



# Where Do We Go From Here?

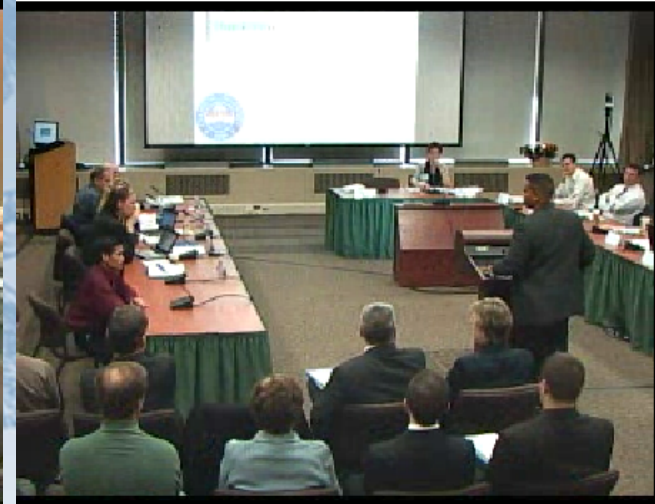
*(A Proposal Based on PCEA & Where We Have Been)*

Technical Guidelines Development Committee

July 20<sup>th</sup>, 2015

2011

- TGDC last met in December of 2011
- Lets do a quick recap of what has happened since...





2012





**2012:**  
According to survey data, although most voters waited for less than 15 minutes in order to vote, there were *5 million voters who waited more than an hour—up to 7 & 8 hours in some places*, and an additional 5 million who waited more than 30 minutes.







2013



SOTU 2013





# Executive Order

A handwritten signature in black ink, appearing to be Barack Obama's, is enclosed in a black rectangular box. The signature is stylized and cursive.

THE WHITE HOUSE,  
March 28, 2013.

# The Executive Order

The Executive Order focused the Commission's work on several areas of concern:

- i. the number, location, management, operation, and design of polling places;
- ii. the training, recruitment, and number of poll workers;
- iii. voting accessibility for uniformed and overseas voters;
- iv. the efficient management of voter rolls and poll books;
- v. voting machine capacity and technology;
- vi. ballot simplicity and voter education;
- vii. voting accessibility for individuals with disabilities, limited English proficiency, and other special needs;
- viii. management of issuing and processing provisional ballots in the polling place on Election Day;
- ix. the issues presented by the administration of absentee ballot programs;
- x. the adequacy of contingency plans for natural disasters and other emergencies that may disrupt elections; and
- xi. other issues related to the efficient administration of elections that the Co-Chairs agree are necessary and appropriate to the Commission's work.



## The Co-Chairs

Formerly the General Counsels for competing Presidential campaigns, the Co-Chairs bring bipartisan leadership to the Commission.



Robert F. Bauer  
Co-Chair and Member



Benjamin L. Ginsberg  
Co-Chair and Member

Full biographies are available at  
[www.supportthevoter.gov](http://www.supportthevoter.gov)



**Brian Britton, Member**



**Joe Echevarria, Member**



**Trey Grayson, Member**



**Larry Lomax, Member**



**Michele Coleman Mayes, Member**



**Ann McGeehan, Member**



**Tammy Patrick, Member**



**Christopher Thomas, Member**

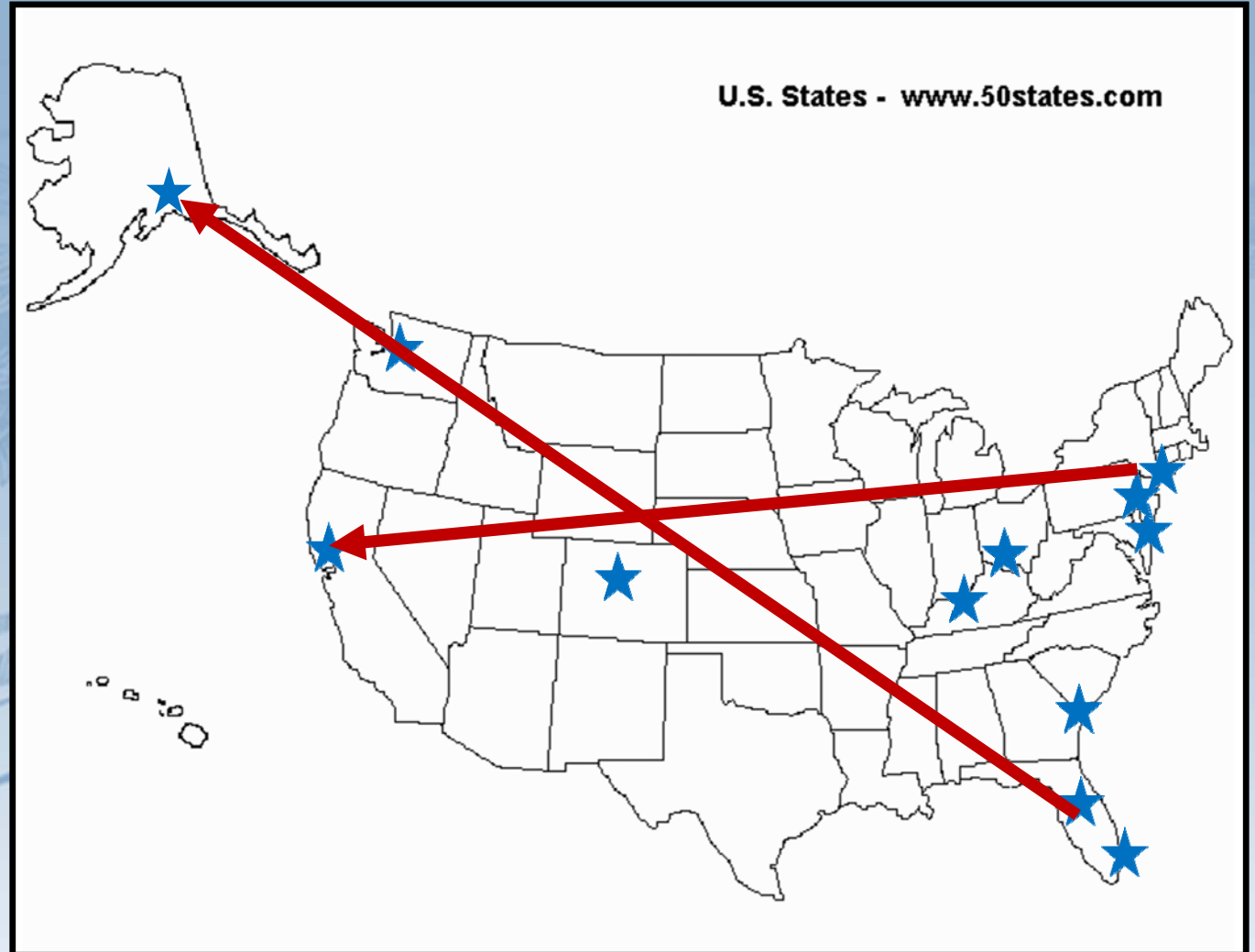


**Nathaniel Persily, Senior Research  
Director**



Meetings In:

- Alaska
- Washington
- California
- **Colorado**
- Kentucky
- Georgia
- **Ohio**
- **Florida**
- **Pennsylvania**
- New York
- DC



But we heard from officials in all of these states\*:



\*according to my notes

# Public Hearing Format:

## 1) State & Local Election Officials

Denver Hearing



## Public Hearing Format: 2) Academics & Topical Expert Testimony



Philadelphia Hearing





In Ohio we had our only 2-day hearing with the first day being solely devoted to voting technology:

State and Local Election Officials  
Scientists from NIST  
EAC Certification Leaders  
Testing Laboratory Representatives  
Usability Experts  
Manufacturers  
Academics

Cincinnati Hearing

# Public Hearing Format:

## 3) Public Testimony

Miami Hearing



# Survey of Local Election Officials

Charles Stewart III

MIT

December 3, 2013



Full presentation is available on the website.

