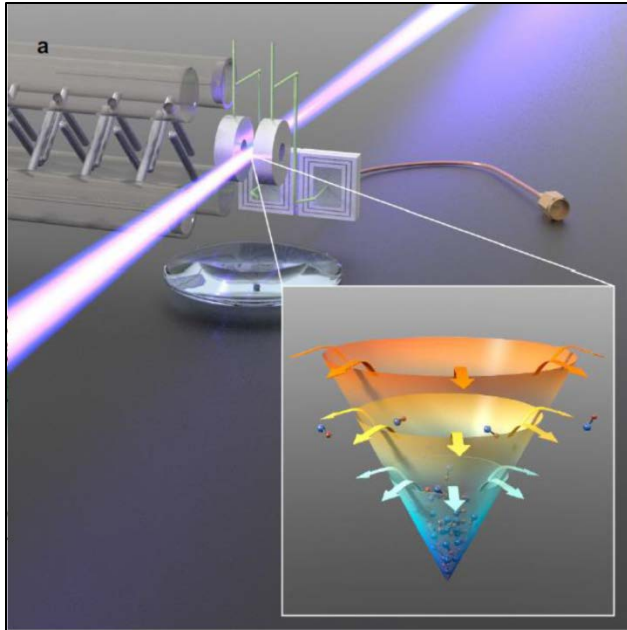
- Funding for NIST-supported JILA Fellows.
  - Average research group size is ~10:
    - Led by NIST-supported JILA Fellow PI.
    - Grad students, postdocs, visitors, senior scientists, technicians, undergrads, etc.
    - Group size varies from ~5 to ~25.
  - Each group very roughly half funded by NIST (through Cooperative Agreement) and half funded by grants from other Federal agencies (NSF, NIH, DoD agencies, etc.).
    - Mostly individual PI grants, with NSF Physics Frontier Center grant.
    - Small but increasing amount of funding from private foundations.
    - Distribution between NIST and external funds varies by group, varies year to year, etc.
  - Long-term NIST funding provides continuity and flexibility to JILA Fellow PIs.
    - PI decides best research investments, rather than what can be funded from external grants.
    - Ability to tackle hard projects that may take years to show results.
    - Ability to ride out ups and downs of grant cycles with less disruption to group.

## Quantum Physics Division JILA Fellows (PIs)

- NIST funding to JILA Fellows through Cooperative Agreement.
  - Balance stability and predictability of NIST funding to supported JILA Fellows with some flexibility in re-distributing NIST funding among the JILA Fellows as needed.
    - Bridge temporary gaps in external grant funding.
    - Support one-time high cost investments in equipment, visitors, etc.
    - Provide “start up” funding for transitions into new scientific areas when external grants not available.
    - Deal with natural evolution of research group growth and ebbing over career of JILA Fellow.
    - Etc.

# A Few Examples: Quantum Physics Division Accomplishments

## Ultracold Molecules



*First evaporative cooling of molecules (OH)  
Jun Ye*

B. K. Stuhl, Hummon, M. T. , Yeo, M. ,  
éméner, G. , Bohn, J. L. , and Ye, J. ,  
“Evaporative cooling of the dipolar  
hydroxyl radical”, *Nature*, vol. 492, no.  
7429, pp. 396 - 400, (2012)

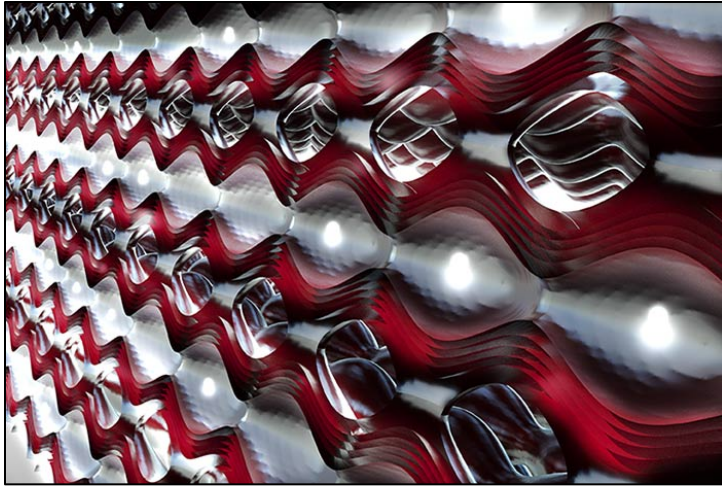


*First observation of Tan’s Contact in bosons (<sup>85</sup>Rb)  
Debbie Jin, Eric Cornell*

Measurements of Tan’s Contact in an  
Atomic Bose-Einstein Condensate, R. J.  
Wild, P. Makotyn, J. M. Pino, E. A. Cornell,  
and D. S. Jin, *Phys. Rev. Lett.* 108, 145305  
(2012)

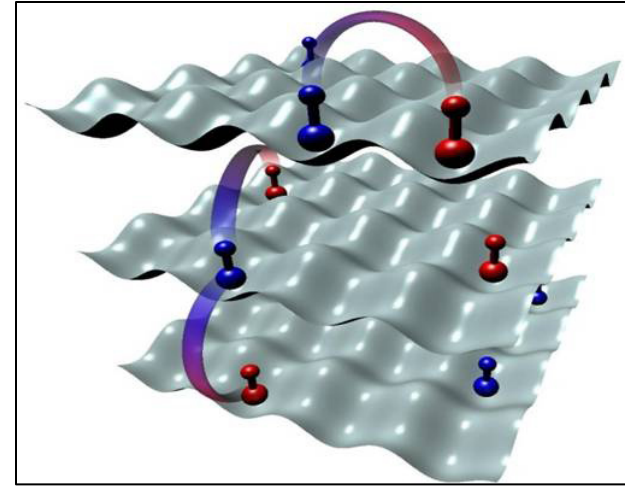
# A Few Examples: Quantum Physics Division Accomplishments

## Ultracold Molecules



*Suppressing K-Rb loss through Quantum Zeno Effect*  
Debbie Jin, Ana Maria Rey

Suppressing the Loss of Ultracold Molecules Via the Continuous Quantum Zeno Effect. B. Zhu, B. Gadway, M. Foss-Feig, J. Schachenmayer, M. L. Wall, K. R. A. Hazzard, B. Yan, S. A. Moses, J. P. Covey, D. S. Jin, J. Ye, M. Holland, and A. M. Rey, *Phys. Rev. Lett.* 112, 070404 (2014)



