

**NIST
Cyber Security Risk Management
Conference**

Risk Is Money



PRESENTER



Paul Neslusan

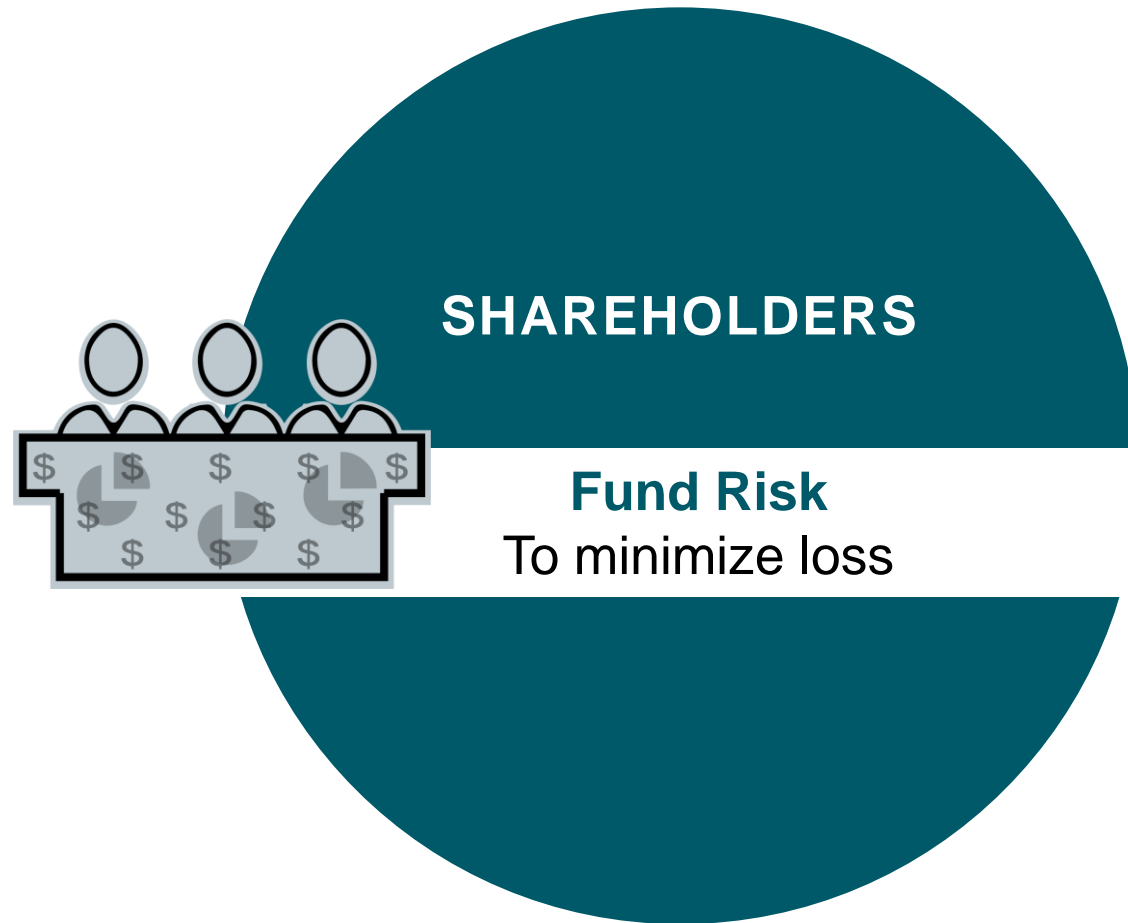
Senior Principal Strategist, Cyber Services