- Q16. Looking forward, over the next 5 to 10 years what areas of election administration are in significant need of improvement or an upgrade? (Choose 3)

	All	Smaller jurisdictions	Larger jurisdictions
1. Voting tech. & voting machine capacity	24.3%	24.1%	36.9%
2. Availability of poll workers	21.9%	22.2%	9.2%
3. Voter education	17.9%	18.1%	7.7%
4. Training/management of poll workers	11.4%	11.4%	12.3%
5. Postal service issues	10.2%	10.2%	12.3%
...			
10. Availability of polling places	6.5%	6.4%	15.4%





## What did we hear?

- Jurisdictions are struggling with resources:
  - lack of,
  - quality of,
  - distribution of,
  - & options available to them in the current market.
- ***Concern with the stymied standard setting process and potential impact on voting equipment certification for new innovations.***

## What did we hear?

- After the passage of the Help America Vote Act (HAVA) there was an influx of federal dollars to upgrade voting equipment.
- That equipment has been aging at a consistent rate across the country and is now 10 years old and counting.
- Replacement is necessary, and soon.
- Jurisdictions need a nimble process at “election-speed” (others would even prefer “technology-speed”)



## What did we hear?

- Jurisdictions want to utilize new technology to provide services to their voters.
- The voters are increasingly expecting their voting experience to be familiar—to be able to vote on a machine or device that is as easy to use, and may actually be, their tablet or smartphone.



## Balance

- But technology can't solve all our problems, all the time.
- There will continue to be exceptions that will need to have unique solutions.
- Does this necessitate strict uniformity to that, perhaps "less-than-perfect" solution?





## What did we hear?

- Security vs. Access (this hasn't changed)
- One size does not fit all (this hasn't changed either)



## What did we hear?

- When are the Election Management Guides going to be updated?
- Are there any new Quick Starts coming?
- Don't change the questions on the EAVS!



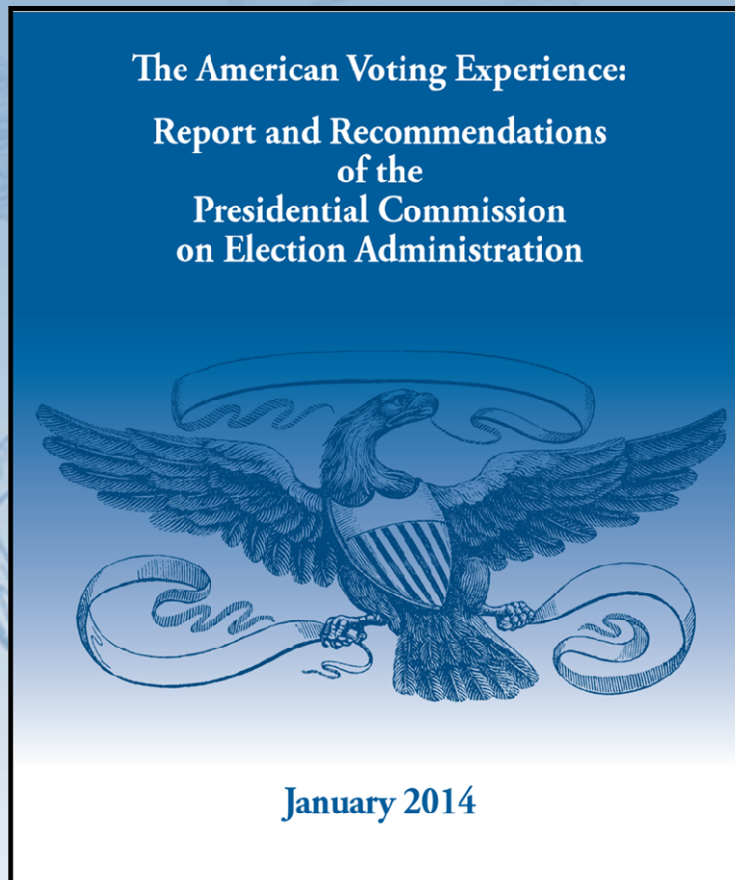
2014

Last year we met in the White House on January 22, 2014 for a little more than half an hour. It was obvious from the questions that they had both read the report. The Vice President took notes.





# The Recommendations in the Report



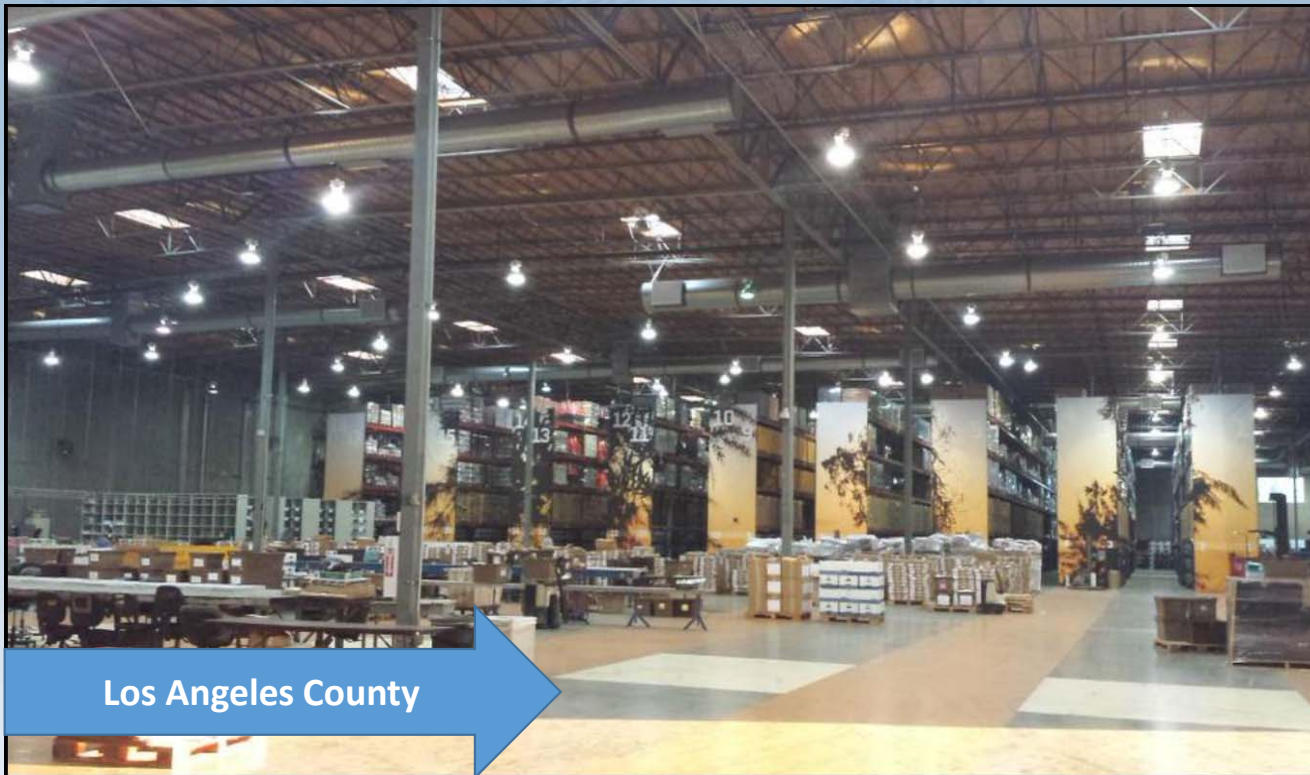
- Many of the recommendations have technology ties:
  - Voting equipment standards, testing, & certification
  - Voter registration
  - Data sharing
  - Electronic pollbooks
  - Vote Centers/Early Voting
  - Auditing



*Even amidst the diversity of local jurisdictions, similar types of jurisdictions . . . often share similar problems and can learn from each other about the best solutions to common problems.*



It is about the common functions of conducting an election that can be scaled to fit the jurisdictions needs.



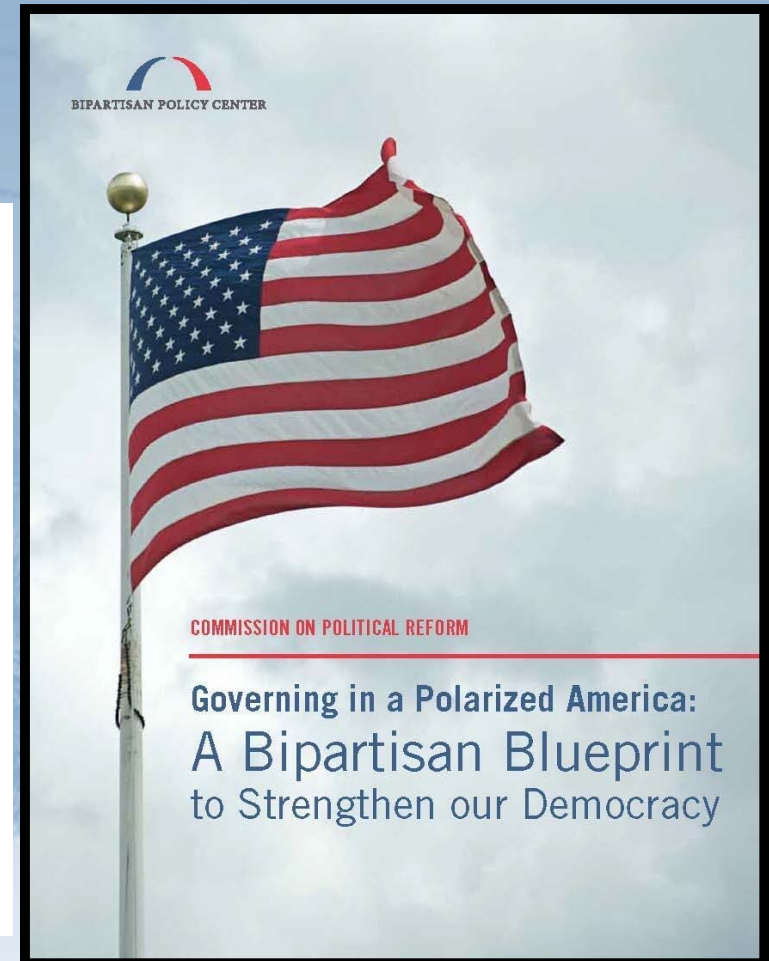




➤ Richland County, SC now tracks their results cartridges using pigeon cubbies in their tabulation room