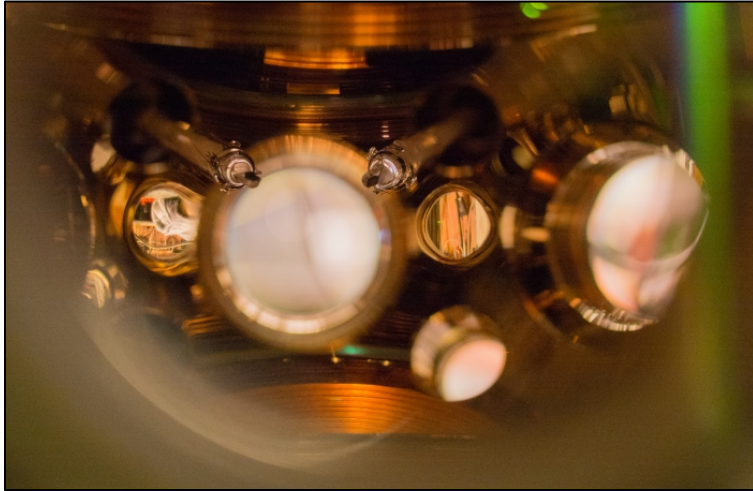
*Spin-exchange among ultracold molecules in a lattice*  
Jun Ye, Debbie Jin, Ana Maria Rey

Observation of dipolar spin-exchange interactions with lattice-confined polar molecules, Bo Yan, Steven A. Moses, Bryce Gadway, Jacob P. Covey, Kaden R. A. Hazzard, Ana Maria Rey, Deborah S. Jin Jun Ye, *Nature* 501, 521–525(2013)



# A Few Examples: Quantum Physics Division Accomplishments

## Precision Measurement

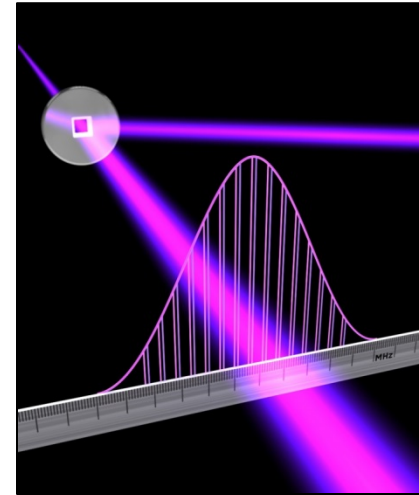


*Latest of several world records for Sr optical lattice clock*

*$2 \times 10^{-18}$  uncertainty, 100x improvement in 5 years*

*Jun Ye, Ana Maria Rey*

Systematic evaluation of an atomic clock at  $2 \times 10^{-18}$  total uncertainty. T.L. Nicholson, S.L. Campbell, R.B. Hutson, G.E. Marti, B.J. Bloom, R.L. McNally, W. Zhang, M.D. Barrett, M.S. Safronova, G.F. Strouse, W.L. Tew J. Ye , **Nature Communications** 6, 6896 (2015)



*High coherence XUV light*  
*Jun Ye*

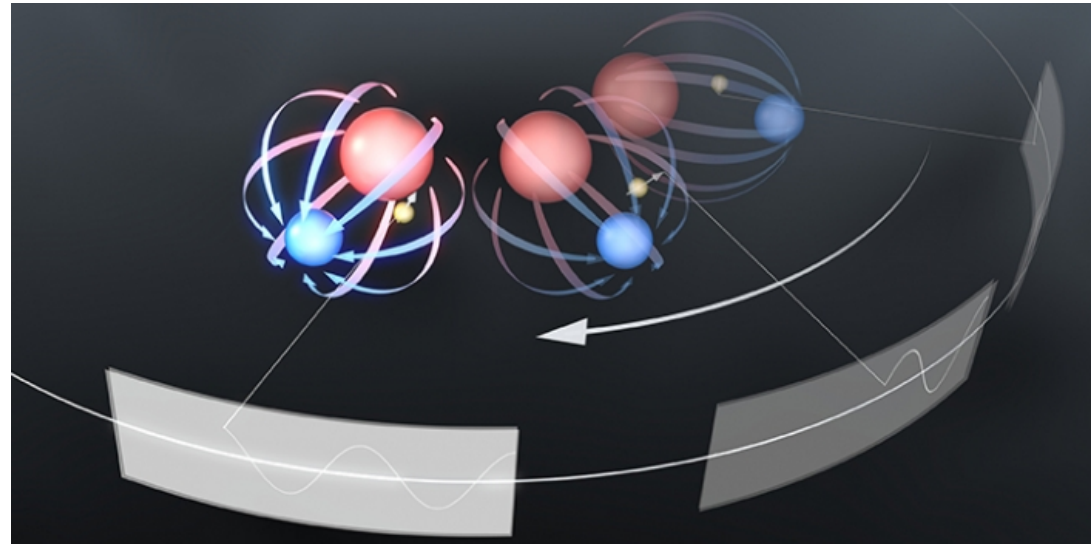
C. Benko, Allison, T. K. , Cingöz, A. , Hua, L. , Labaye, F. , Yost, D. C. , and Ye, J. , “Extreme ultraviolet radiation with coherence time greater than 1 s”, **Nature Photonics**, vol. 8, pp. 530 – 536 (2014)

# A Few Examples: Quantum Physics Division Accomplishments

## Precision Measurement



*Ultrastable ( $1 \times 10^{-16}$ ) monolithic Si laser cavity*  
Jun Ye



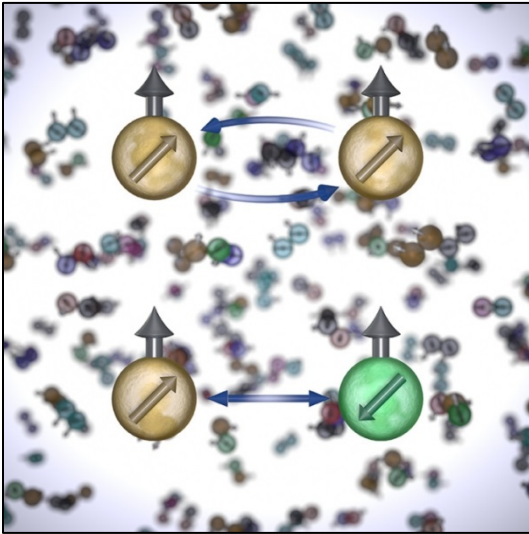
*Electric dipole moment of electron measurements*  
Eric Cornell, Jun Ye

T. Kessler, Hagemann, C. , Grebing, C. , Legero, T. , Sterr, U. , Riehle, F. , Martin, M. J. , Chen, L. , and Ye, J. , "A sub-40-mHz-linewidth laser based on a silicon single-crystal optical cavity", *Nature Photonics*, vol. 6, no. 10, pp. 687 – 692 (2012)

H. Loh, Cossel, K. C. , Grau, M. C. , Ni, K. - K. , Meyer, E. R. , Bohn, J. L. , Ye, J. , and Cornell, E. A. , "Precision Spectroscopy of Polarized Molecules in an Ion Trap", *Science*, vol. 342, no. 6163, pp. 1220 – 1222 (2013).