What Do We Mean by RISK IS MONEY

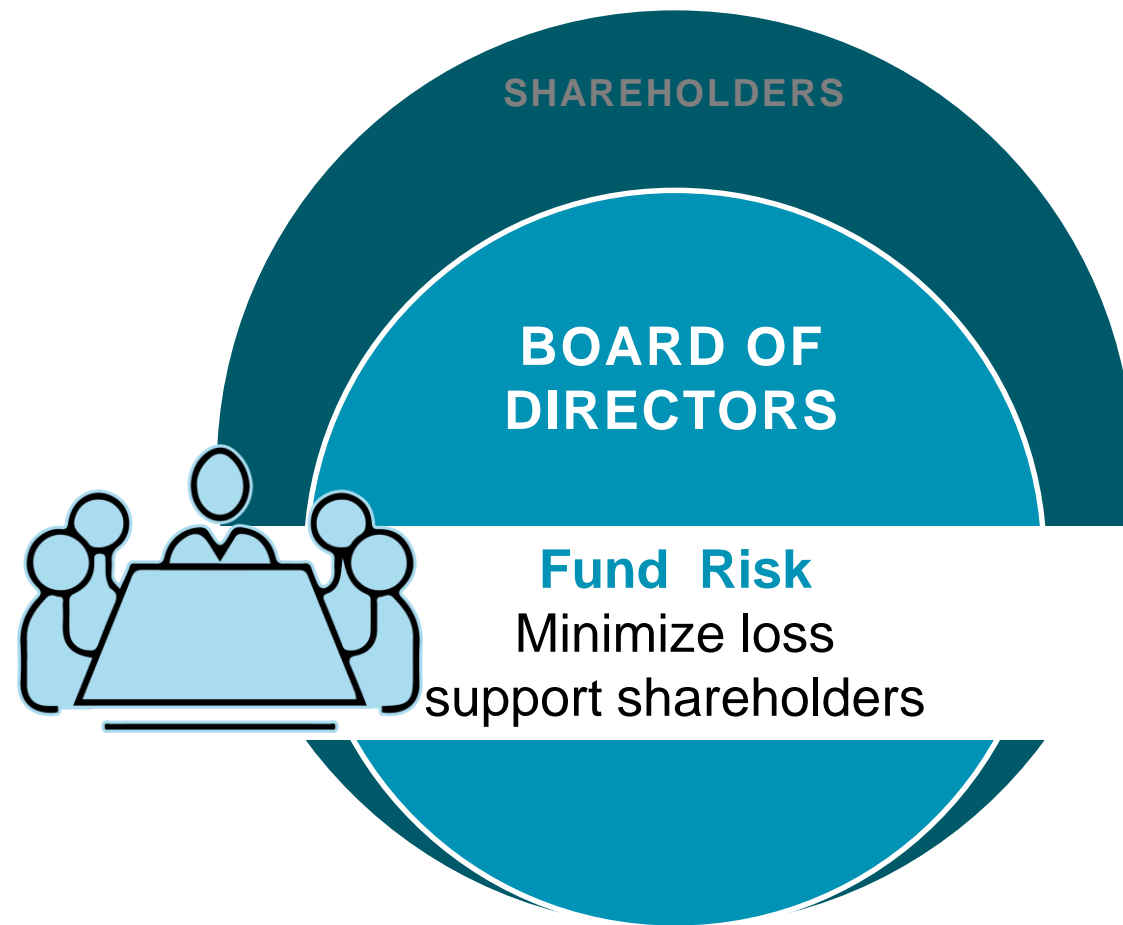


Cyber Security is not an IT Concern it is a Business Risk