## 2014: Commission on Political Reform

- Commission on Political Reform chaired by:
  - Former Senator Olympia Snowe,
  - Former Senate Majority Leader Tom Daschle,
  - Former Senate Majority Leader Trent Lott,
  - Former US Secretary of Agriculture and Representative Dan Glickman,
  - Former Governor of Idaho and US Secretary of the Interior Dirk Kempthorne.





# RNLA Response to Report

➤ It is important to note that the Report received bipartisan support for many of the PCEA Recommendations.

## RNLA Response to the Report and Recommendations of the Presidential Commission on Election Administration

*The Republican Legal Community on the PCEA Report with  
Additional Prescriptions for Reform*



*Prepared by:*

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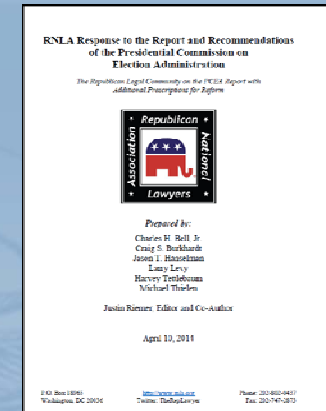
April 10, 2014

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# Key Recommendations:



- Voter Registration Modernization:
  - Online voter registration
  - **INTRA**state, list efficiencies including Department of Motor Vehicles and other government agency data transfer improvement in compliance with the National Voter Registration Act (NVRA)
  - **INTER**state, statewide voter list comparisons:
    - Interstate Voter Registration Cross Check (IVRC)
    - Election Registration Information Center (ERIC)
- **Address the pending voting equipment crisis & reform of the standard-setting and certification of voting equipment.**



## Key Recommendations:

- **Reform** of the standard-setting and certification of voting equipment.
  - Minimum, quorum of EAC Commissioners not necessary for standard setting – ***let the Boards continue their work***

## Key Recommendations:



- **Expansion of voting opportunities** before Election Day & improvement to polling locations such as schools having an in-service day on Election Day, ***use of vote centers***, etc.



## Vote Centers



- Many states allow for the use of Vote Centers to service voters, with more going that route every year.
- Vote Centers do require the ability to service all voters for a jurisdiction at every location so there are challenges that technology mitigates.
- Is there a need for the standards to encompass some of the peripheral technologies? Some states say “Yes” and some say “No”.





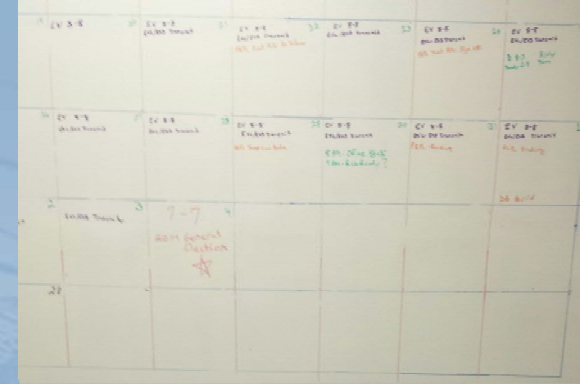
## ePollbooks

- The discussion on EPBs and other peripherals gets particularly interesting if the EPB is tied into the generation of the DRE ballot card or interfaces with the actual voting equipment.
- Does this make it part of the “voting system”?
- But many jurisdictions are using EPBs for so much more than just a roster/register.

## ePollbooks



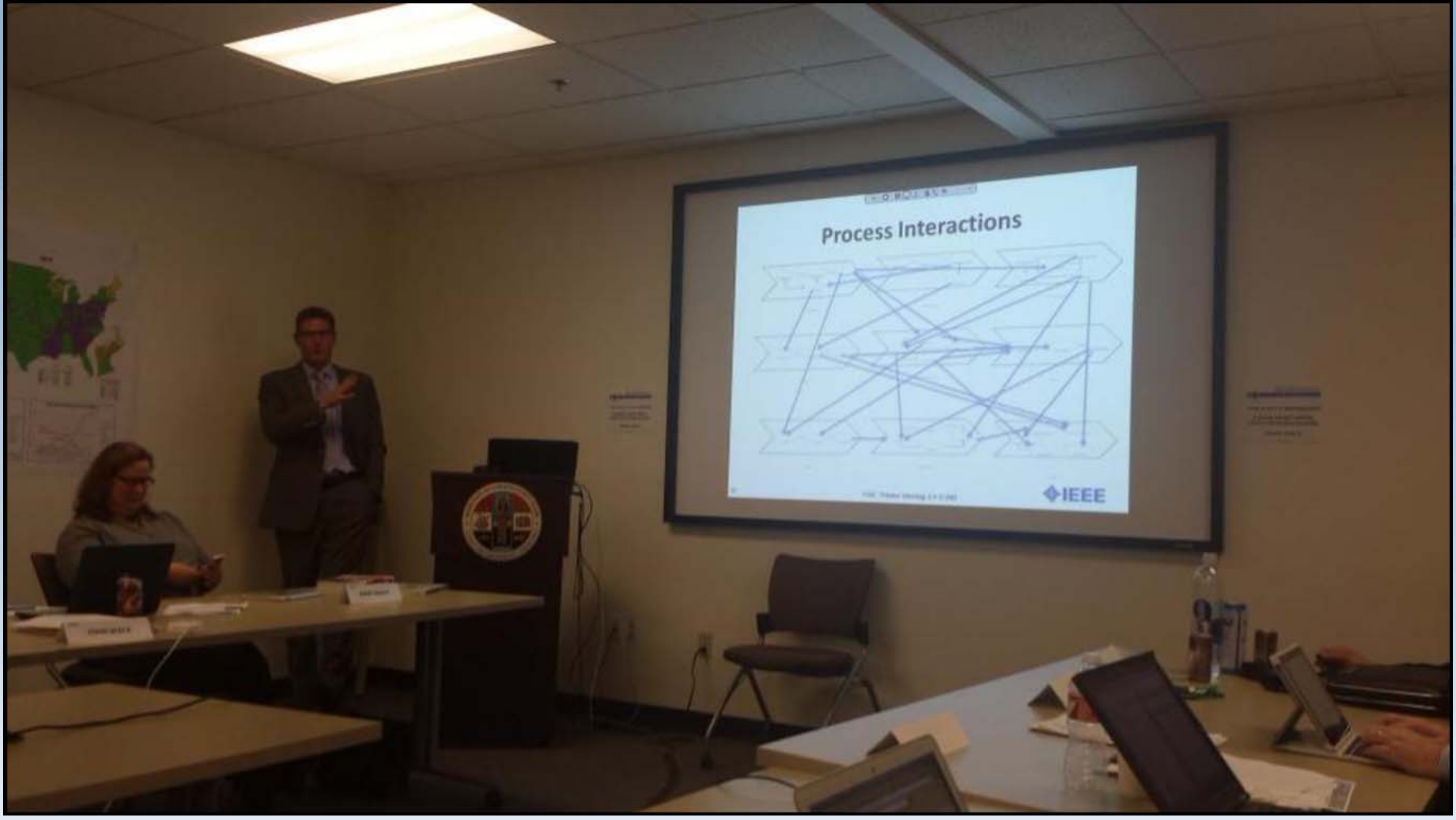
- Many jurisdictions have created their own in-house technology while others have taken advantage of the burgeoning market.
- Orange County, FL created an ePollbook solution as well as a line-tablet for looking up voters prior to checking them in to ascertain if they are in the correct polling place & capture wait time data for their website.