# A Few Examples: Quantum Physics Division Accomplishments

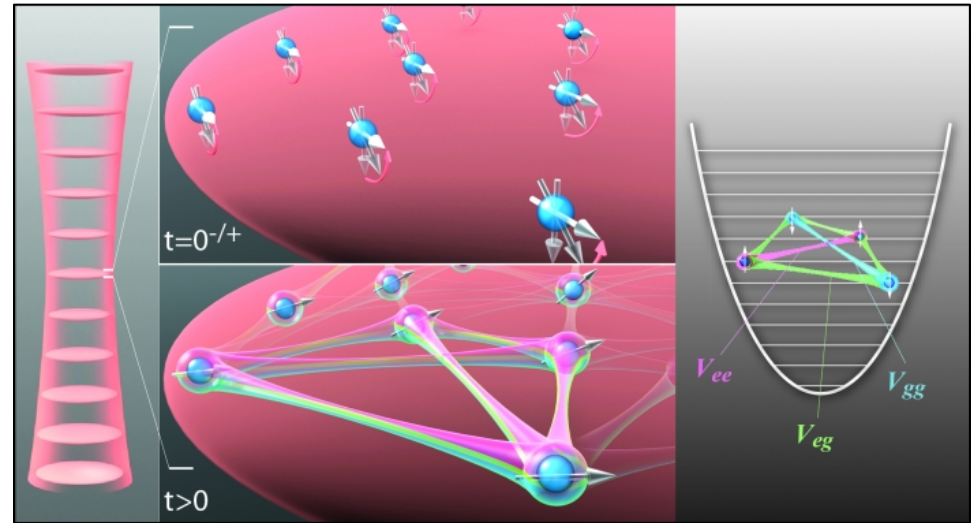
## Collective (Many-Body) Quantum Phenomena



*First SU(N) symmetry observation in atomic system*

*Jun Ye, Ana Maria Rey*

X. Zhang, Bishof, M. , Bromley, S. L. , Kraus, C. V. , Safronova, M. S. , Zoller, P. , Rey, A. M. , and Ye, J. , "Spectroscopic observation of SU(N)-symmetric interactions in Sr orbital magnetism", **Science**, vol. 345, no. 6203, pp. 1467 – 1473 (2014)



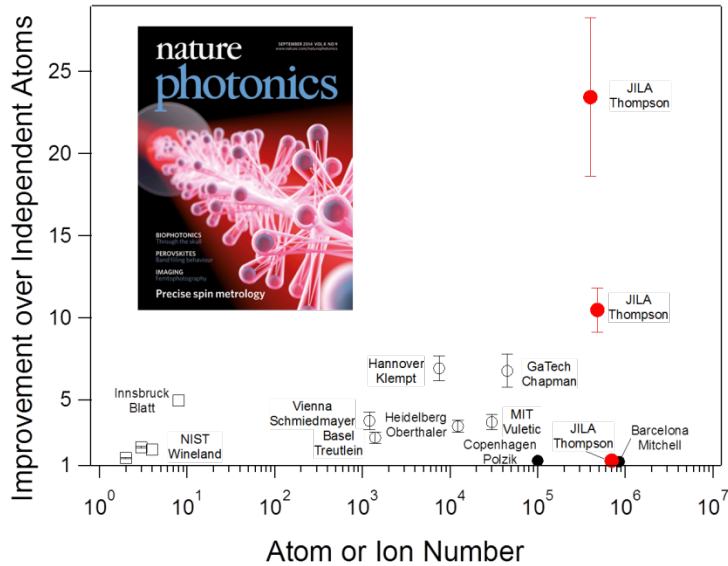
*Quantum many-body spin system in Sr lattice clock*

*Jun Ye, Ana Maria Rey*

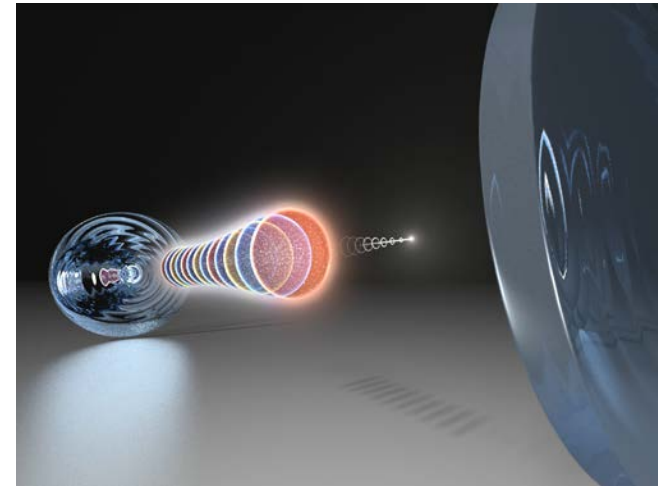
M. J. Martin, Bishof, M. , Swallows, M. D. , Zhang, X. , Benko, C. , von-Stecher, J. , Gorshkov, A. V. , Rey, A. M. , and Ye, J. , "A Quantum Many-Body Spin System in an Optical Lattice Clock", **Science**, vol. 341, no. 6146, pp. 632 – 636 (2013)

# A Few Examples: Quantum Physics Division Accomplishments

## Collective (Many-Body) Quantum Phenomena



*Record spin-squeezing measurements  
James Thompson*



*Super-radiant laser  
James Thompson*

Reduced spin measurement back-action for a phase sensitivity ten times beyond the standard quantum limit