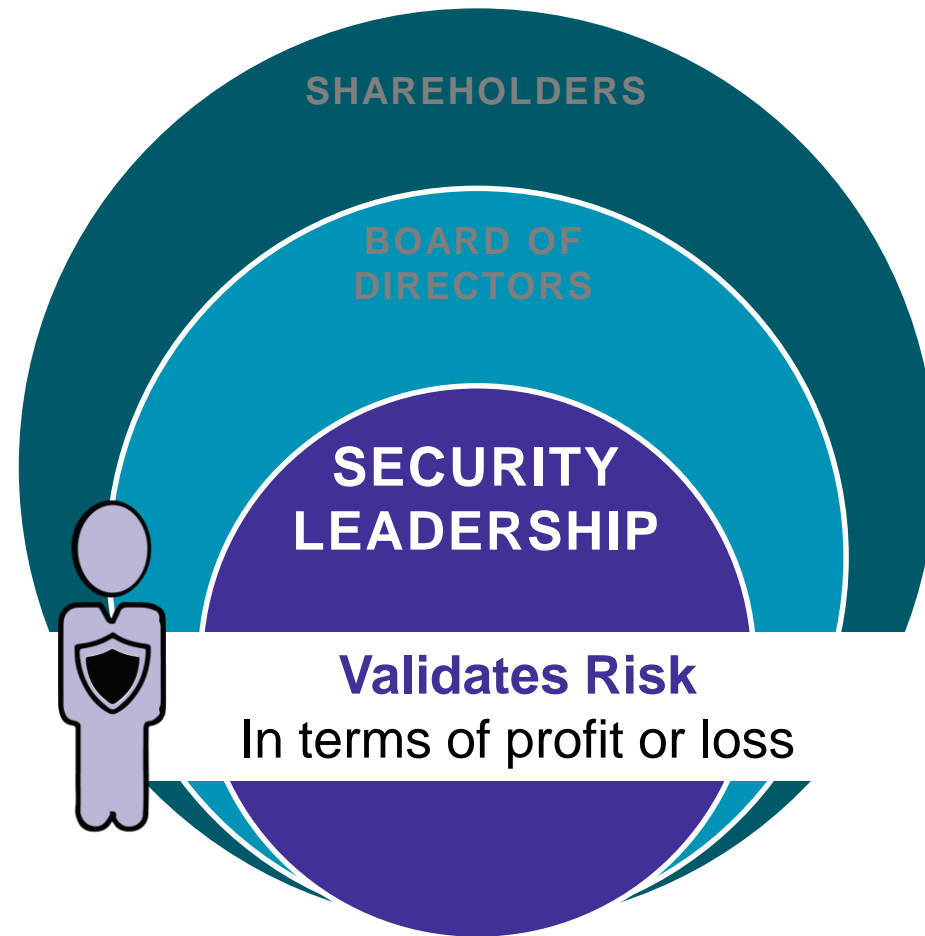
Why Is Risk Money?



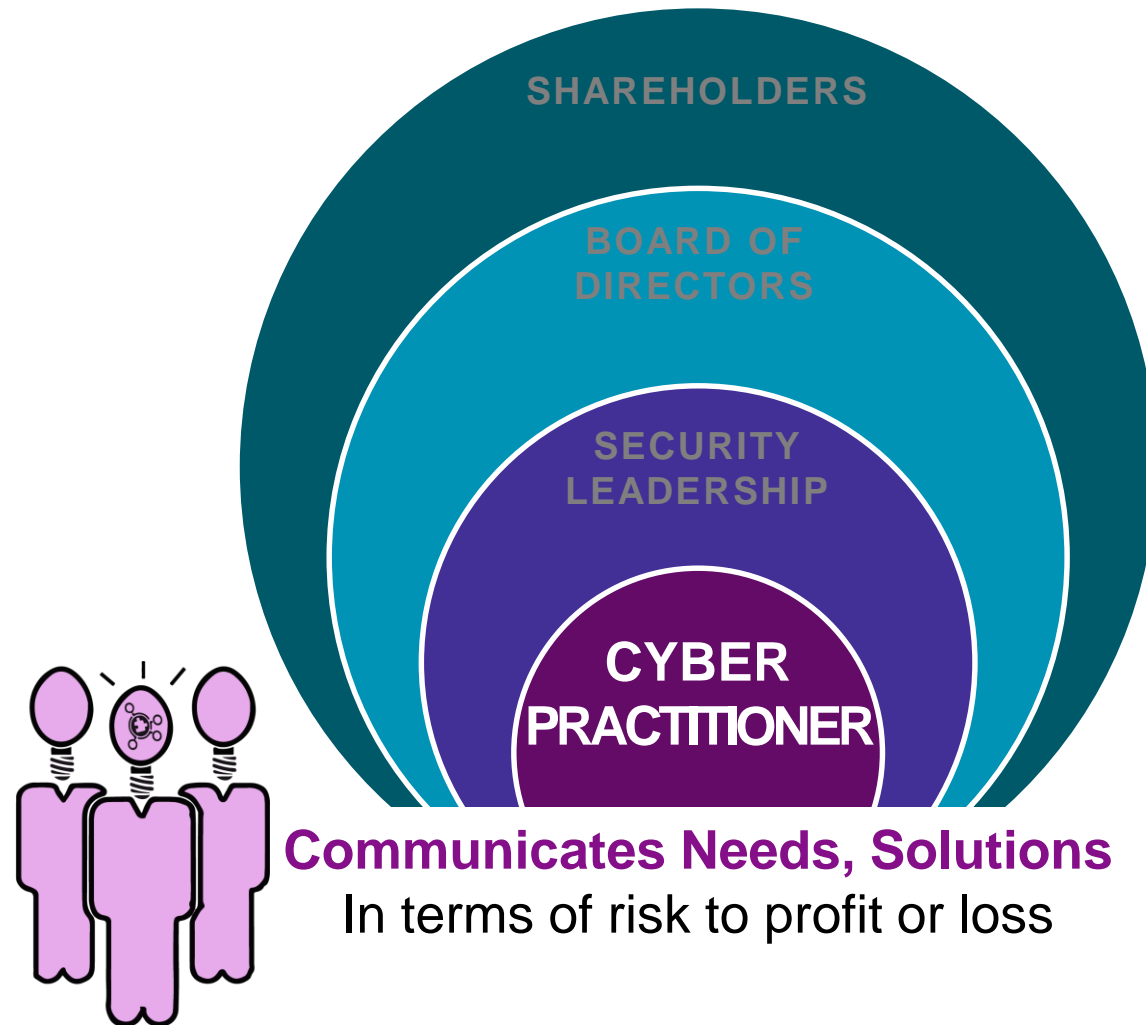
Why Is Risk Money?