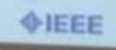
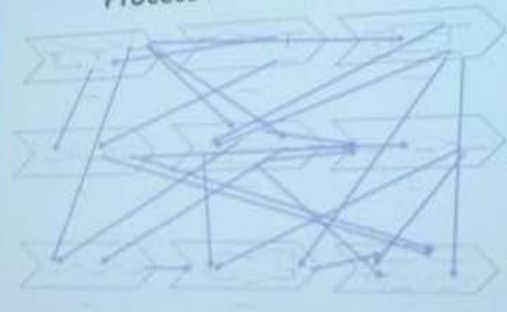
## ePollbooks



- Connectivity at the polls isn't the only consideration, so is interoperability within a voting system.
- IEEE VSSC 1622 working group has started the process to define a common data for EPBs.
  - Will this encourage interoperability?
  - How can further data collection and analysis?
- How will the next VVSG address systems with component testing &/or commercial off-the-shelf technologies?



# Process Interactions



## Audits

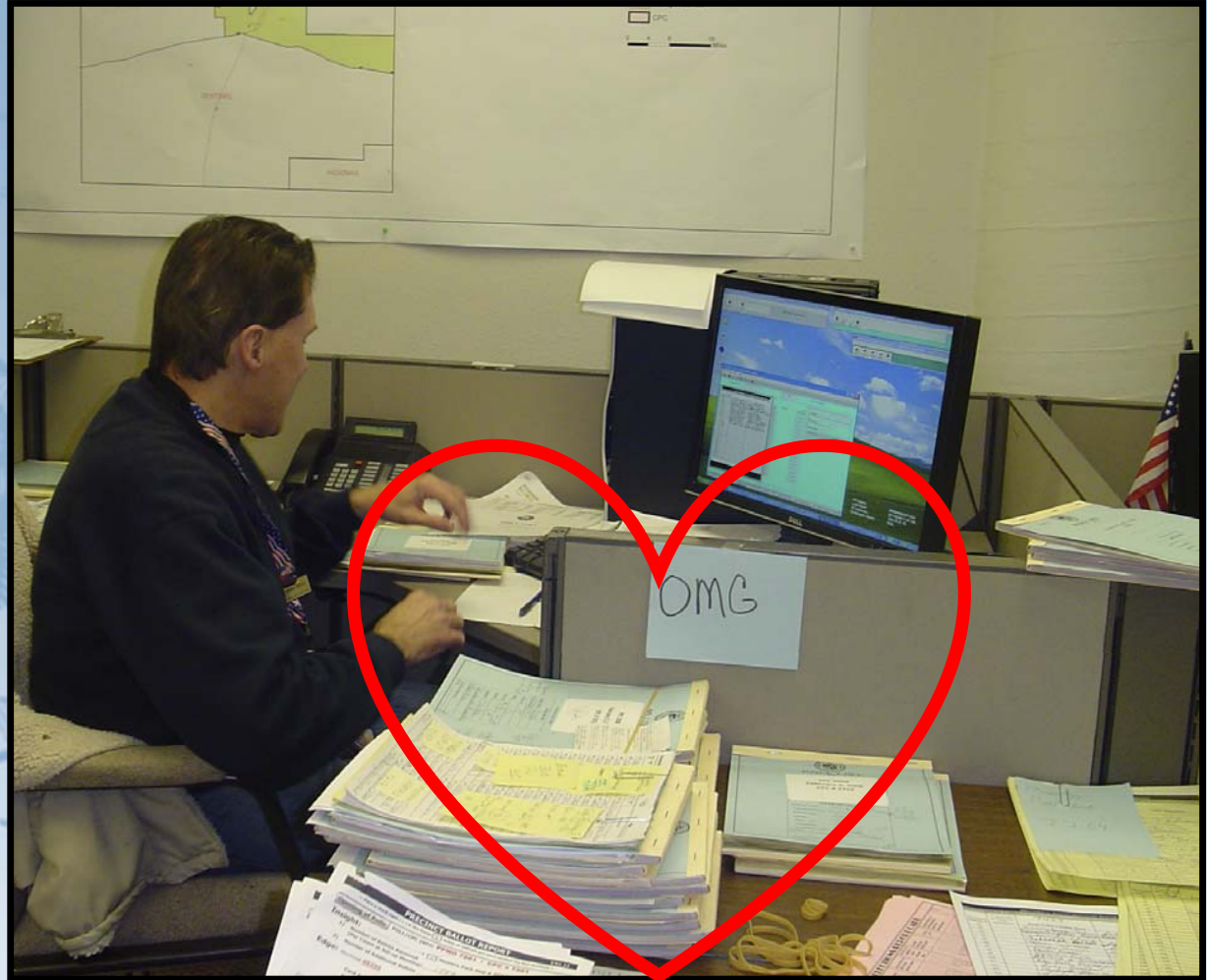
- Most, but not all, jurisdictions do some sort of audit:
  - Logic and Accuracy testing of voting equipment
  - Reconciliation audit of precinct turnout & ballots cast
  - Hand-count audits
  - Risk-limiting audits





## Audits

- Reconciliation audits are much improved with the move to ePollbooks from paper-based systems.
- It is important to know before the official canvass that all ballots were accounted for.
- Are there any standards implications for audit technologies?



2014



# Bipartisan Policy Center



- Technology efforts:
  - *Council of State Governments working groups on PCEA recommendations for UOCAVA voters (policy & tech)*
  - *IEEE VSSC 1622 efforts*
  - *Usability & Accessibility Roadmap*
  - *Ongoing vendor conversations*
  - *Pew VIP & ERIC*
  - *Overseas Vote Foundation E2E VIV*
  - *NASED working group*

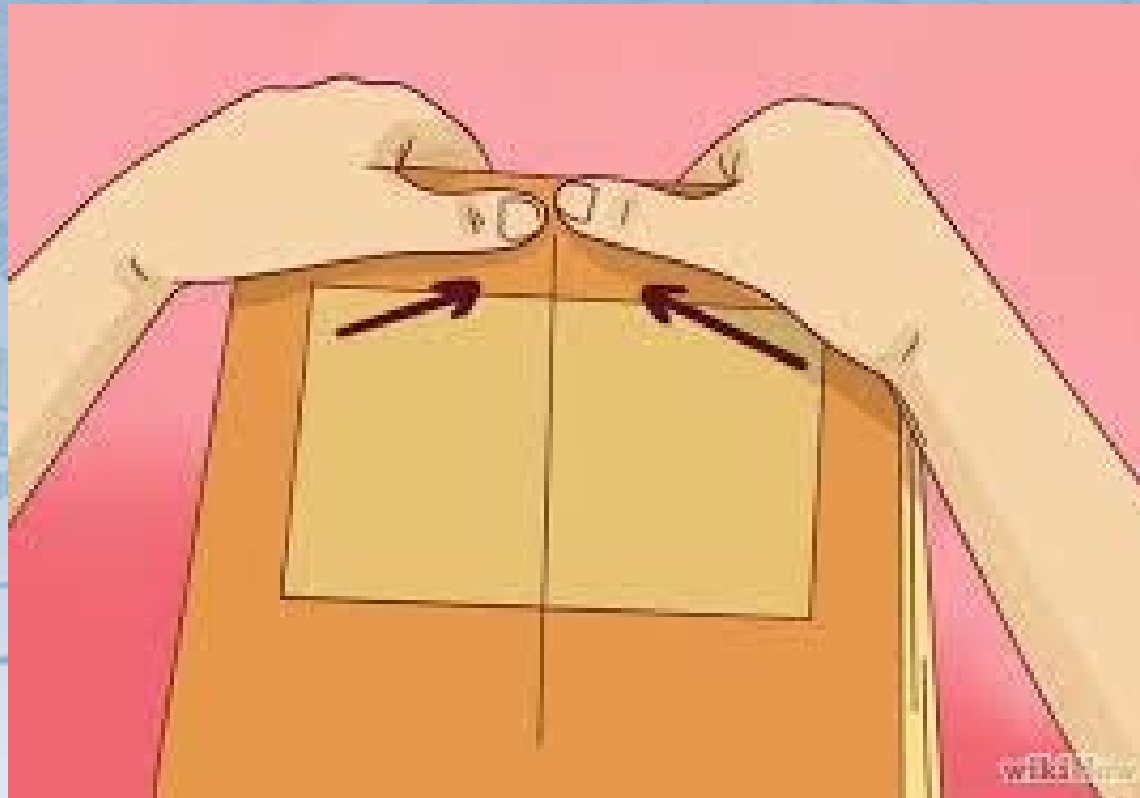
# NASED

- Working group was comprised of State Elections Directors seeking to identify a path forward for the states
  - 1) If there is an EAC (at the time the group began there wasn't much hope in nominations, let alone confirmations).
  - 2) If there isn't an EAC—what do the states do?
- Because of this last quandary, we needed to really understand the scope of reliance on federal work.