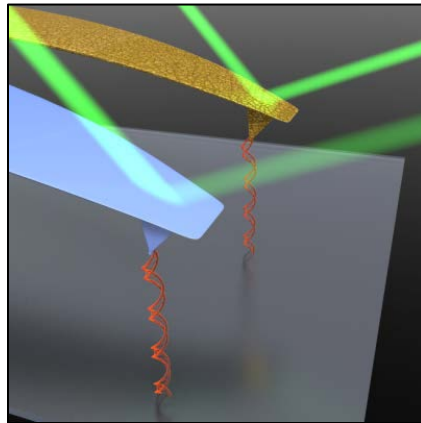
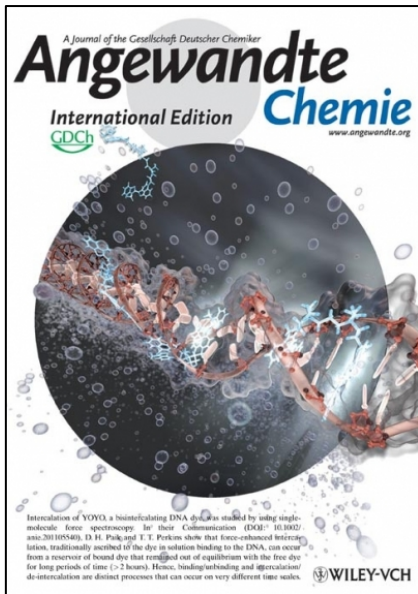
**Nature Photonics** J.G. Bohnet; K.C. Cox; M.A. Norcia; J.M. Weiner; Z. Chen; J.K. Thompson (2014)

A steady-state superradiant laser with less than one intracavity photon

**Nature** J.G. Bohnet; Z. Chen; J.M. Weiner; D. Meiser; M.J. Holland; J.K. Thompson (2012)

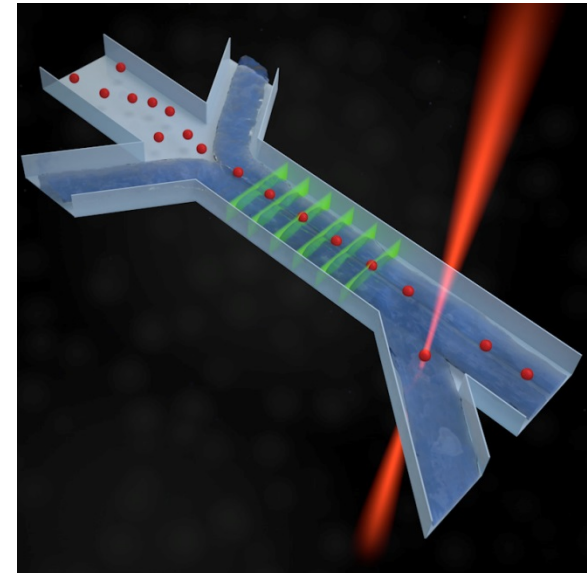
# A Few Examples: Quantum Physics Division Accomplishments

## Biophysics (integrating JILA AMO expertise)



*Precision DNA dynamics measurements with world's most stable AFM*  
Tom Perkins

H. D. Paik and Perkins, T. T. , "Dynamics and Multiple Stable Binding Modes of DNA Intercalators Revealed by Single-Molecule Force Spectroscopy", *Angewandte Chemie International Edition*, vol. 51, pp. 1731 – 1731 (2012)



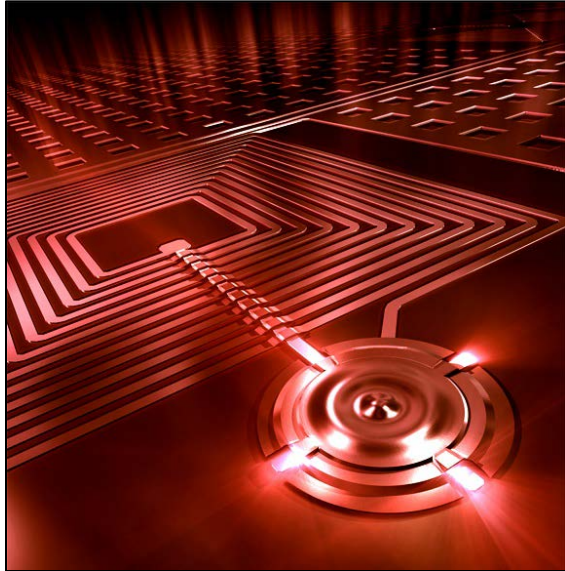
*Orders of magnitude speed and accuracy increase in measurements of properties of individual living cells, and automated selection of desired cells*  
Ralph Jimenez

Microfluidic cytometer for high-throughput measurement of photosynthetic characteristics and lipid accumulation in individual algal cells  
R.A. Erickson and Jimenez, R., *Lab On A Chip* 13 (2013)



# A Few Examples: Quantum Physics Division Accomplishments

## Nanoscience

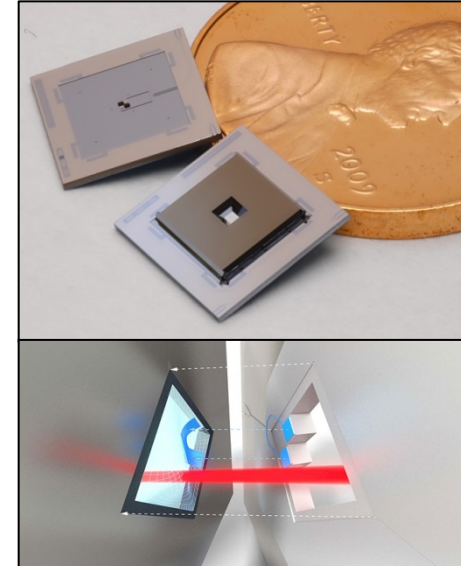


- *First cooling to quantum ground state of macroscopic object (microresonator)*
- *First entanglement of macroscopic object (microresonator) with photons (microwave field)*

*Konrad Lehnert*

Sideband cooling of micromechanical motion to the quantum ground state  
J.D. Teufel, T. Donner, D. Li, J.W. Harlow, M.S. Allman, K. Cicak, A.J. Sirois, J.D. Whittaker, K.W. Lehnert, R.W. Simmonds, *Nature* 475, 359–363 (2011).

Entangling Mechanical Motion with Microwave Fields  
T.A. Palomaki, J.D. Teufel, R.W. Simmonds, K.W. Lehnert, *Science* 342, 710-713 (2013).