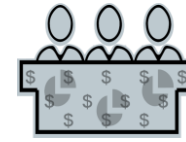
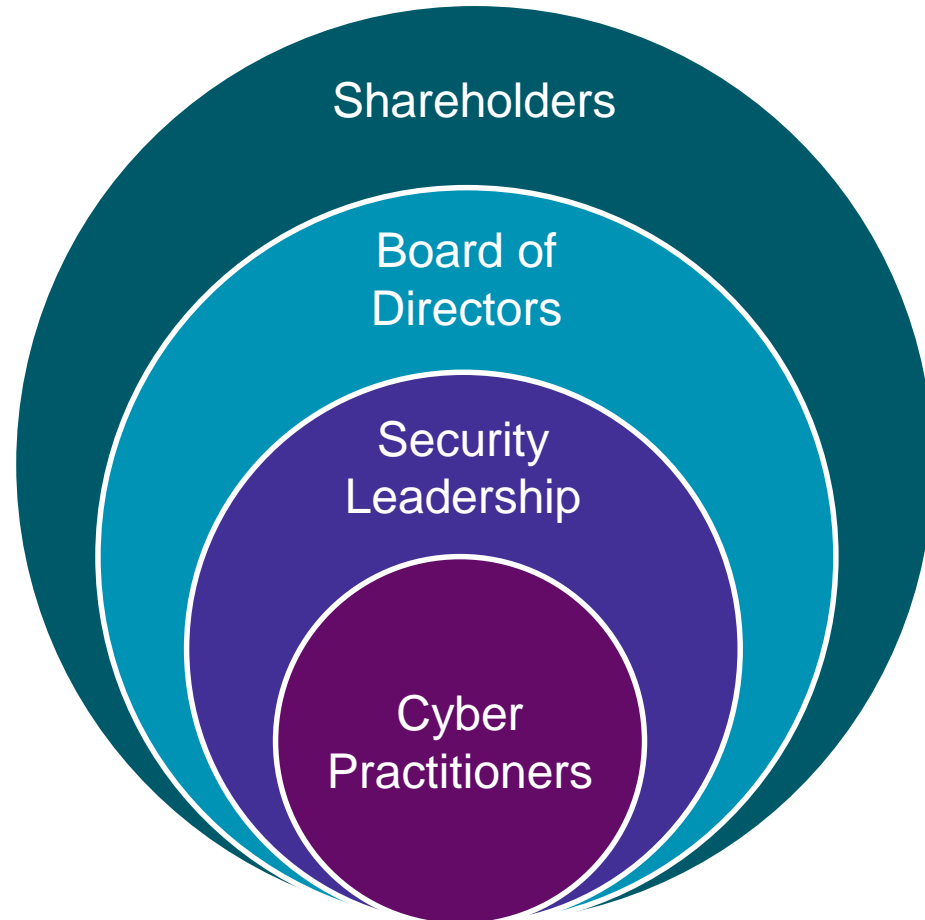
Why Is Risk Money?