NASED


➤ First inclination: CUT IT IN HALF! IT'S TOO LONG!



# National Conference of State Legislatures (NCSL)

- NCSL has been looking at technology and the manner with which the states are addressing (or not) the certification of their voting equipment via legislative action
- (Equipment replacement funding is another focus.)

# Categories of Reliance: Established by the EAC

  
NATIONAL CONFERENCE OF STATE LEGISLATURES  
*The Forum for America's Ideas*

## Voting System Testing & Certification

**No Federal Requirements:** Relevant state statutes and/or regulations make no mention of any Federal agency, certification program, laboratory, or standard.

15 states have no federal testing or certification requirements: AK, AR, CA, FL, KS, ME, MI, MS, MT, NE, NH, NJ, OK, OR, VT  
*(note: American Samoa, Guam, Puerto Rico and the Virgin Islands are also in this category)*

**Requires Testing to Federal Standards:** Relevant state statutes and/or rules require testing to Federal voting system standards. (States reference standards drafted by the Federal Election Commission (FEC), National Institute of Standards and Technology, or the EAC).

9 states + DC require testing of voting systems "to Federal standards": CT, DC, HI, IN, KY, NV, NY, TN, TX, VA

**Requires Testing by a Federally Accredited Laboratory:** Relevant state statutes and/or regulations require testing by a federally or nationally accredited laboratory to Federal standards.

13 states require voting systems be tested by a federally approved/accredited lab: AL, AZ, IL, IA, LA, MA, MD, MN, MO, NM, PA, RI, WI

**Requires Federal Certification:** Relevant state statutes and/or rules require that voting systems be certified by a federal agency.<sup>1</sup>

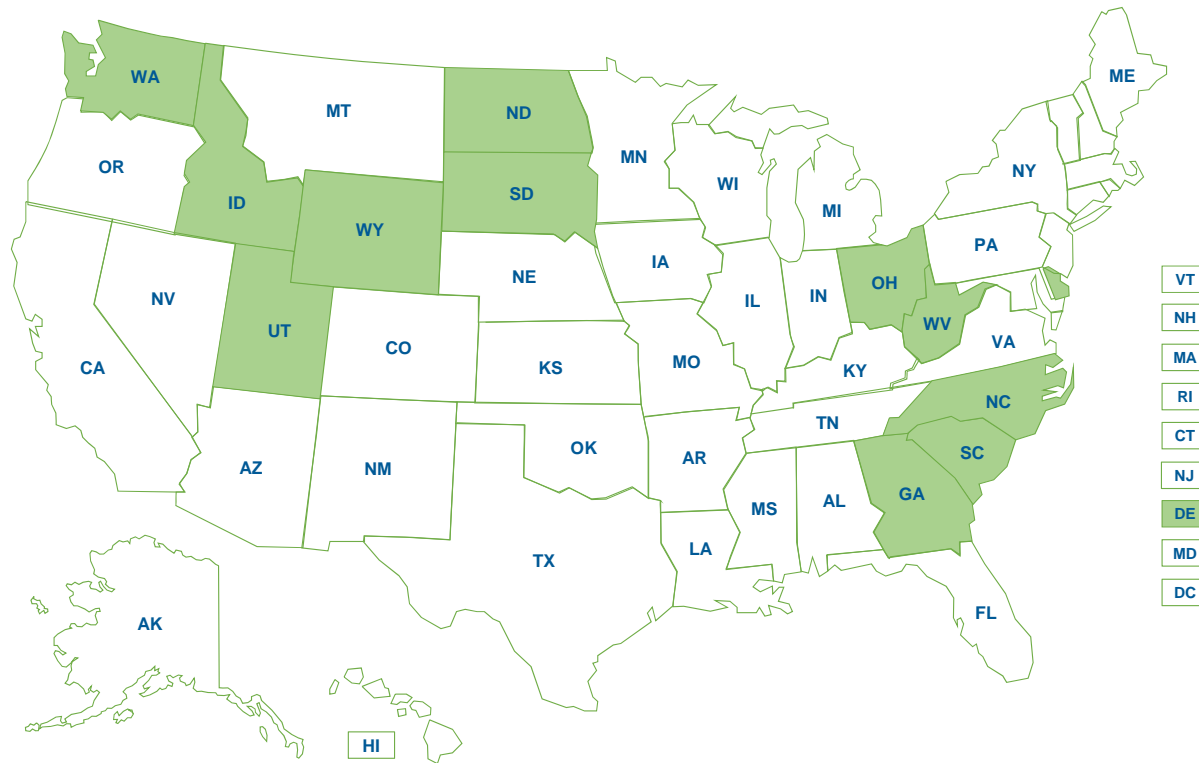
13 states require federal certification first (statute or rule): CO, DE, GA, ID, NC, ND, OH, SC, SD, UT, WA, WV, WY

**Abbreviations:**  
ADA – Americans with Disabilities Act  
DOS – Department of State  
EAC – Election Assistance Commission  
FEC – Federal Election Commission  
HAVA – Help America Vote Act  
ITA – Independent Testing Authority  
NASED – National Association of State Election Directors  
NIST – National Institute of Standards and Technology  
SEB – State Election Board  
SEC – State Election Commission  
SOS – Secretary of State  
VVPAT – voter verified paper audit trail |

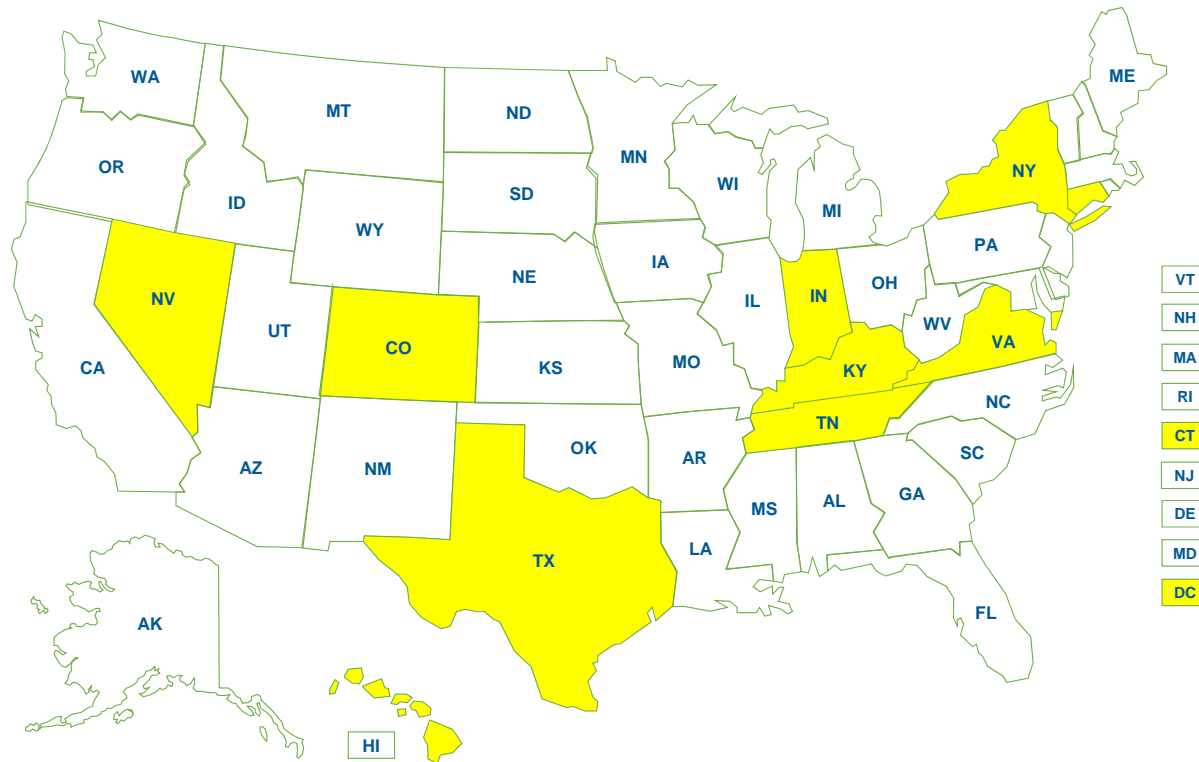
- Require Federal Certification
- Require Testing to Federal Standards
- Require Testing by Federally Certified Laboratories
- No Reliance