*First lossless coherent state transfer between optical and microwave fields; mediated by microresonator*  
*Konrad Lehnert*

Bidirectional and efficient conversion between microwave and optical light  
R.W. Andrews, R.W. Peterson, T.P. Purdy, K. Cicak, R.W. Simmonds, C.A. Regal, K.W. Lehnert, *Nature Physics* 10, 321–326 (2014).

## A Few Examples: Quantum Physics Division Accomplishments

- Selected examples of accomplishments 2010 – 2015 (through April 30, 2015):
  - 84 graduate students supported.
  - 59 postdocs supported.
  - ~30 Visiting Fellows supported.

### Publications with Quantum Physics Division Authors

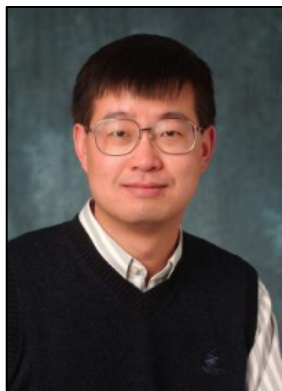
Calendar Year	Number of Publications
2010	85
2011	57
2012	83
2013	75
2014	58
2015 (through April 30, 2015)	17
<b>Total</b>	<b>375</b>

Journal	Number of Publications
Physical Review Letters	52
Nature group	29
Science	5
Optics Express	14
Optics Letters	7
Applied Physics Letters	2
Journal of Physical Chemistry Letters	3
Nano Letters	4
Biophysical Journal	22
<b>Total</b>	<b>131</b>

## A Few Examples: Quantum Physics Division Accomplishments

- Awards to Quantum Physics Division scientists and trainees directly supported by NIST Cooperative Agreement.

# Recognition for Quantum Physics Division Scientists and Supported Trainees



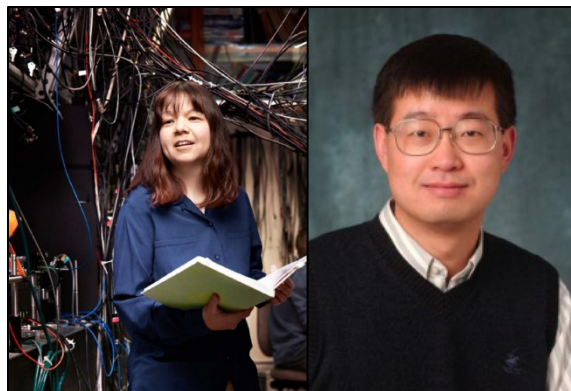
Jun Ye  
Election to  
National  
Academy of  
Sciences



Konrad Lehnert  
APS Fellow



Ana Maria Rey  
MacArthur  
Fellowship  
("Genius  
Award")



Debbie Jin &  
Jun Ye  
Dept. of  
Commerce  
Gold Medal



Eric Cornell  
Marci Medal  
for Molecular  
Spectroscopy



Debbie Jin  
L'Oreal/UNESCO  
Women in  
Science

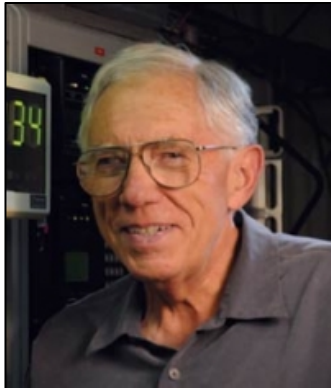
# Recognition for Quantum Physics Division Scientists and Supported Trainees



Ana Maria Rey  
APS Maria  
Goeppert  
Mayer Award



Steve Cundiff  
OSA Meggars  
Award



Judah Levine  
US Presidential  
Rank Award



David Nesbitt  
Election to  
American  
Academy of  
Arts &  
Sciences



James  
Thompson  
Dept. of  
Commerce  
Bronze Medal



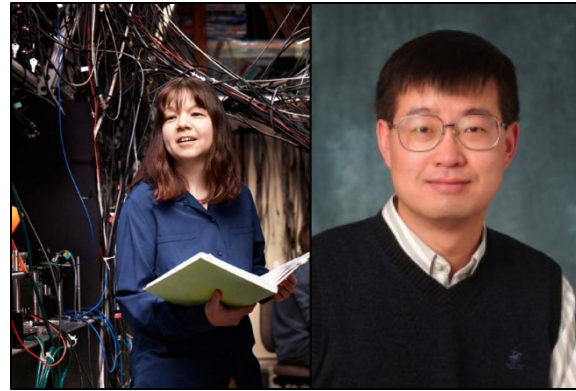
Debbie Jin  
UK IOP Isaac  
Newton Medal



# Recognition for Quantum Physics Division Scientists and Supported Trainees



Tom Perkins  
Flemming  
Award for  
Outstanding  
Federal Service



Debbie Jin &  
Jun Ye  
World's Most  
Influential Minds  
(Among top 144  
most-cited  
physicists)



Ana Maria Rey  
Great Minds in  
STEM Most  
Promising  
Scientist



Judah Levine  
IEEE Rabi  
Award



Steve Cundiff  
IEEE Fellow



Debbie Jin  
NAS Comstock  
Prize in Physics

# Recognition for Quantum Physics Division Scientists and Supported Trainees



Ana Maria Rey  
Presidential  
Early Career  
Award  
(PECASE)