Why Is Risk Money?



Why Is Risk Money?



Fund Risk
To minimize loss



Fund Risk
Minimize loss
support shareholders



Validates Risk
In terms of profit or loss



Communicates Needs, Solutions
In terms of risk to profit or loss

Why Do I Care? Why Should Government?

- ▶ You are going to spend money on security either way
 - As security practitioners, we want to maximize success
- ▶ Even without shareholders, there are a finite amount of resources that need to be prioritized
 - The risk-to-dollars intersection enables prioritization

The Stages of Grief



"This is unlikely/won't happen to us"

Denial

First, there was Denial



Anger

Then there was Anger, after an Incident

"If I spend enough money, security will happen."



Bargaining

Followed by Bargaining



Depression

Then Depression Sets In

"If I can't prevent it, why should I spend the money?"

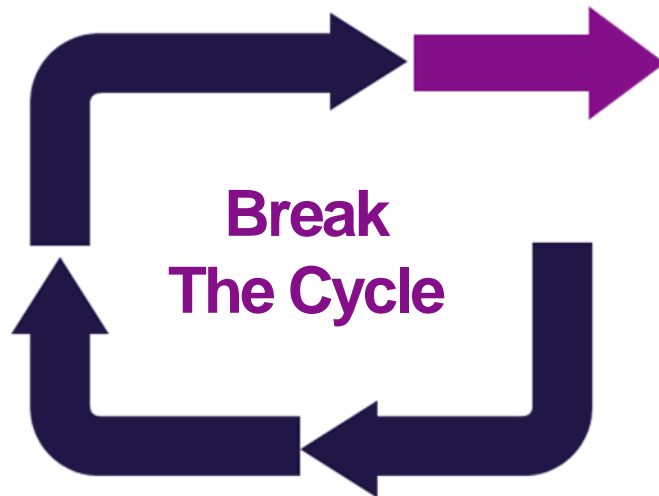
"Why did this happen to us?"

Let's get to Acceptance TOGETHER

Breaking the Cycle

Cyber Security is inherently based on the needs of the business.