- Statutory
- Rules
- RFP/Procurement
- Default

# 11 States & DC Require Federal Certification

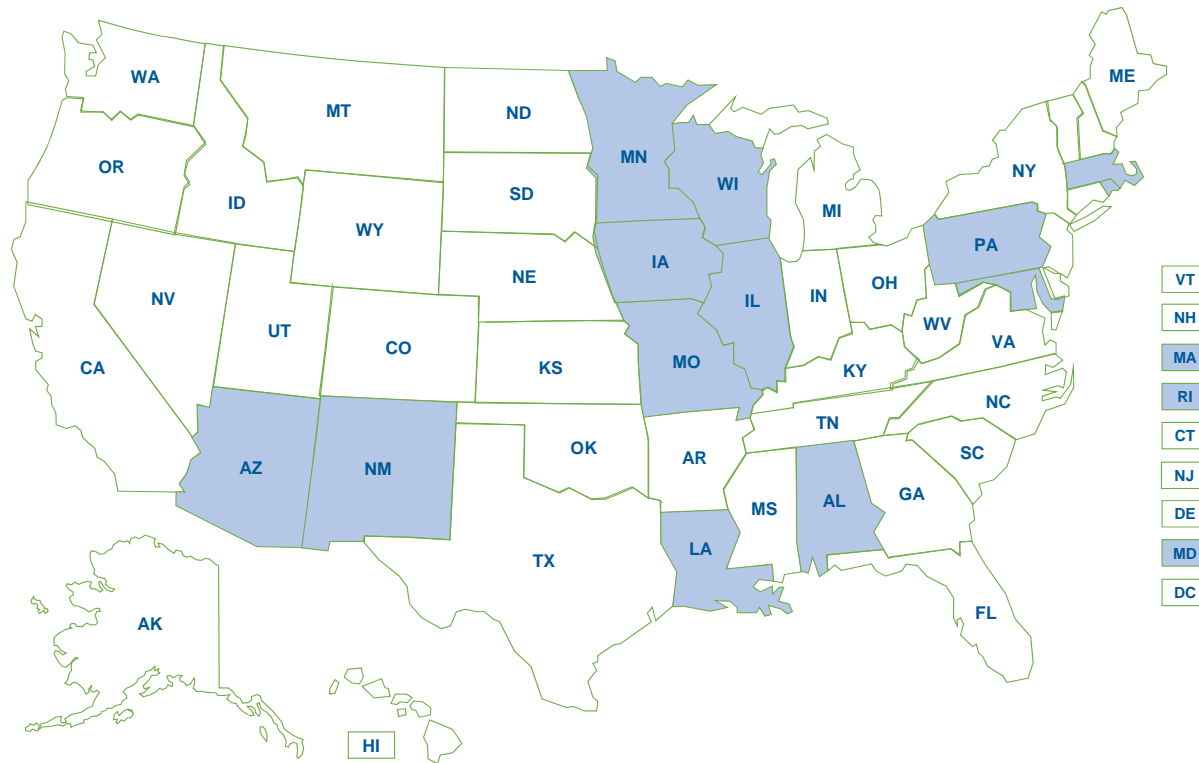


# 10 States Require Federal Standards



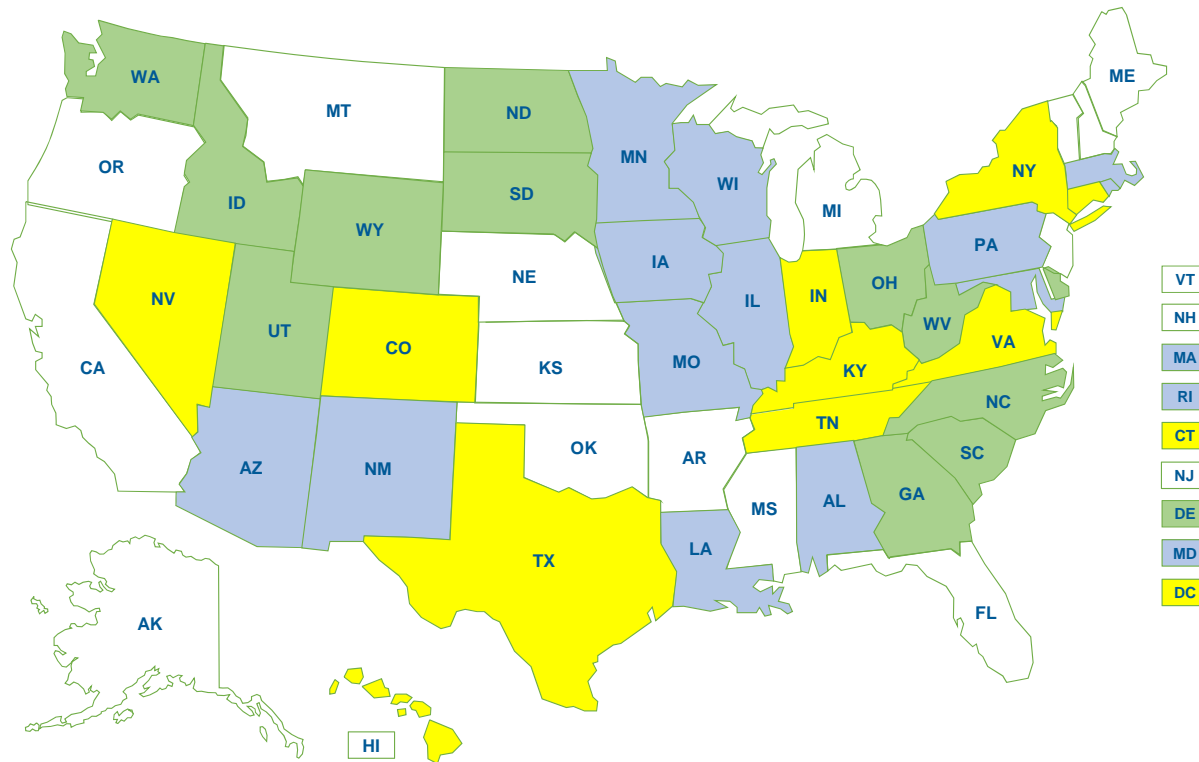


# 13 States Require Federally Certified Labs (VSTLs)



# Federal Ties

Standards  
Certification  
VSTL



# Standards Reliance

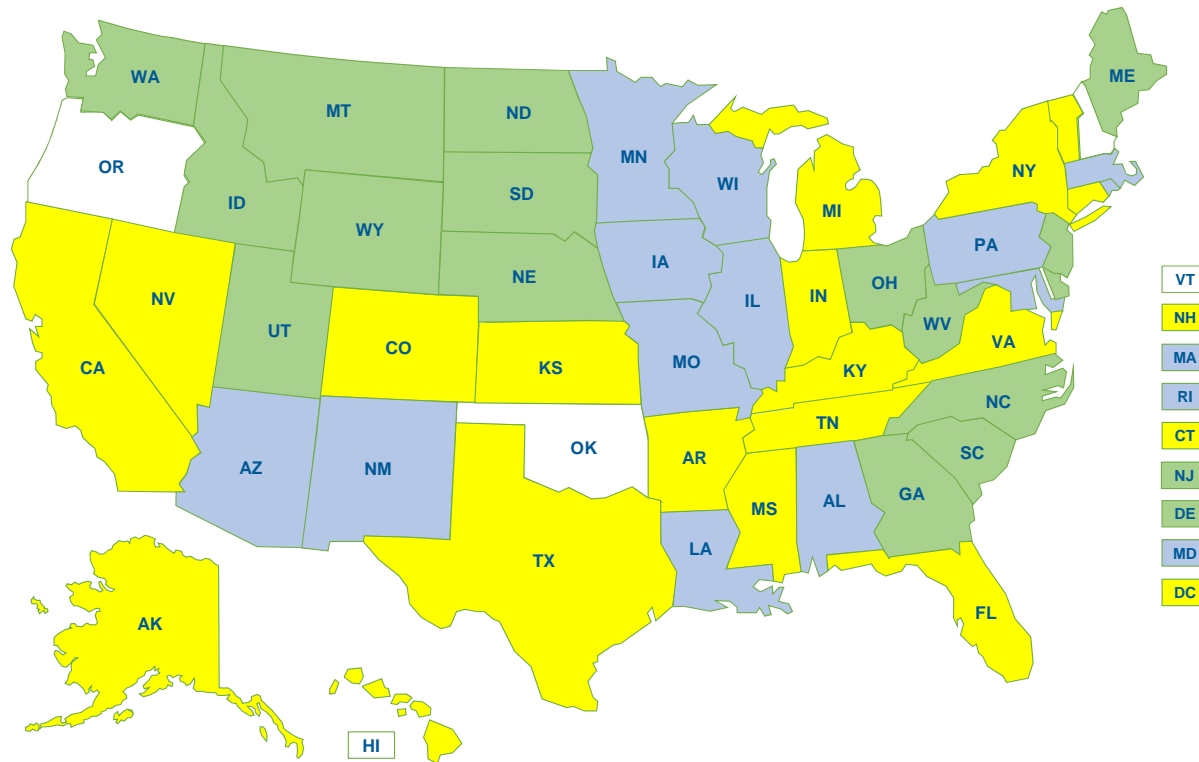
- AK, AR, KS, MI & MS semantically federal standards (IE HAVA, FEC, NASED).
- CA it is the floor of their standards.
- FL uses portions of the VVSG.
- NH doesn't have a set of standards in statute but will use sections of the VVSG as well as looking at what other states the equipment is certified in and how they tested it.