Steve Cundiff  
Dept. of  
Commerce  
Silver Medal



Michael Foss-Feig  
(Rey grad student)  
APS DAMOP Best  
Thesis Award



Travis Nicholson  
(Ye grad student)  
IEEE Best Paper  
Award



JILA  
APS Physics  
Historic Site

## Quantum Physics Division Collaborations with other NIST Divisions

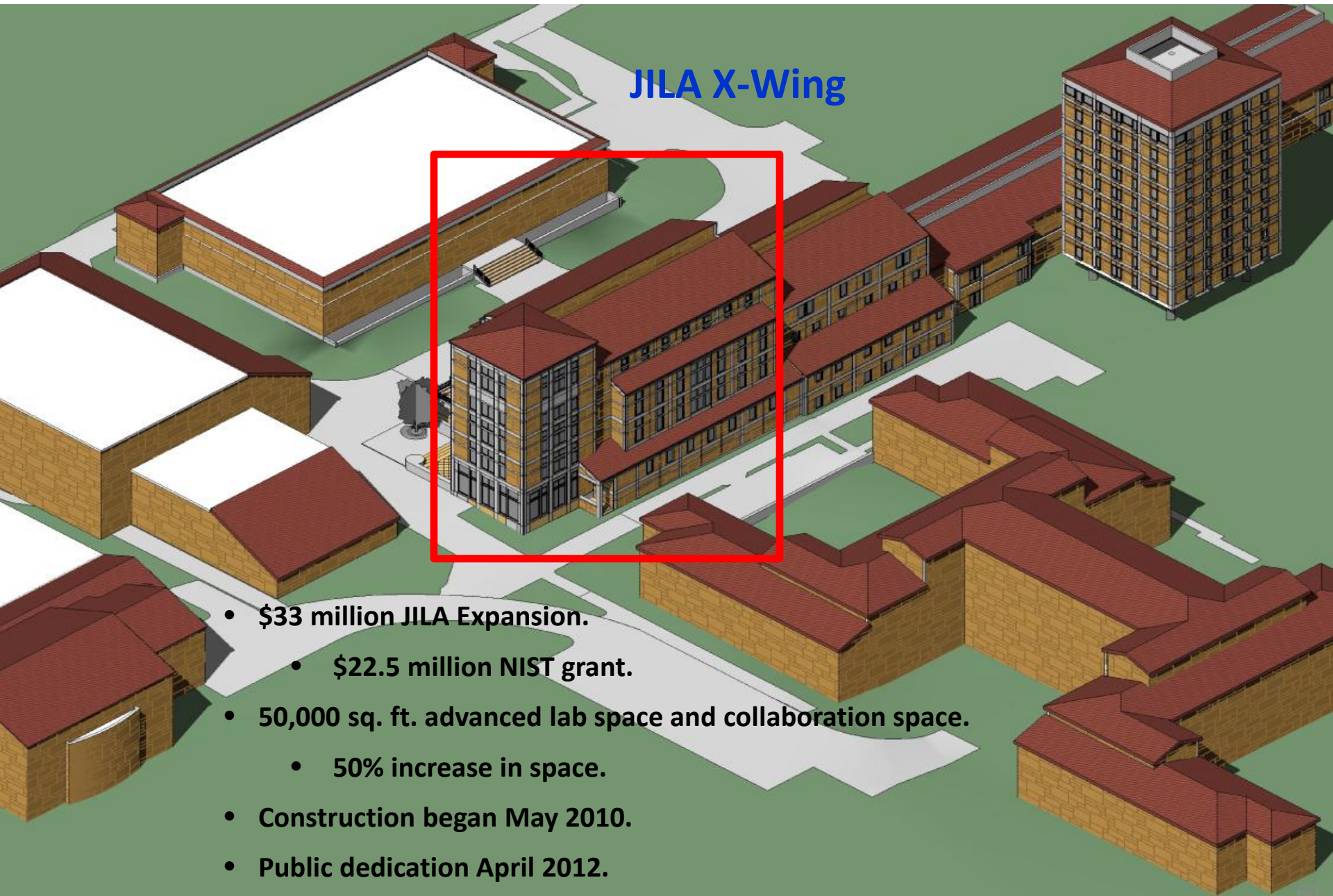
- A few selected examples, many more available:
  - Direct atomic clocks comparisons between JILA and NIST using BRAN fiber.
  - JILA theory support for NIST trapped ion array quantum simulation.
  - JILA/NIST “Molecular Movies” project: Ultrahigh speed x-ray spectroscopy.
  - JILA/NIST frequency comb development and applications.
  - JILA/NIST collaborations on quantum state engineering of micromechanical systems.
  - JILA/NIST joint studies of large biomolecules.
- Training: More than half the scientists in Time and Frequency Division were trained at JILA (students, postdocs, etc.).

## A Few Examples: Quantum Physics Division Accomplishments

- Continual evolution into new scientific areas.
  - Cold atoms → Cold molecules.
  - Individual quantum objects → Collective quantum phenomena.
  - Extend frequency comb research and applications into XUV and far IR.
  - Expansion beyond “traditional” JILA AMO programs:
    - Growing strength in biophysics.
    - Growing strength in nanoscience.
    - Both well integrated into “traditional” JILA AMO programs.



## A Few Examples: Quantum Physics Division Accomplishments



JILA X-Wing

- **\$33 million JILA Expansion.**
  - **\$22.5 million NIST grant.**
- **50,000 sq. ft. advanced lab space and collaboration space.**
  - **50% increase in space.**
- **Construction began May 2010.**
- **Public dedication April 2012.**



# A Few Examples: Quantum Physics Division Accomplishments

JILA X-Wing  
2012

JILA Tower  
1967



JILA X-Wing Dedication  
April 13, 2012



## A Few Examples: Quantum Physics Division Accomplishments

- Retention:
  - Successfully retained top young NIST JILANs against very strong external recruitment offers.



*Ana Maria Rey*  
*AMO Theory*



*Konrad Lehnert*  
*Nanoscience*

- Lost one senior NIST JILAN to very strong external offer.



*Steve Cundiff*  
*Ultrafast AMO*

## Future of Quantum Physics Division

- New research areas:
  - Advance cold molecule programs.
  - Advance generation and control of light into new spectral areas (XUV, far IR, etc.).
  - New focus on collective quantum phenomena.
    - Strengthen both experimental and theoretical programs.
    - New Center for Theory of Quantum Matter.
      - JILA, CU Physics, NIST.
  - Recruit top young new NIST JILA Fellow.

# Assessment of the NIST Quantum Physics Division

## Charge to the NRC Board on Assessment of NIST Programs from the NIST Director through contract with NRC (*paraphrased*):

1. Technical programs.
  - Quality of research compared to rest of world.
  - Are technical programs adequate to achieve stated mission?
2. Scientific expertise.
  - Quality of technical staff compared to rest of world.
  - Is technical staff expertise adequate to achieve stated mission?
3. Infrastructure.
  - Are quality of facilities, equipment, human resources adequate to achieve stated mission?
4. Dissemination of outputs.
  - How effectively does the organization disseminate/transfer its outputs?

# Assessment of the NIST Quantum Physics Division

## 1. Technical programs.

- Quality of research compared to rest of world.
- Are technical programs adequate to achieve stated mission?