Current State: Driven by vulnerabilities and detection



Future State: Driven by business risk, informed by cyber threat intelligence



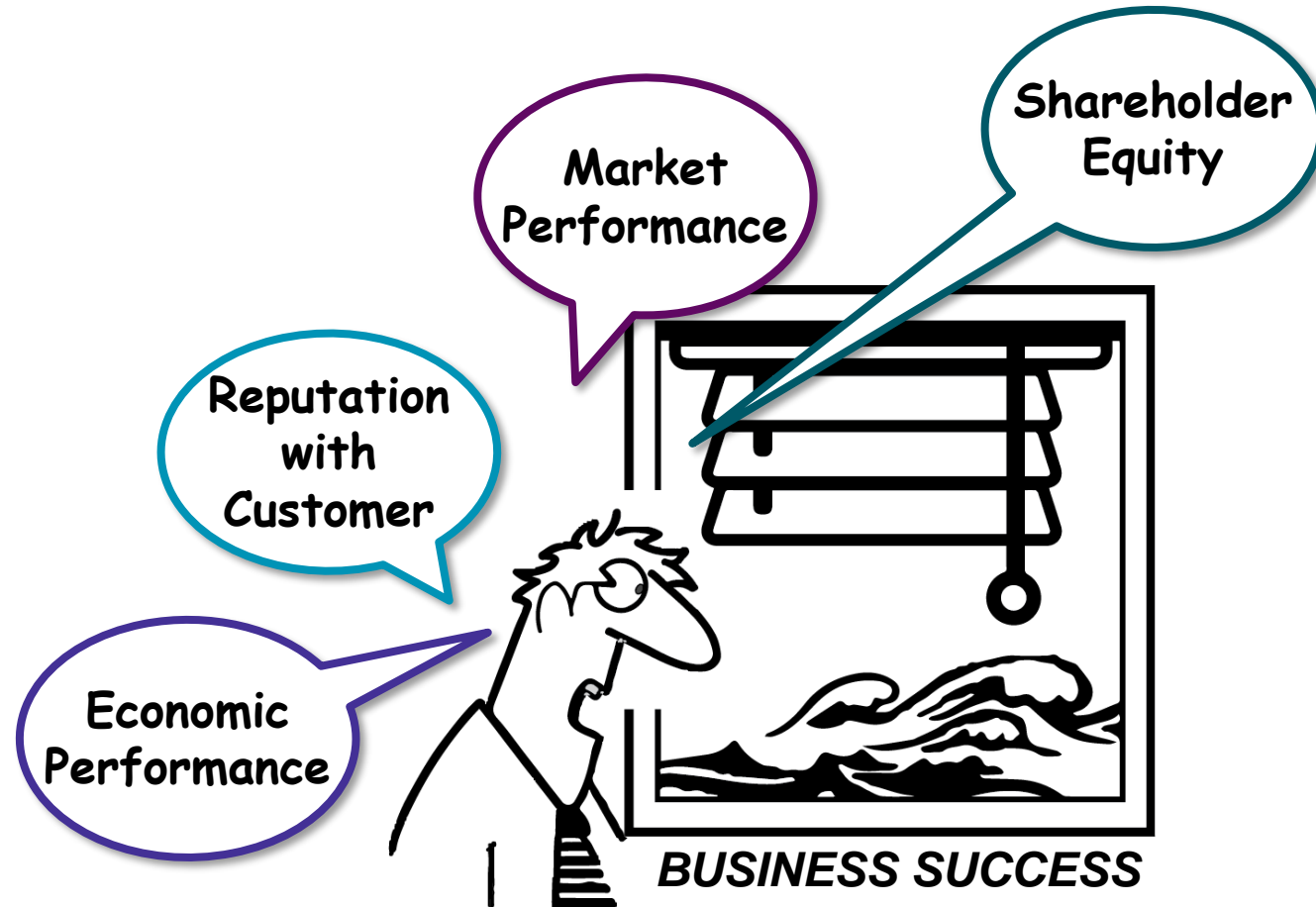
What Practitioners Focus On

How security practitioners are incentivized

**Inputs to Task Execution
Do Not Equal Business Risk**

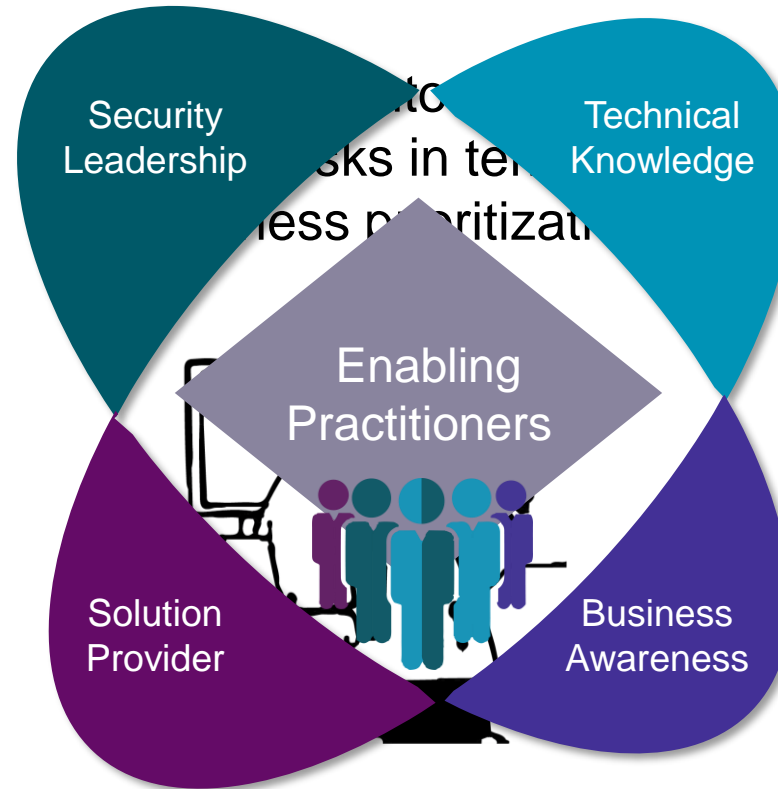


What Senior Leaders Focus On



What is NOT the Focus: Cyber Security

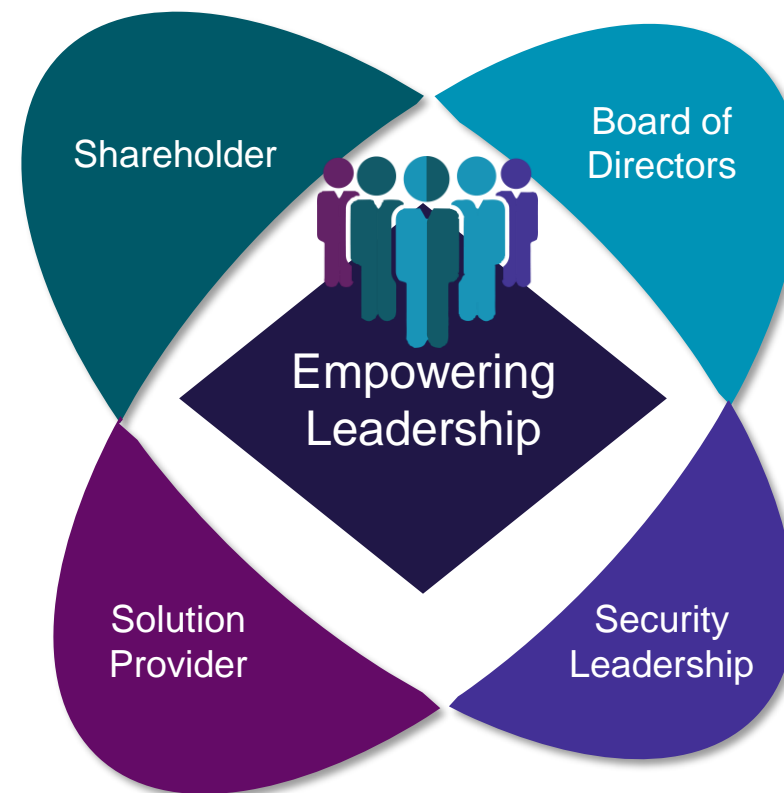
Enabling Cyber Security Practitioners



Empowers Practitioners to Make Business-Informed Decisions
Increases their 'Connectedness' to The Business

Empowering Leadership

- ▶ Focus on cyber risk in terms of money
- ▶ Financial grounding translates cyber risk into common language
- ▶ Empowers them to make informed decisions on cyber risk



The Risk that Remains is The Result of a Conscious Choice

Getting to Acceptance

Think in Terms of Business Risk Strategy

**Risk = Likelihood x *Overall* Potential
Loss**

**Cyber Risk
Making Your Business Case**



Cyber Risk MUST be Thought of in Terms of Money at ALL Levels of The Organization

The New Era of Cyber Risk

- ▶ All industries are driven by BUSINESS RISK, not threats alone
- ▶ Cyber risks must be tied to money, or it lacks business value
- ▶ The risk-to-dollars intersection enables prioritization
- ▶ Cyber risk assessment empowers non-security leadership



Summary



By Empowering Practitioners to Understand a Risk Strategy you are Empowering Leadership to do Their Job and Succeed

Q&A