# Certification

- NE: While not required in statute, Nebraska does require federal certification before a system can be used in their state. They require federal certification through internal policy.
- ME: Maine doesn't require federal testing by statute but required EAC certification in their last RFP.
- MT: Statutorily, Montana does not have to have Federal certification prior to certifying a voting system for use in Montana. However, as a practical matter they have always relied on the testing that goes into Federal certification.
- NJ: does require testing to the federal guidelines. It is not in statute but rather a de facto requirement established by the voting machine examination committee.

# Federal Ties

Standards  
Certification  
VSTL





# NASED & PCEA Co-Chairs

- As the NASED group worked EAC Commissioners were nominated.
- NASED, and the PCEA Co-Chairs drafted letters recommending actions for the EAC to take (*if* they were confirmed).
- Hope: Hit the ground running.



Senate

# Lengthy vacancy ends for election commissioners

By Martha T. Moore December 17, 2014 5:22 pm ET [Follow @USATMoore](#)

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➤ On December 16<sup>th</sup>, 2014—literally in the final hour of the Senate-- there were 3 EAC Commissioners confirmed.

➤ ***THIS ALMOST DIDN'T HAPPEN***

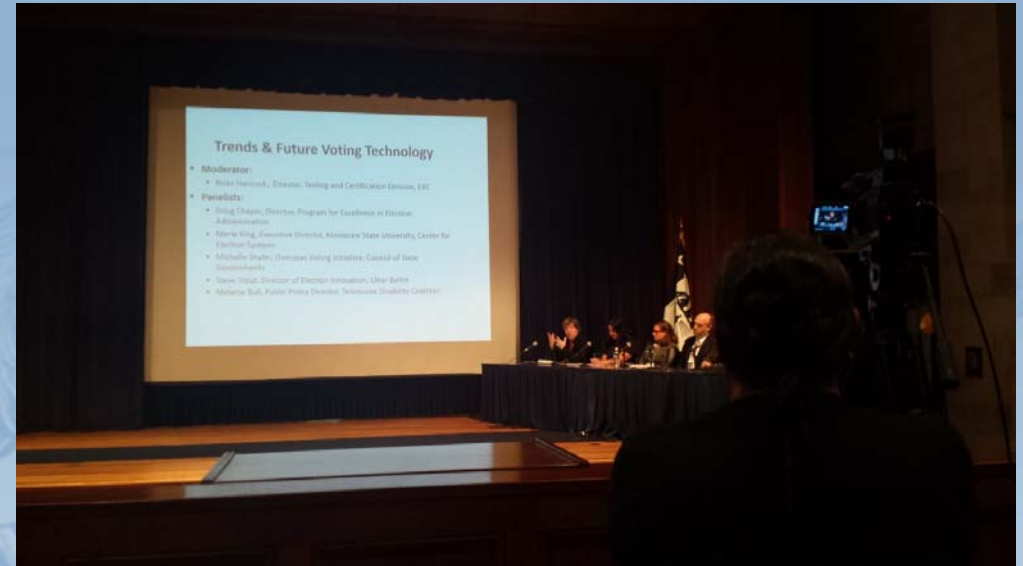


2015





➤ Future of Voting Systems Symposium II was held in DC in February and served as a great start to year with new Commissioners in place.







- March 19, 2015 “Priorities, Policy, and Strategy: Next Steps for the EAC” roundtable with PCEA Co-Chairs and Commissioners

## Standards & Certification

All of the items in the NASED & PCEA letters were addressed in the very first meeting.



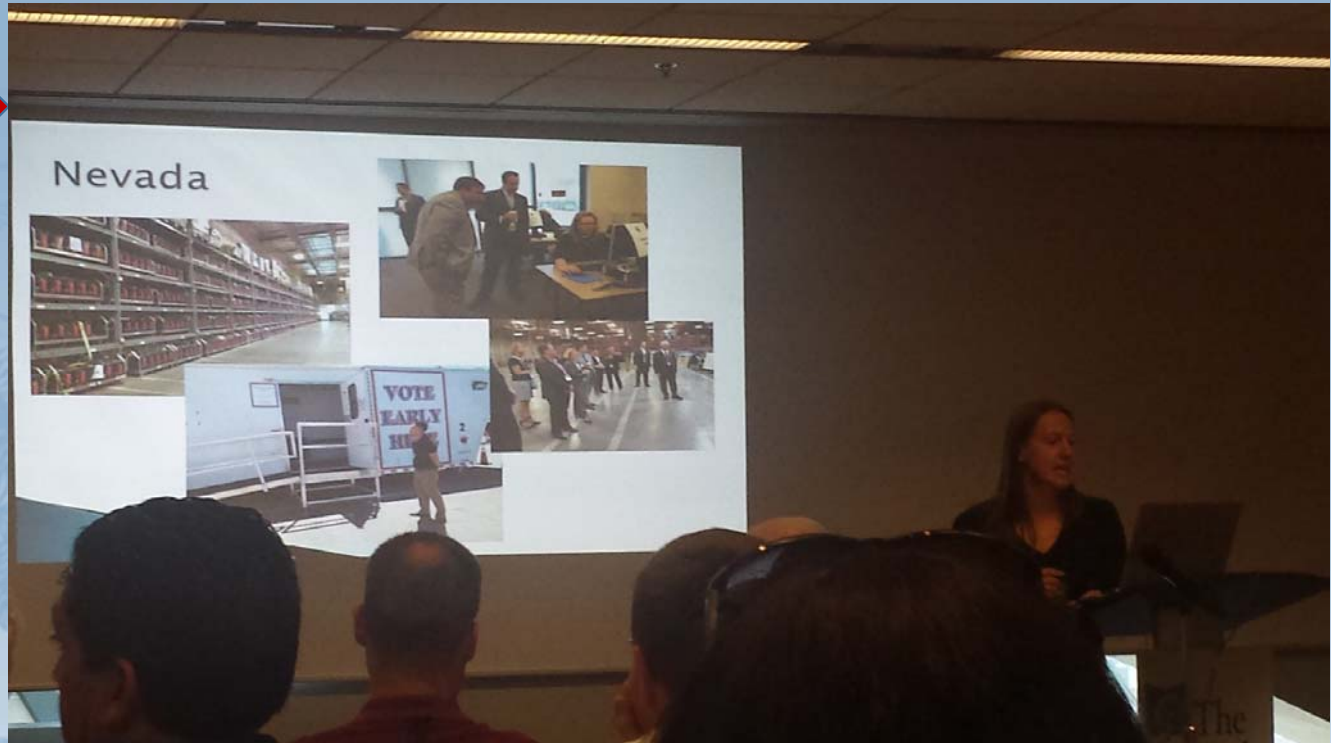
- The EAC has already:
  - VVSG 1.1 approved
  - Testing Manual changes approved
  - New VSTL certified
  - Chain of command established for future
  - Boards all reconvened
  - General Counsel being sought
  - Executive Director being sought
  - ***IN FIRST SIX MONTHS***



## Standards & Certification

- Test manual changes will speed up the testing and certification of new systems as well as modifications:
  - EAC has had a certification completed in 12 DAYS—the average should be in weeks for mods, months for new systems (NOT years)
  - Election officials, in general, do not know this story.

## Standards & Certification



- It is important to also note that the State Certification Conference continues to grow.
- In May of this year there were representatives from more than half the states at the meeting in Seattle.