Long list of best in the world / first in the world programs and accomplishments in:

- Cold atoms.
  - Quantum degenerate gas mixtures.
  - Cold molecules and chemistry.
  - Atomic clocks.
  - Frequency comb development and applications.
  - Ultrafast spectroscopy of solids.
  - Precision measurements.
  - Force spectroscopy of biomolecules.
  - Biophotonics.
  - Quantum states of micromechanical objects.
  - Quantum electro-opto-mechanical transduction.
  - Innovative laser development.
  - More...
- 
- Outputs/outcomes from 12 Quantum Physics Division PIs...



# Assessment of the NIST Quantum Physics Division

## 2. Scientific expertise.

- Quality of technical staff compared to rest of world.
- Is technical staff expertise adequate to achieve stated mission?
  
- List of innovations and accomplishments in very challenging areas confirms quality of scientific staff.
  
- Multiple international awards and recognition for Quantum Physics Division scientists and trainees.
  
- On-going intensive recruitment efforts on Quantum Physics Division scientists demonstrates stature.

# Assessment of the NIST Quantum Physics Division

## 3. Infrastructure.

- Are quality of facilities, equipment, human resources adequate to achieve stated mission?
- Facilities.
  - Original labs (constructed 1967 and 1988) not sufficient to support the most demanding research and measurements.
  - X-Wing commissioned in 2012.
    - State of the art lab performance.
      - Temperature control.
      - Vibration isolation.
      - Air quality.
    - Increases lab and collaboration space by 50%.
    - Designed to encourage “productive collisions.”

# Assessment of the NIST Quantum Physics Division

## 3. Infrastructure.

- Are quality of facilities, equipment, human resources adequate to achieve stated mission?
- Equipment.
  - Generally sufficient funding to acquire any needed equipment and supplies.
  - NIST 50% overhead on equipment is barrier to large capital equipment purchases.
- Budget.
  - JILA Fellows (Quantum Physics Division and CU) forced to spend more time applying for grants, lower success rate, increasing restrictions on how grants can be spent, etc.
  - Overall, sufficient funding through combination of NIST, CU and external grants.

# Assessment of the NIST Quantum Physics Division

## 3. Infrastructure.

- Are quality of facilities, equipment, human resources adequate to achieve stated mission?
- Technical support.
  - Unique, highly-productive JILA instrument shops.
  - Highly productive JILA electronics shop.
  - Highly effective JILA IT shop.
  - JILA Clean Room.
  - JILA Keck Lab (imaging and analytical capabilities).

# Assessment of the NIST Quantum Physics Division

## 3. Infrastructure.

- Are quality of facilities, equipment, human resources adequate to achieve stated mission?
- Administrative support.
  - Significantly stronger investment in administrative support (proportionally) than in “regular” NIST Divisions.
  - Attempt to minimize the administrative workload on scientific staff.
  - Reduces total funding available for research, but seems to be net productivity gain.



# Assessment of the NIST Quantum Physics Division

## 4. Dissemination of outputs.

- How effectively does the organization disseminate/transfer its outputs?
  - Very strong record of high impact publications.
  - Patents.
  - Significant new technology development, innovation.
  - Extremely strong record of training next generation of scientists, metrologists, innovators, entrepreneurs.
    - 400 JILA-trained employees and associates at NIST.
    - Many at industry labs.
    - Many start new high-tech companies.
    - Many have university faculty positions.
  - Strong Visiting Fellow program refreshes and disseminates JILA knowledge.
  - Exchange of skilled people is most effective form of tech/knowledge transfer.

# Assessment of the NIST Quantum Physics Division

## Charge to the NRC Board on Assessment of NIST Programs from the NIST Director through contract with NRC (*paraphrased*):

1. Technical programs.
  - Quality of research compared to rest of world.
  - Are technical programs adequate to achieve stated mission?
2. Scientific expertise.
  - Quality of technical staff compared to rest of world.
  - Is technical staff expertise adequate to achieve stated mission?
3. Infrastructure.
  - Are quality of facilities, equipment, human resources adequate to achieve stated mission?
4. Dissemination of outputs.
  - How effectively does the organization disseminate/transfer its outputs?

What has made JILA successful?

- JILA is obviously not the only model for successful university/government partnerships. But consider some of the factors that have contributed to JILA’s success.
- At its 1962 founding, JILA was not a predestined success.
  - An attempt by NIST (then NBS) scientists to break free from the organization and establish a new research direction (laboratory astrophysics).
  - University of Colorado not a top tier physical sciences research university at that time.
  - Original scientific vision has dramatically evolved. “Laboratory astrophysics” as envisioned by the JILA founders is essentially non-existent today at NIST or JILA.

# JILA “Secret Sauce” – A Highly Personal View

---

What has made JILA successful?

- Some factors in JILA’s success (a personal view):
  - Intentional creation and maintenance of a strong JILA-centric culture.
    - Demand collaboration and cooperation among Fellows.
    - High expectations for research, training, support services.
  - Fund for success.
    - Limited number of well-supported JILA Fellows.
    - Strong investment in JILA infrastructure.
      - World-class Instrument shop, Electronics shop, IT support.
      - High performance administrative support.
  - Encourage and embrace continual evolution.
    - Essentially zero laboratory astrophysics conducted at JILA now.
    - Leverage AMO strengths into new areas of biophysics and nanotechnology.
    - Favor new JILA Fellows who are likely to pioneer new research directions, while embracing the JILA culture.

- Limit size to ensure the above.

# JILA “Secret Sauce” – A Highly Personal View

---

What has made JILA successful?

- Some factors in JILA’s success (a personal view):
  - Internal shared governance.
    - Key strategic and operational decisions made by JILAns.
    - Substantial independence from parent organizations (NIST and CU) in scientific decision-making.
    - JILA internal decisions consistent with broad goals of parent organizations.

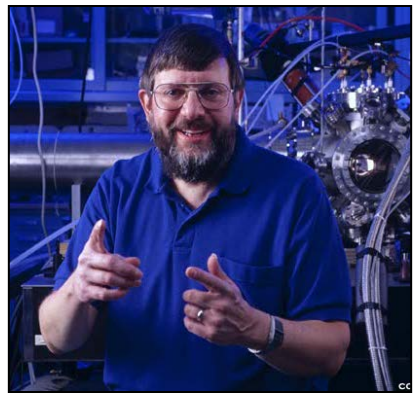


## JILA “Secret Sauce:” Culture and Investment

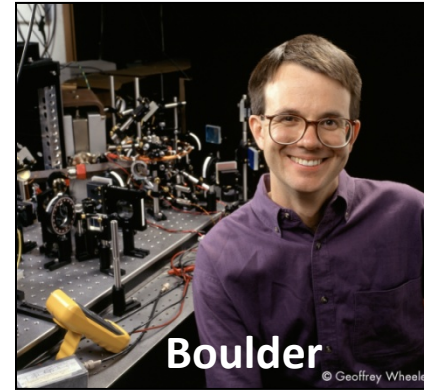
---

- JILA shared governance by JILA Fellows.
  - Adhere to broad NIST and CU goals, but substantial independence from parent organizations in scientific decision-making and in internal operations.
- Encourage/demand collaboration and cooperation.
  - Among JILA Fellows.
  - Active visitor/external collaborator programs.
- Strong investment in limited number of the best people.
- Strong investment in research infrastructure.
  - Instrument shop with highly skilled instrument makers.
  - Electronics shop with highly skilled designers/technicians.
  - IT.
  - Administrative support.
- Long-term stable NIST and CU investment.
  - About 1/3 of total Institute funding from NIST.
  - Leverage NIST, CU, Federal-funding agency investments.
- Invest in high quality public outreach.
  - Celebrate success, tell the stories to different audiences.

# NIST Nobel Research: World-leading Science with Direct Mission Impact



**Bill Phillips, 1997**  
*Laser cooling of neutral atoms. Used every day for NIST-F1/F2 primary frequency standards, source of all NIST time and frequency measurements. Crucial to many other precision measurements.*

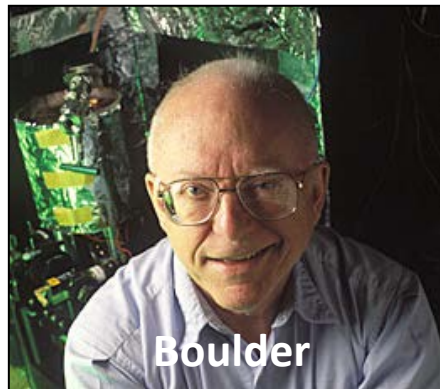


**Eric Cornell, 2001**  
*BEC (new quantum states of matter). New laboratory for understanding superconductivity, magnetic data storage, etc. Many future impacts in precision measurements.*

**NIST and JQI**

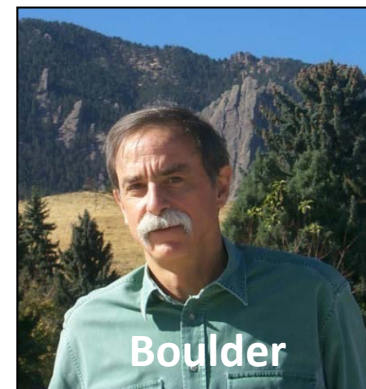


**NIST and JILA**



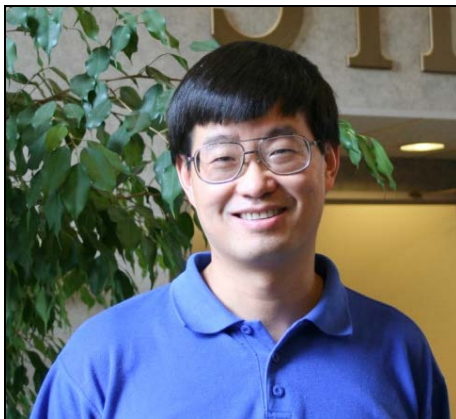
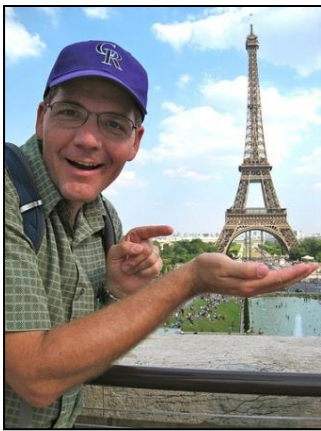
**Jan Hall, 2005**  
*Laser frequency comb. Biggest revolution in precision measurements since laser (1960). Used in atomic clocks, medical diagnostics, remote chemical analysis, communications, identifying exoplanets, much more...*

**NIST and JILA**



**Dave Wineland, 2012**  
*Quantum state measurement and manipulation. Used in world's most accurate atomic clocks, quantum computing, quantum simulation,  $10^{-22}$  newton force measurements, future precision metrology.*

**NIST and CU**



University of Colorado Boulder NIST

RESEARCH PUBLICATIONS FACULTY VISITING FELLOWS STUDENTS RESOURCES NEWS & EVENTS ABOUT

JILA Sites: JILA Physics Frontier Center JILA Members

## JILA science

### The Unfolding Story of Telomerase

Graduate student Erik Holmstrom and Fellow David Nesbitt have applied their laboratory research on the rates of RNA folding and unfolding to the medically important enzyme telomerase. Telomerase employs both protein and RNA components to lengthen chromosomes...

#### Upcoming Events

- May 15** 3:00 pm *Steady-state, cavity-less, multimode...*  
Daniel J. Gauthier Duke University JILA X317
- May 16** 12:00 pm *The Anti-Social Lives of Stars near...*  
Ann-Marie Madigan University of California... CASA Conference Room C324
- May 17** 9:30 am *A Visit with Marie Curie*  
Susan Marie Frontczak, StorySmith Crystal Chemistry, Room 140

[view availability -->](#) [view full calendar -->](#)

Astrophysics Atomic, Molecular & Optical Physics Biophysics Chemical Physics Nanoscience Precision Measurement Quantum Information

#### Announcements

**NRC Postdoctoral Research Fellowship opportunities - August 1 deadline**

The mission of the NRC Research Associateship Programs is to promote excellence in scientific and technological research conducted by the U. S. government through postdoctoral research opportunities at sponsoring federal laboratories and affiliated institutions. NRC fellowships to work at JILA, which is located on the University of Colorado Boulder campus, are awarded through NIST. [Learn about these opportunities and how to apply.](#)

News Leadership JILA, CU & NIST Organization Directory Contact Us

- Tom Perkins Wins Arthur S. Flemming Award
- Cindy Regal Receives 2014 Cottrell Scholars Award
- Henry Kapteyn, Margaret Murnane, and Dana Anderson Capture CU-Boulder Technology Transfer Awards
- Deborah Jin Awarded Comstock Prize in Physics

[More JILA News -->](#)



# Assessment of the NIST Quantum Physics Division

Questions?

Comments?

Discussion?