# Direction for Standard Improvements

- There have been other areas identified where improvements can be made:
  - Process of writing the standard (IE public comment period, frequency of boards meeting & pace of work)
  - Format of the standards (plain language summary, test assertions, etc.)
  - Time for certification (triage, vendor preparedness, self cert?)
  - Innovation class



## 2 short years since PCEA report was written...

- The voting technology market is changing:
  - Software-based solutions
  - COTS elements
  - Shifting of the ballot marking process to off-site
- Systems now on the market incorporate many of the recommendations in the Report, address some of the concerns of election officials, and meet **some** of the voter's expectations.
- Possibly they introduce issues that are still surfacing?

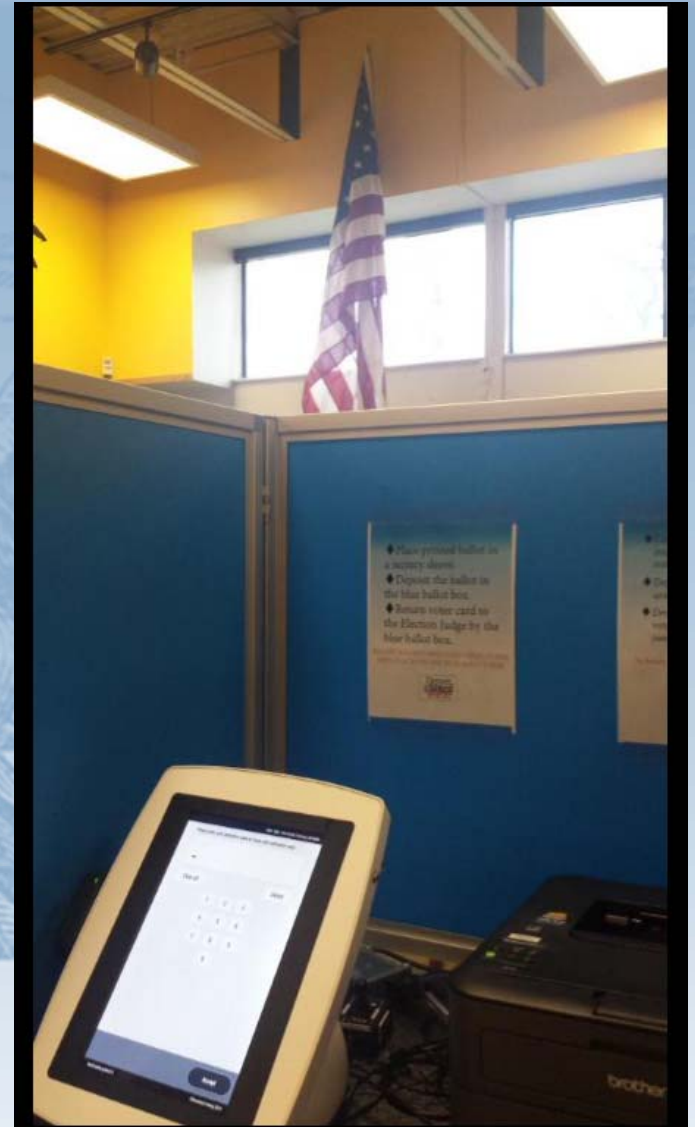
## Denver Pilot



- May 2015: Denver conducted a pilot election that I don't think we thought possible when the PCEA was holding our hearings and writing the Report, or perhaps when the last TGDC last convened.

# Denver Pilot

- Voters across the state can go into any vote center leading up to and including Election Day to vote in person.
- All vote centers statewide are tied into the state VR system in real-time.
- Voters had choice of paper (BOD) or electronic ballot options.
- If the later, in the voting booth the voter made their selections on a COTS tablet which printed to a COTS printer...



## Denver Pilot



- Central tabulation (CO has a mail ballot delivery system to all voters in the state) was also conducted all on COTS scanners



## LA & Travis




- Consider the role of the VVSG & how to ensure that it stays relevant & ahead of the curve.
- How does it best serve election officials (& voters) in projects like LA & Travis?
- How can it prevent that from being necessary?



You've been given a great opportunity—one that almost didn't happen...



Consider how to re-envision the work.

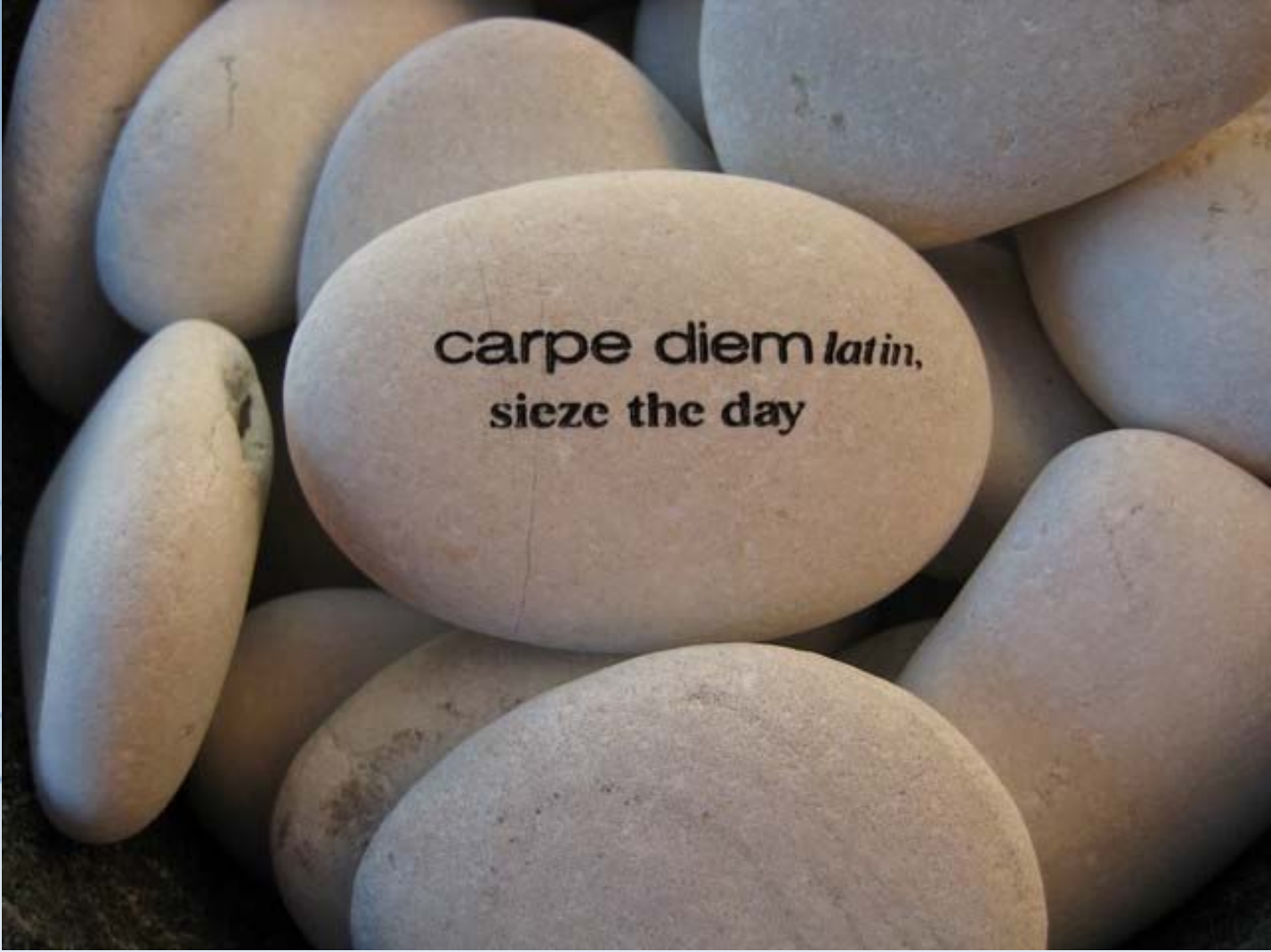


**RETHINK**

The image shows a graphic logo for the word "RETHINK". The word is written in a bold, black, sans-serif font. The letter "I" is replaced by a stylized lightbulb with three short lines radiating from its top, indicating it is lit. The entire word is enclosed within a thick black oval border. A curved arrow starts at the top of the oval and points to the left, suggesting a cycle or a return to a previous state. The background of the logo is white, and it is set against a larger blue background with faint sketches of wings and a circular object.

Incorporating new ideas and approaches without sacrificing the work already done.





**carpe diem** *latin,*  
**seize the day**







